

Proposed Budget Detail Fiscal Year 2026

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Budget Detail by Cost Center
Fiscal Year Ending June 30, 2026

	Expenses	% of Total Budget	% of Oper Costs
ADMINISTRATION			
Salaries & Related Expense	\$7,411,996	2.0%	2.3%
Professional Services	\$1,949,211	0.5%	0.6%
Network & Telecom Maintenance	\$1,782,723	0.5%	0.6%
Office Rent	\$362,232	0.1%	0.1%
Insurance	\$359,436	0.1%	0.1%
Communications	\$306,450	0.1%	0.1%
Other Expense	\$214,640	0.1%	0.1%
Training/Conference	\$188,004	0.1%	0.1%
Other Related Employee Expense	\$137,000	0.0%	0.0%
Business Meetings & Meals	\$57,600	0.0%	0.0%
Office/Kitchen Supplies	\$51,576	0.0%	0.0%
Postage/Mailing	\$45,540	0.0%	0.0%
Board Compensation	\$43,176	0.0%	0.0%
Promotions/Events	\$34,932	0.0%	0.0%
Repair & Maintenance	\$32,004	0.0%	0.0%
Temporary Personnel	\$24,000	0.0%	0.0%
Printed Materials	\$11,004	0.0%	0.0%
ADMINISTRATION Total	\$13,011,524	3.5%	4.1%
CONTRACT MANAGEMENT			
Salaries & Related Expense	\$3,481,253	0.9%	1.1%
Travel Training	\$1,501,385	0.4%	0.5%
Professional Services	\$302,932	0.1%	0.1%
Promotions/Events	\$250,780	0.1%	0.1%
Printed Materials	\$231,600	0.1%	0.1%
Vehicle Costs	\$180,000	0.0%	0.1%
Communications	\$164,600	0.0%	0.1%
Office Rent	\$164,448	0.0%	0.1%
Insurance	\$50,448	0.0%	0.0%
Postage/Mailing	\$28,596	0.0%	0.0%
Training/Conference	\$12,000	0.0%	0.0%
Office/Kitchen Supplies	\$3,132	0.0%	0.0%
Other Expense	\$2,316	0.0%	0.0%
Other Related Employee Expense	\$2,000	0.0%	0.0%
Business Meetings & Meals	\$480	0.0%	0.0%
CONTRACT MANAGEMENT Total	\$6,375,970	1.7%	2.0%

Budget Detail by Cost Center
Fiscal Year Ending June 30, 2026

	Expenses	% of Total Budget	% of Oper Costs
CONTRACT OPERATIONS			
Purchased Transportation	\$261,025,984	70.9%	82.6%
Insurance	\$18,194,980	4.9%	5.8%
Contracted Customer Service	\$3,712,524	1.0%	1.2%
Salaries & Related Expense	\$1,231,049	0.3%	0.4%
Network & Telecom Maintenance	\$747,399	0.2%	0.2%
Security	\$263,478	0.1%	0.1%
Promotions/Events	\$249,996	0.1%	0.1%
Communications	\$222,299	0.1%	0.1%
Professional Services	\$204,696	0.1%	0.1%
Office Rent	\$62,220	0.0%	0.0%
Printed Materials	\$11,004	0.0%	0.0%
Office/Kitchen Supplies	\$10,068	0.0%	0.0%
Training/Conference	\$2,004	0.0%	0.0%
CONTRACT OPERATIONS Total	\$285,937,701	77.8%	90.6%
CTSA			
Salaries & Related Expense	\$299,424	0.1%	0.1%
Other Expense	\$72,336	0.0%	0.0%
Communications	\$22,680	0.0%	0.0%
Office Rent	\$17,784	0.0%	0.0%
Postage/Mailing	\$6,600	0.0%	0.0%
Promotions/Events	\$6,432	0.0%	0.0%
Office/Kitchen Supplies	\$3,756	0.0%	0.0%
Training/Conference	\$2,004	0.0%	0.0%
Insurance	\$1,440	0.0%	0.0%
Business Meetings & Meals	\$1,200	0.0%	0.0%
CTSA Total	\$433,656	0.1%	0.1%

