

# Board Box

June 2023

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June 28, 2023

TO: BOARD OF DIRECTORS  
FROM: VY VU, SYSTEM ADMINISTRATOR - DATA  
RE: KEY PERFORMANCE INDICATORS

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ISSUE:

The following pages provide a summary of the Key Performance Indicators for:

- Operations and Safety
- Eligibility and Appeals
- Customer Service

## System Trip Performance

	Goal	Mar-23	Apr-23	May-23	YTD
Vehicle Trips		264,198	253,531	275,095	2,621,476
Passenger Trips		324,658	313,623	339,479	3,245,700
Backup Trips		39	28	38	428
No Shows		2.5%	2.4%	2.2%	2.6%
On Time Performance (Next Day Trips)	≥ 91%	90.8%	91.8%	91.7%	91.1%
Excessively Late Trips (45+ min late)	≤ 0.10%	0.03%	0.05%	0.05%	0.05%
Excessively Long Trips	≤ 5%	3.6%	3.3%	3.3%	3.7%
Missed Trips	≤ 0.75%	0.42%	0.42%	0.39%	0.44%
Denials	≤ 0	0	1	0	4
On Time Performance (Access to Work)	≥ 94%	94.7%	97.2%	96.6%	95.2%

## Call Performance

	Goal	Mar-23	Apr-23	May-23	YTD
<i>Reservations</i>					
Answered Calls		199,911	204,764	203,388	2,095,566
Average Initial Hold Time	≤ 120 sec	52	69	63	61
Calls On Hold > 5 Minutes	≤ 5%	1.7%	3.7%	2.2%	2.4%
<i>Estimated Time of Arrival (ETAs)</i>					
Answered Calls		48,800	44,561	41,349	483,001
Average Initial Hold Time		43	46	52	49
Calls On Hold > 5 Minutes	≤ 10%	1.6%	1.8%	2.7%	2.0%

## Complaints/Commendations

	Goal	Mar-23	Apr-23	May-23	YTD
Complaints Per 1,000 Trips	≤ 4.0	2.6	1.9	2.4	2.8
Commendations Per 1,000 Trips		1.0	0.9	1.0	0.9

## Safety

	Goal	Mar-23	Apr-23	May-23	YTD
Preventable Incidents Per 100,000 Miles	≤ 0.25	0.09	0.21	0.20	0.19
Preventable Collisions Per 100,000 Miles	≤ 0.75	0.92	0.84	0.76	0.85
Miles Between Road Calls	≥ 25,000	32,667	44,342	46,368	40,888

## Antelope Valley Region Trip Performance

	Goal	Mar-23	Apr-23	May-23	YTD
Vehicle Trips		12,403	12,035	12,543	128,310
Passenger Trips		14,546	14,391	14,905	153,468
No Shows		3.2%	3.0%	3.0%	3.6%
On Time Performance (Next Day Trips)	≥ 91%	95.7%	94.9%	95.0%	95.5%
Excessively Late Trips (45+ min late)	≤ 0.10%	0.00%	0.00%	0.00%	0.01%
Excessively Long Trips	≤ 5%	1.2%	1.2%	1.4%	1.5%
Missed Trips	≤ 0.75%	0.14%	0.23%	0.20%	0.25%
Denials	≤ 0	0	0	0	0
On Time Performance (Access to Work)	≥ 94%	100.0%	100.0%	100.0%	98.2%

## Call Performance

	Goal	Mar-23	Apr-23	May-23	YTD
<i>Reservations</i>					
Answered Calls		7,921	7,888	8,165	85,505
Average Initial Hold Time	≤ 120 sec	37	45	46	41
Calls On Hold > 5 Minutes	≤ 5%	0.9%	1.5%	1.9%	1.4%

<i>Estimated Time of Arrival (ETAs)</i>					
Answered Calls		2,400	2,465	2,580	25,351
Average Initial Hold Time		27	27	30	30
Calls On Hold > 5 Minutes	≤ 10%	0.8%	0.5%	0.9%	0.8%

## Complaints/Commendations

	Goal	Mar-23	Apr-23	May-23	YTD
Complaints Per 1,000 Trips	≤ 4.0	2.8	2.3	2.7	2.5
Commendations Per 1,000 Trips		0.8	0.5	1.4	1.2