Budget Detail by Cost Center
Fiscal Year Ending June 30, 2026

	Expenses	% of Total Budget	% of Oper Costs
ELIGIBILITY			
Eligibility and Appeals	\$5,203,004	1.4%	1.6%
Purchased Transportation	\$2,525,669	0.7%	0.8%
Printed Materials	\$578,001	0.2%	0.2%
Office Rent	\$572,724	0.2%	0.2%
Salaries & Related Expense	\$485,494	0.1%	0.2%
Postage/Mailing	\$258,504	0.1%	0.1%
Communications	\$192,534	0.1%	0.1%
Insurance	\$148,848	0.0%	0.0%
Promotions/Events	\$57,852	0.0%	0.0%
Tether Program	\$48,000	0.0%	0.0%
Repair & Maintenance	\$24,000	0.0%	0.0%
Office/Kitchen Supplies	\$8,472	0.0%	0.0%
Network & Telecom Maintenance	\$4,200	0.0%	0.0%
Training/Conference	\$2,496	0.0%	0.0%
Business Meetings & Meals	\$720	0.0%	0.0%
Other Expense	\$336	0.0%	0.0%
ELIGIBILITY Total	\$10,110,855	2.7%	3.2%
Total Operating Budget	\$315,869,705	85.8%	100.0%
Capital			
Capital - Local	\$25,488,600	6.9%	
Capital - Federal	\$11,619,880	3.2%	
Capital - Facilities Development	\$15,150,000	4.1%	
Capital Total	\$52,258,480	14.2%	
Total Operating and Capital Budget	\$368,128,185	100.00%	

Budget Comparison by Expenditure
Fiscal Year Ending June 30, 2026

Category	FY25 Projection	FY25 Budget	FY26 Budget	Budget % Change
Purchased Transportation	\$239,603,549	\$245,588,754	\$263,551,654	7.3%
Insurance	\$13,490,285	\$14,712,244	\$18,755,152	27.5%
Salaries & Related Expense	\$11,792,558	\$12,070,733	\$12,909,215	6.9%
Eligibility and Appeals	\$4,586,328	\$5,095,942	\$5,203,004	2.1%
Contracted Customer Service	\$2,951,864	\$3,354,034	\$3,712,524	10.7%
Network & Telecom Maintenance	\$2,374,941	\$2,453,239	\$2,534,322	3.3%
Professional Services	\$1,841,630	\$2,438,895	\$2,456,839	0.7%
Travel Training	\$1,256,288	\$1,278,349	\$1,501,385	17.4%
Office Rent	\$1,105,114	\$1,179,408	\$1,179,408	0.0%
Communications	\$913,971	\$884,750	\$908,563	2.7%
Printed Materials	\$134,304	\$852,108	\$831,609	-2.4%
Promotions/Events	\$460,337	\$543,688	\$599,992	10.4%
Postage/Mailing	\$377,171	\$339,240	\$339,240	0.0%
Other Expense	\$359,519	\$200,000	\$289,628	44.8%
Security	\$321,299	\$200,000	\$263,478	31.7%
Training/Conference	\$200,000	\$150,000	\$206,508	37.7%
Vehicle Costs	\$160,146	\$264,996	\$180,000	-32.1%
Other Related Employee Expense	\$119,286	\$139,000	\$139,000	0.0%
Office/Kitchen Supplies	\$102,342	\$77,004	\$77,004	0.0%
Business Meetings & Meals	\$64,422	\$71,004	\$60,000	-15.5%
Repair & Maintenance	\$45,418	\$56,004	\$56,004	0.0%
Tether Program	\$25,745	\$108,581	\$48,000	-55.8%
Board Compensation	\$13,908	\$43,176	\$43,176	0.0%
Temporary Personnel	\$259	\$42,000	\$24,000	-42.9%
TOTAL OPERATING EXPENDITURES	\$282,300,684	\$292,143,150*	\$315,869,705	8.1%

Capital				
Federal	\$9,588,091	\$15,832,956	\$11,619,880	-26.6%
Local	\$14,991,947	\$28,100,074	\$25,488,600	-9.3%
Facilities Development	\$36,366,205	\$38,776,205*	\$15,150,000	-60.9%
CAPITAL EXPENDITURES	\$60,946,243	\$82,709,235	\$52,258,480	-36.8%
TOTAL OPERATING & CAPITAL EXPENDITURES	\$343,246,927	\$374,852,385	\$368,128,185	-1.8%

*includes mid-year budget amendment for purchase of Avalon property (1.0M in Contract Operations and 35.8M in Capital Expenditures).

Budget Funding Comparison
Fiscal Year Ending June 30, 2026

	FY2025 Budget	FY2026 Budget
Income		
LA County Prop C Funds	\$154,652,297	\$159,272,638
Federal Section 5307	\$109,300,000	\$127,967,389
ARPA Equivalent Funds	\$900,000	\$0
Measure M	\$17,079,900	\$15,809,250
Passenger Revenues	\$11,117,831	\$11,463,087
Prior Year Operating - Prop C	(\$3,866,412)	
Miscellaneous Revenue	\$1,918,466	\$1,321,341
Facilities Development - Expenses	\$988,068	
Federal Section 5317 - SAE	\$53,000	\$36,000
Income Total	\$292,143,150	\$315,869,705
Capital		
Federal 5310 (Current)		\$11,619,880
Federal 5310/16 (Carryover)	\$15,832,956	
Prop C - New	\$22,304,000	\$25,488,600
Prop C - Carryover	\$5,796,074	
Facilities Development - Capital	\$38,776,205	\$15,150,000
Capital Total	\$82,709,235	\$52,258,480
Total Funding	\$374,852,385	\$368,128,185

Line Item Detail
Fiscal Year Ending June 30, 2026

	FY2025 Budget	FY2026 Budget
ADMINISTRATION		
Board Compensation		
Board and Advisory Committee Compensation	\$43,176	\$43,176
Board Compensation Total	\$43,176	\$43,176
Business Meetings & Meals		
Annual Meeting	\$36,000	\$36,000
Business Meetings & Meals	\$31,500	\$21,600
Business Meetings & Meals Total	\$67,500	\$57,600
Communications		
Telephone	\$148,000	\$149,763
Communications	\$70,000	\$70,000
Telephone - Cell Phone	\$65,200	\$65,200
IP Networks	\$14,880	\$17,112
800 Line Service	\$4,375	\$4,375
Communications Total	\$302,455	\$306,450
Insurance		
Directors & Officers	\$199,380	\$217,512
Cyber Liability	\$36,948	\$36,948
Commercial General Liability	\$34,548	\$37,680
Umbrella & Business Auto	\$30,384	\$33,144
Earthquake Coverage	\$17,580	\$19,176
Professional Liability	\$13,728	\$14,976
Insurance Total	\$332,568	\$359,436
Network & Telecom Maintenance		
Network Support	\$1,250,719	\$1,250,719
Network Support - Consulting	\$315,000	\$365,000
Computer - Supplies/Exp Equip	\$110,004	\$110,004
Computer - Website Development	\$30,000	\$30,000
Computer - Soft License/Maintenance	\$24,000	\$24,000
Telephone System Consulting/Maintenance	\$3,000	\$3,000
Network & Telecom Maintenance Total	\$1,732,723	\$1,782,723
Office Rent		
Office/Storage Rent	\$362,232	\$362,232
Office Rent Total	\$362,232	\$362,232
Office/Kitchen Supplies		
Office Supplies	\$43,248	\$43,248
Kitchen Supplies	\$8,328	\$8,328
Office/Kitchen Supplies Total	\$51,576	\$51,576
Other Expense		
Interest Expense	\$42,268	\$100,000
Miscellaneous	\$28,044	\$28,044
Banking Fees	\$9,600	\$41,496
Professional Memberships	\$24,000	\$24,000
Mileage and Parking	\$16,000	\$16,000
Equipment/Other Rental	\$4,500	\$4,500
Public Notice Advertising Expenses	\$600	\$600
Other Expense Total	\$125,012	\$214,640
Other Related Employee Expense		
Employee Development/Training/Appreciation	\$65,000	\$65,000