## Safety

	Goal	Mar-23	Apr-23	May-23	YTD
Preventable Incidents Per 100,000 Miles	≤ 0.25	0.00	0.00	0.00	0.17
Preventable Collisions Per 100,000 Miles	≤ 0.75	0.00	0.47	0.00	0.47
Miles Between Road Calls	≥ 25,000	163,871	80,043	166,836	59,919

Contractual Requirement

## Eastern Region Trip Performance

	Goal	Mar-23	Apr-23	May-23	YTD
Vehicle Trips		76,755	73,879	80,578	751,387
Passenger Trips		96,028	92,818	100,936	946,435
No Shows		2.2%	2.1%	1.9%	2.3%
On Time Performance (Next Day Trips)	≥ 91%	91.0%	92.9%	92.5%	91.0%
Excessively Late Trips (45+ min late)	≤ 0.10%	0.01%	0.01%	0.01%	0.04%
Excessively Long Trips	≤ 5%	1.2%	1.0%	1.1%	1.2%
Missed Trips	≤ 0.75%	0.29%	0.24%	0.21%	0.32%
Denials	≤ 0	0	0	0	0
On Time Performance (Access to Work)	≥ 94%	94.2%	98.2%	98.3%	95.4%

## Call Performance

	Goal	Mar-23	Apr-23	May-23	YTD
<i>Reservations</i>					
Answered Calls		54,117	55,734	56,041	563,963
Average Initial Hold Time	≤ 120 sec	23	41	28	35
Calls On Hold > 5 Minutes	≤ 5%	0.7%	2.8%	0.9%	1.4%

<i>Estimated Time of Arrival (ETA)</i>					
Answered Calls		11,333	10,643	11,424	117,565
Average Initial Hold Time		11	13	15	21
Calls On Hold > 5 Minutes	≤ 10%	0.1%	0.2%	0.2%	0.5%

## Complaints/Commendations

	Goal	Mar-23	Apr-23	May-23	YTD
Complaints Per 1,000 Trips	≤ 4.0	1.6	1.1	1.4	1.9
Commendations Per 1,000 Trips		0.4	0.8	0.7	0.5

## Safety

	Goal	Mar-23	Apr-23	May-23	YTD
Preventable Incidents Per 100,000 Miles	≤ 0.25	0.11	0.22	0.30	0.14
Preventable Collisions Per 100,000 Miles	≤ 0.75	0.67	0.62	0.86	0.76
Miles Between Road Calls	≥ 25,000	18,074	34,184	42,788	29,929

Contractual Requirement

## Santa Clarita Region Trip Performance

	Goal	Mar-23	Apr-23	May-23	YTD
Vehicle Trips		2,603	2,357	2,546	27,145
Passenger Trips		2,873	2,609	2,795	30,088
No Shows		1.3%	1.4%	1.6%	1.9%
On Time Performance (Next Day Trips)	≥ 91%	95.5%	92.8%	92.5%	93.1%
Excessively Late Trips (45+ min late)	≤ 0.10%	0.00%	0.04%	0.12%	0.11%
Excessively Long Trips	≤ 5%	4.0%	3.5%	3.7%	3.4%
Missed Trips	≤ 0.75%	1.06%	1.26%	0.66%	1.00%
Denials	≤ 0	0	1	0	2
On Time Performance (Access to Work)	≥ 94%	-	-	-	-

## Call Performance

	Goal	Mar-23	Apr-23	May-23	YTD
<i>Reservations</i>					
Answered Calls		1,763	1,659	1,793	20,010
Average Initial Hold Time	≤ 120 sec	83	76	72	78
Calls On Hold > 5 Minutes	≤ 5%	5.7%	5.3%	5.7%	5.2%

<i>Estimated Time of Arrival (ETA)</i>					
Answered Calls		292	225	213	2,540
Average Initial Hold Time		79	40	75	75
Calls On Hold > 5 Minutes	≤ 10%	6.8%	2.7%	6.6%	6.3%

## Complaints/Commendations

	Goal	Mar-23	Apr-23	May-23	YTD
Complaints Per 1,000 Trips	≤ 4.0	0.8	1.3	1.2	1.6
Commendations Per 1,000 Trips		0.4	0.0	0.4	0.2

## Safety

	Goal	Mar-23	Apr-23	May-23	YTD
Preventable Incidents Per 100,000 Miles	≤ 0.25	0.00	0.00	0.00	0.00
Preventable Collisions Per 100,000 Miles	≤ 0.75	0.00	0.00	0.00	0.27
Miles Between Road Calls	≥ 25,000	*	*	*	273,073

### Contractual Requirement

\*Notes: There were zero (0) road calls for these months.