Line Item Detail
Fiscal Year Ending June 30, 2026

	FY2025 Budget	FY2026 Budget
Payroll Processing Services	\$36,000	\$36,000
Recruitment Advertising & Fees	\$36,000	\$36,000
Other Related Employee Expense Total	\$137,000	\$137,000
Postage/Mailing		
Postage/Mailing/Courier	\$45,540	\$45,540
Postage/Mailing Total	\$45,540	\$45,540
Printed Materials		
Publishing/Printing/Copying	\$13,752	\$11,004
Printed Materials Total	\$13,752	\$11,004
Professional Services		
Consulting - Misc	\$1,342,265	\$1,345,865
Legal Fees	\$429,996	\$429,996
Other Professional Services	\$166,750	\$166,750
Interpretation/Translation	\$6,600	\$6,600
Professional Services Total	\$1,945,611	\$1,949,211
Promotions/Events		
Design	\$23,784	\$28,932
Promotional Activities	\$6,000	\$6,000
Promotions/Events Total	\$29,784	\$34,932
Provision For Income Tax		
Provision for Income Tax	\$0	\$0
Provision For Income Tax Total	\$0	\$0
Repair & Maintenance		
Office Facilities	\$28,404	\$28,404
Office Equipment	\$3,600	\$3,600
Repair & Maintenance Total	\$32,004	\$32,004
Salaries & Related Expense		
Salaries	\$5,514,359	\$5,634,713
CalPERS Retirement Contribution-Employer	\$651,942	\$659,614
Health	\$596,253	\$668,186
CalPERS Retirement Pickup	\$179,656	\$177,794
Worker's Compensation	\$109,854	\$84,213
Medicare	\$76,742	\$77,162
Dental	\$46,543	\$45,355
Life/LTD	\$33,978	\$34,164
CA Unemployment Tax	\$17,794	\$17,360
Qualified Transportation	\$14,104	\$7,566
Vision	\$5,425	\$5,871
Salaries & Related Expense Total	\$7,246,651	\$7,411,996
Temporary Personnel		
Salaries - Temp	\$42,000	\$24,000

Line Item Detail Fiscal Year Ending June 30, 2026	FY2025 Budget	FY2026 Budget
Temporary Personnel Total	\$42,000	\$24,000
Training/Conference		
Training/Conference	\$135,492	\$188,004
Training/Conference Total	\$135,492	\$188,004
ADMINISTRATION Total	\$12,645,076	\$13,011,524

Line Item Detail
Fiscal Year Ending June 30, 2026

	FY2025 Budget	FY2026 Budget
CONTRACT MANAGEMENT		
Business Meetings & Meals		
Business Meetings & Meals	\$696	\$480
Business Meetings & Meals Total	\$696	\$480
Communications		
Telephone - Cell Phone	\$136,080	\$136,080
IP Networks	\$24,800	\$28,520
Communications Total	\$160,880	\$164,600
Insurance		
Umbrella & Business Auto	\$46,236	\$50,448
Insurance Total	\$46,236	\$50,448
Office Rent		
Office/Storage Rent	\$164,448	\$164,448
Office Rent Total	\$164,448	\$164,448
Office/Kitchen Supplies		
Office Supplies	\$2,088	\$2,088
Kitchen Supplies	\$1,044	\$1,044
Office/Kitchen Supplies Total	\$3,132	\$3,132
Other Expense		
Professional Memberships	\$2,316	\$2,316
Other Expense Total	\$2,316	\$2,316
Other Related Employee Expense		
Emergency Supplies	\$2,000	\$2,000
Other Related Employee Expense Total	\$2,000	\$2,000
Postage/Mailing		
Postage/Mailing/Courier	\$28,596	\$28,596
Postage/Mailing Total	\$28,596	\$28,596
Printed Materials		
Publishing/Printing/Copying	\$231,600	\$231,600
Printed Materials Total	\$231,600	\$231,600
Professional Services		
ADA Consulting	\$302,932	\$302,932
Professional Services Total	\$302,932	\$302,932
Promotions/Events		
Design	\$108,360	\$131,784
Community Meeting	\$37,200	\$44,496
Driver Incentive Program	\$40,000	\$40,000
Promotional Activities	\$24,000	\$33,000
PAX - Complimentary Fares/Misc. Reimbursement	\$1,500	\$1,500
Promotions/Events Total	\$211,060	\$250,780
Salaries & Related Expense		
Salaries	\$2,151,969	\$2,552,004
Health	\$338,379	\$427,485
CalPERS Retirement Contribution-Employer	\$252,673	\$299,018
CalPERS Retirement Pickup	\$67,728	\$72,053
Medicare	\$29,293	\$35,035
Worker's Compensation	\$32,030	\$25,354
Dental	\$17,569	\$19,549
Educational Assistance	\$15,000	\$15,000

Line Item Detail
Fiscal Year Ending June 30, 2026

	FY2025 Budget	FY2026 Budget
Life/LTD	\$12,970	\$15,512
CA Unemployment Tax	\$9,982	\$11,284
Qualified Transportation	\$8,600	\$5,044
Vision	\$3,140	\$3,914
Salaries & Related Expense Total	\$2,939,333	\$3,481,253
Training/Conference		
Training/Conference	\$8,004	\$12,000
Training/Conference Total	\$8,004	\$12,000
Travel Training		
Travel Training	\$1,278,349	\$1,501,385
Travel Training Total	\$1,278,349	\$1,501,385
Vehicle Costs		
Repair & Maintenance/Other	\$144,996	\$108,000
Vehicle - Staff - Gas/Car Wash	\$72,000	\$72,000
Vehicle Costs Total	\$216,996	\$216,996
CONTRACT MANAGEMENT Total	\$5,596,579	\$6,375,970

Line Item Detail
Fiscal Year Ending June 30, 2026

	FY2025 Budget	FY2026 Budget
CONTRACT OPERATIONS		
Communications		
800 Line Service	\$136,875	\$136,875
IP Networks	\$69,440	\$62,744
Telephone - Cell Phone	\$22,680	\$22,680
Communications Total	\$228,995	\$222,299
Contracted Customer Service		
Contracted Customer Service	\$3,354,034	\$3,712,524
Contracted Customer Service Total	\$3,354,034	\$3,712,524
Insurance		
Umbrella & Business Auto	\$11,561,680	\$13,785,952
Business Auto/SIR	\$2,183,676	\$3,781,776
TPA	\$346,500	\$504,000
3rd Party Employment Practices	\$112,980	\$123,252
Insurance Total	\$14,204,836	\$18,194,980
Network & Telecom Maintenance		
Computer - Soft License/Maintenance	\$674,272	\$719,699
Radio Frequency Lease	\$26,500	\$26,500
Telephone System Consulting/Maintenance	\$1,200	\$1,200
Network & Telecom Maintenance Total	\$701,972	\$747,399
Office Rent		
Office/Storage Rent	\$62,220	\$62,220
Office Rent Total	\$62,220	\$62,220
Office/Kitchen Supplies		
Office Supplies	\$6,948	\$6,948
Kitchen Supplies	\$3,120	\$3,120
Office/Kitchen Supplies Total	\$10,068	\$10,068
Printed Materials		
Publishing/Printing/Copying	\$13,752	\$11,004
Printed Materials Total	\$13,752	\$11,004
Professional Services		
Interpretation/Translation	\$197,496	\$197,496
Consulting - Other	\$7,200	\$7,200
Professional Services Total	\$204,696	\$204,696
Promotions/Events		
Driver Incentive Program	\$249,996	\$249,996
Promotions/Events Total	\$249,996	\$249,996
Purchased Transportation		
Purchased Transportation	\$233,772,084	\$248,590,131
Fuel	\$4,402,405	\$4,457,284
Free Fare Programs	\$1,750,000	\$1,750,000
Repair & Maintenance/Other	\$1,750,000	\$2,497,042
Interest Expense	\$597,117	\$1,094,880
Purchased Transportation - SAE	\$347,457	\$379,327
Repairs and Maintenance Facilities Direct		\$600,000
Real Estate Tax - Direct	\$248,474	\$496,944
Management and Administration Expense - Direct		\$433,392
Consulting/Vehical Inspections	\$48,000	\$192,000
Utilities and Common Area Maintenance - Direct	\$50,000	\$190,000