## Northern Region Trip Performance

	Goal	Mar-23	Apr-23	May-23	YTD
Vehicle Trips		37,958	36,300	39,256	373,319
Passenger Trips		46,258	44,440	48,358	460,052
No Shows		2.3%	2.1%	2.0%	2.5%
On Time Performance (Next Day Trips)	≥ 91%	90.9%	92.4%	91.2%	90.2%
Excessively Late Trips (45+ min late)	≤ 0.10%	0.07%	0.08%	0.16%	0.10%
Excessively Long Trips	≤ 5%	5.8%	4.2%	4.9%	5.3%
Missed Trips	≤ 0.75%	0.61%	0.68%	0.70%	0.62%
Denials	≤ 0	0	0	0	1
On Time Performance (Access to Work)	≥ 94%	96.3%	97.9%	96.4%	94.8%

## Call Performance

	Goal	Mar-23	Apr-23	May-23	YTD
<i>Reservations</i>					
Answered Calls		31,019	30,541	26,397	328,596
Average Initial Hold Time	≤ 120 sec	83	103	97	82
Calls On Hold > 5 Minutes	≤ 5%	3.7%	6.0%	3.5%	3.7%
<i>Estimated Time of Arrival (ETA)</i>					
Answered Calls		7,883	5,740	686	72,486
Average Initial Hold Time		65	75	114	60
Calls On Hold > 5 Minutes	≤ 10%	2.9%	4.0%	5.5%	2.4%

## Complaints/Commendations

	Goal	Mar-23	Apr-23	May-23	YTD
Complaints Per 1,000 Trips	≤ 4.0	3.8	2.3	3.2	3.7
Commendations Per 1,000 Trips		1.8	1.6	2.1	1.8

## Safety

	Goal	Mar-23	Apr-23	May-23	YTD
Preventable Incidents Per 100,000 Miles	≤ 0.25	0.00	0.18	0.16	0.07
Preventable Collisions Per 100,000 Miles	≤ 0.75	0.76	0.92	0.53	0.59
Miles Between Road Calls	≥ 25,000	55,835	113,604	51,532	55,529

Contractual Requirement

## Southern Region Trip Performance

	Goal	Mar-23	Apr-23	May-23	YTD
Vehicle Trips		90,542	87,274	94,216	905,193
Passenger Trips		109,612	106,594	114,411	1,102,438
No Shows		2.4%	2.3%	2.2%	2.5%
On Time Performance (Next Day Trips)	≥ 91%	90.9%	90.6%	91.3%	91.8%
Excessively Late Trips (45+ min late)	≤ 0.10%	0.04%	0.10%	0.06%	0.03%
Excessively Long Trips	≤ 5%	5.3%	5.4%	4.9%	5.9%
Missed Trips	≤ 0.75%	0.43%	0.51%	0.40%	0.43%
Denials	≤ 0	0	0	0	1
On Time Performance (Access to Work)	≥ 94%	94.7%	95.9%	94.7%	94.7%

## Call Performance

	Goal	Mar-23	Apr-23	May-23	YTD
<i>Reservations</i>					
Answered Calls		67,171	69,744	70,996	712,333
Average Initial Hold Time	≤ 120 sec	77	93	98	89
Calls On Hold > 5 Minutes	≤ 5%	2.1%	3.8%	3.4%	3.1%
<i>Estimated Time of Arrival (ETA)</i>					
Answered Calls		18,354	17,561	17,715	179,090
Average Initial Hold Time		68	74	94	77
Calls On Hold > 5 Minutes	≤ 10%	2.6%	3.0%	5.5%	3.7%

## Complaints/Commendations

	Goal	Mar-23	Apr-23	May-23	YTD
Complaints Per 1,000 Trips	≤ 4.0	2.8	2.4	2.5	3.0
Commendations Per 1,000 Trips		1.2	0.9	0.8	0.8

## Safety

	Goal	Mar-23	Apr-23	May-23	YTD
Preventable Incidents Per 100,000 Miles	≤ 0.25	0.18	0.18	0.26	0.30
Preventable Collisions Per 100,000 Miles	≤ 0.75	1.20	1.15	1.09	1.13
Miles Between Road Calls	≥ 25,000	41,605	38,884	43,376	61,392

Contractual Requirement



## West Central Region Trip Performance

	Goal	Mar-23	Apr-23	May-23	YTD
Vehicle Trips		43,898	41,658	45,918	435,694
Passenger Trips		55,302	52,743	58,036	552,791
No Shows		3.3%	3.3%	3.0%	3.4%
On Time Performance (Next Day Trips)	≥ 91%	88.7%	90.8%	90.4%	89.0%
Excessively Late Trips (45+ min late)	≤ 0.10%	0.04%	0.02%	0.03%	0.06%
Excessively Long Trips	≤ 5%	3.0%	2.5%	2.8%	2.9%
Missed Trips	≤ 0.75%	0.49%	0.35%	0.39%	0.50%
Denials	≤ 0	0	0	0	0
On Time Performance (Access to Work)	≥ 91%	91.0%	96.2%	97.0%	95.6%

## Call Performance

	Goal	Mar-23	Apr-23	May-23	YTD
<i>Reservations</i>					
Answered Calls		37,920	39,198	39,996	385,159
Average Initial Hold Time	≤ 120 sec	25	44	29	36
Calls On Hold > 5 Minutes	≤ 5%	0.9%	3.2%	0.9%	1.6%
<i>Estimated Time of Arrival (ETA)</i>					
Answered Calls		8,538	7,927	8,731	85,969
Average Initial Hold Time		13	15	17	23
Calls On Hold > 5 Minutes	≤ 5%	0.1%	0.3%	0.3%	0.6%

## Complaints/Commendations

	Goal	Mar-23	Apr-23	May-23	YTD
Complaints Per 1,000 Trips	≤ 4.0	3.1	1.9	3.3	3.2
Commendations Per 1,000 Trips		1.0	1.0	0.8	0.9

## Safety

	Goal	Mar-23	Apr-23	May-23	YTD
Preventable Incidents Per 100,000 Miles	≤ 0.25	0.00	0.39	0.00	0.16
Preventable Collisions Per 100,000 Miles	≤ 0.75	1.26	0.63	0.40	0.85
Miles Between Road Calls	≥ 25,000	42,640	43,197	42,961	27,520

Contractual Requirement

## Eligibility and Appeals

### Eligibility

	Goal	Mar-23	Apr-23	May-23	YTD
Eligible Customers		103,663	103,796	104,910	104,910
Total ADA Evaluations Performed		7,677	5,126	4,071	66,048
Days From Application to Decision (avg)	≤ 21	4	5	9	8

### In Person Evaluations

	Goal	Mar-23	Apr-23	May-23	YTD
Unrestricted		2,652	1,980	1,332	15,502
Restricted		1,382	1,048	246	5,309
Temporary		1,672	721	63	20,704
Not Eligible		31	21	26	274
Total		5,737	3,770	1,667	41,789

### Paper Evaluations

	Goal	Mar-23	Apr-23	May-23	YTD
Unrestricted		1,615	1,200	1,750	19,955
Restricted		325	155	621	4,234
Temporary		0	1	33	70
Not Eligible		0	0	0	0
Total		1,940	1,356	2,404	24,259

### Appeals

	Goal	Mar-23	Apr-23	May-23	YTD
Appeals Performed		32	29	11	161
Days From Appeal to Decision (avg)	≤ 30	9	11	6	9

**Customer Service**  
**Phone Statistics**  
**Customer Service**

	Goal	Mar-23	Apr-23	May-23	YTD
Customer Service Calls		26,528	22,782	24,543	310,099
Average Initial Hold Time	≤ 180 sec	39	61	76	38
Calls On Hold > 5 Minutes	≤ 10%	3.0%	5.7%	7.7%	2.9%
Call Duration	≤ 300 sec	253	264	264	253
Calls Abandoned	≤ 10%	1.3%	2.1%	2.9%	1.1%

**Operations Monitoring Center**

	Goal	Mar-23	Apr-23	May-23	YTD
Customer Service Calls		8,093	7,611	8,528	75,359
Average Initial Hold Time	≤ 180 sec	48	58	69	50
Calls On Hold > 5 Minutes	≤ 10%	3.5%	5.0%	6.6%	3.9%
Call Duration	≤ 300 sec	287	294	287	305
Calls Abandoned	≤ 10%	4.3%	5.6%	6.6%	4.1%

Contractual Requirement

June 28, 2023

TO: BOARD OF DIRECTORS  
FROM: HECTOR RODRIGUEZ, DEPUTY EXECUTIVE DIRECTOR  
RE: FINANCIAL REPORT FOR MAY 2023 - DRAFT

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Attached for your review are the draft financial reports for MAY 2023.