Line Item Detail
Fiscal Year Ending June 30, 2026

	FY2025 Budget	FY2026 Budget
Property Insurance Premiums - Direct	\$92,477	\$184,784
Miscellaneous Fees	\$72,000	\$72,000
MTA Shuttle	\$36,000	\$36,000
Backup Services - Others	\$36,000	\$36,000
Decaling		\$24,996
Vehicle Lease - ATW	(\$1,308)	(\$1,308)
Vehicle Lease - Regular	(\$7,488)	(\$7,488)
Purchased Transportation Total	\$243,193,218	\$261,025,984
Salaries & Related Expense		
Salaries	\$821,808	\$902,956
Health	\$128,828	\$134,356
CalPERS Retirement Contribution-Employer	\$96,029	\$100,569
CalPERS Retirement Pickup	\$21,991	\$30,843
Worker's Compensation	\$16,392	\$15,000
Educational Assistance	\$15,000	\$13,494
Medicare	\$11,158	\$12,365
Dental	\$9,702	\$8,118
Life/LTD	\$4,940	\$5,475
CA Unemployment Tax	\$4,340	\$4,774
Qualified Transportation	\$3,440	\$1,940
Vision	\$1,162	\$1,159
Salaries & Related Expense Total	\$1,134,790	\$1,231,049
Security		
Security Contract	\$200,000	\$263,478
Security Total	\$200,000	\$263,478
Training/Conference		
Training/Conference	\$2,004	\$2,004
Training/Conference Total	\$2,004	\$2,004
Vehicle Costs		
Consulting	\$48,000	\$168,000
Decaling	\$0	\$12,000
Vehicle Costs Total	\$48,000	\$180,000
CONTRACT OPERATIONS Total	\$263,608,581	\$285,937,701

Line Item Detail
Fiscal Year Ending June 30, 2026

	FY2025 Budget	FY2026 Budget
CTSA		
Business Meetings & Meals		
Business Meetings & Meals	\$1,752	\$1,200
Business Meetings & Meals Total	\$1,752	\$1,200
Communications		
Telephone - Cell Phone	\$22,680	\$22,680
Communications Total	\$22,680	\$22,680
Insurance		
Umbrella & Business Auto	\$1,320	\$1,440
Insurance Total	\$1,320	\$1,440
Office Rent		
Office/Storage Rent	\$17,784	\$17,784
Office Rent Total	\$17,784	\$17,784
Office/Kitchen Supplies		
Office Supplies	\$2,088	\$2,088
Kitchen Supplies	\$1,668	\$1,668
Office/Kitchen Supplies Total	\$3,756	\$3,756
Other Expense		
CTSA - Educ/Training Seminars	\$60,000	\$60,000
CTSA - Paratransit Scholarship	\$12,000	\$12,000
Professional Memberships	\$336	\$336
Other Expense Total	\$72,336	\$72,336
Postage/Mailing		
Postage/Mailing/Courier	\$6,600	\$6,600
Postage/Mailing Total	\$6,600	\$6,600
Promotions/Events		
Design	\$5,280	\$6,432
Promotions/Events Total	\$5,280	\$6,432
Salaries & Related Expense		
Salaries	\$200,011	\$212,371
Health	\$35,499	\$43,870
CalPERS Retirement Contribution-Employer	\$23,700	\$25,115
CalPERS Retirement Pickup	\$6,926	\$7,320
Worker's Compensation	\$3,982	\$3,172
Medicare	\$2,742	\$2,906
Dental	\$1,795	\$1,795
Life/LTD	\$1,214	\$1,287
CA Unemployment Tax	\$868	\$868
Qualified Transportation	\$688	\$388
Vision	\$281	\$331
Salaries & Related Expense Total	\$277,704	\$299,423
Training/Conference		
Training/Conference	\$2,004	\$2,004
Training/Conference Total	\$2,004	\$2,004
CTSA Total	\$411,216	\$433,656