**DRAFT FY 2022/2023 Budget to Actual Fiscal Year-to-Date Comparison:**

- ◆ Passengers: 3.6% over budget
- ◆ Contract Revenue Miles: 4.4% under budget
- ◆ Trips: 6.2% over budget
- ◆ Total Eligibility Evaluations: 29.9% over budget
- ◆ Average Trip Distance: under budget by 0.94 miles at 8.50 miles
- ◆ Total cost per Passenger (before depreciation): 6.0% under budget at \$59.68
- ◆ Administration Function is 10.1% under budget
- ◆ Eligibility Determination Function is 10.6% under budget
- ◆ Purchased Transportation Function is 1.8% under budget
- ◆ Paratransit Operations Function is 1.0% under budget

Attached are the following reports for your review:

- Statistical Comparison: MAY 2022 to MAY 2023
- Expenses by Functional Area
- Budget to Actual Comparison of Statistics
- YTD Budget Results
- Graph: YTD PAX Cost Comparison

## Expenses by Functional Area For the YTD Period Ending May 2023

	% of Cost	YTD Actual	YTD Budget	Variance	% Over / (Under) Budget	% Over / (Under) Prior Yr
Purchased Transportation	83.8%	\$162,300,568	\$165,310,414	(\$3,009,846)	-1.8%	30%
Paratransit Operations	8.0%	\$15,425,197	\$15,578,283	(\$153,086)	-1.0%	8%
Eligibility Determination	3.5%	\$6,804,705	\$7,609,228	(\$804,523)	-10.6%	30%
CTSA/Ride Information	0.2%	\$319,004	\$519,359	(\$200,355)	-38.6%	-32%
Administration	4.6%	<u>\$8,843,168</u>	<u>\$9,835,113</u>	<u>(\$991,945)</u>	<u>-10.1%</u>	<u>10%</u>
Total Exp before Depreciation		<b>\$193,692,642</b>	<b>\$198,852,397</b>	<b>(\$5,159,755)</b>	<b>-2.6%</b>	<b>27%</b>

## Statistics – For the YTD Period Ended May 2023

	YTD Actual	YTD Budget	Variance	% Over / (Under) Budget	% Over / (Under) Prior Yr
Total Eligibility Evaluations	66,048	50,861	15,187	29.9%	29%
Number of PAX	3,245,700	3,131,780	113,920	3.6%	21%
Number of Contract Revenue Miles	22,273,648	23,300,235	(1,026,587)	-4.4%	13%
Number of Trips	2,621,476	2,467,971	153,505	6.2%	24%
Average Trip Distance	8.50	9.44	(0.94)	-10.0%	-8%
Purchased Transportation Cost					
Cost per Contract Rev Mile	\$7.29	\$7.09	\$0.20	2.8%	16%
Total Cost per Trip before Depreciation	\$73.89	\$80.57	(\$6.68)	-8.3%	3%
Total Cost per Pax before Depreciation	\$59.68	\$63.50	(\$3.82)	-6.0%	5%

## Budget Results for FY 2022/2023 For YTD Period Ending May 2023

	YTD Actual	YTD Budget	Variance	% Over / (Under) Budget	% Over / (Under) Prior Yr
Revenue					
Passenger Fares	\$7,643,325	\$7,845,570	(\$202,245)		
Other Revenue	\$3,143,635	\$646,122	\$2,497,513		
Total Revenue	\$10,786,960	\$8,491,692	\$2,295,268	27%	67%
 Total Exp before Capital	 \$193,692,642	 \$198,852,397	 (\$5,159,755)	 -3%	 27%
Capital Expenditures					
Vehicles	\$1,056,701	\$29,232,327	(\$28,175,626)		
Other Capital Expenditures	\$53,945	\$0	\$53,945		
Total Capital Expenditures	\$213,278	\$0	\$213,278		
	\$1,323,924	\$29,232,327	(\$27,908,404)	-95%	108%
Over/(Under) Budget May 2023			(\$33,068,159)		

## YTD Cost Per Passenger before Depreciation and Capital Cost