Line Item Detail Fiscal Year Ending June 30, 2026	FY2025 Budget	FY2026 Budget
ELIGIBILITY		
Business Meetings & Meals		
Business Meetings & Meals	\$1,056	\$720
Business Meetings & Meals Total	\$1,056	\$720
Communications		
800 Line Service	\$102,500	\$102,500
Telephone - Cell Phone	\$45,360	\$45,360
IP Networks	\$21,880	\$44,674
Communications Total	\$169,740	\$192,534
Eligibility and Appeals		
Eligibility Interview	\$4,925,730	\$5,021,326
Appeal Interview	\$170,212	\$181,678
Eligibility and Appeals Total	\$5,095,942	\$5,203,004
Insurance		
Umbrella & Business Auto	\$55,644	\$63,948
Professional Liability	\$41,172	\$44,916
3rd Party Employee Practices	\$19,944	\$21,756
Business Auto/SIR	\$10,524	\$18,228
Insurance Total	\$127,284	\$148,848
NW & Telecom Maintenance		
Computer - Soft License/Maintenance	\$4,200	\$4,200
Network & Telecom Maintenance Total	\$4,200	\$4,200
Office Rent		
Office/Storage Rent	\$518,724	\$518,724
Office Rent - Utilities	\$54,000	\$54,000
Office Rent Total	\$572,724	\$572,724
Office/Kitchen Supplies		
Office Supplies	\$7,644	\$7,644
Kitchen Supplies	\$828	\$828
Office/Kitchen Supplies Total	\$8,472	\$8,472
Other Expense		
Professional Memberships	\$336	\$336
Other Expense Total	\$336	\$336
Postage/Mailing		
Postage/Mailing/Courier	\$258,504	\$258,504
Postage/Mailing Total	\$258,504	\$258,504
Printed Materials		
ID Badges	\$450,000	\$457,005
Publishing/Printing/Copying	\$143,004	\$120,996
Printed Materials Total	\$593,004	\$578,001
Promotions/Events		
Design	\$47,568	\$57,852
Promotions/Events Total	\$47,568	\$57,852
Purchased Transportation		
Certification	\$2,443,873	\$2,507,088
Tether Trips		\$18,581
Purchased Transportation Total	\$2,443,873	\$2,525,669
Repair & Maintenance		
Office Facilities	\$24,000	\$24,000

Line Item Detail Fiscal Year Ending June 30, 2026	FY2025 Budget	FY2026 Budget
Repair & Maintenance Total	\$24,000	\$24,000
Salaries & Related Expense		
Salaries	\$354,912	\$372,987
CalPERS Retirement Contribution-Employer	\$45,260	\$44,917
Health	\$25,825	\$31,812
CalPERS Retirement Pickup	\$26,854	\$18,025
Worker's Compensation	\$7,076	\$5,578
Medicare	\$4,840	\$5,111
Life/LTD	\$2,143	\$2,263
Dental	\$1,927	\$1,927
CA Unemployment Tax	\$1,736	\$1,736
Qualified Transportation	\$1,376	\$776
Vision	\$306	\$361
Salaries & Related Expense Total	\$472,255	\$485,494
Training/Conference		
Training/Conference	\$2,496	\$2,496
Training/Conference Total	\$2,496	\$2,496
Tether Program		
Tether Strap Project	\$90,000	\$48,000
Tether Trips	\$18,581	
Tether Program Total	\$108,581	\$48,000
ELIGIBILITY Total	\$9,929,700	\$10,110,855
Expenses Total	\$292,143,150	\$315,869,705

Purchased Transportation Detail
Fiscal Year Ending June 30, 2026

PAX by Region		Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
Southern	144,194	139,745	135,704	140,503	133,518	144,431	
Eastern	124,355	120,540	117,075	121,190	115,200	124,558	
Northern	66,767	64,707	62,836	65,058	61,824	66,877	
West/ Central	70,579	68,402	66,424	68,773	65,354	70,695	
Antelope Valley	19,230	18,637	18,098	18,738	17,806	19,261	
Santa Clarita	3,668	3,555	3,452	3,574	3,397	3,674	
Backup	40	40	40	40	40	40	40
Total	428,833	415,625	403,629	417,875	397,140	429,537	
Trips by Region		Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
Southern	115,578	112,012	108,774	112,619	107,021	115,767	
Eastern/Cert	101,566	98,433	95,587	98,967	94,047	101,733	
Northern	53,572	51,920	50,418	52,201	49,606	53,660	
West/ Central	56,678	54,930	53,341	55,227	52,481	56,771	
Antelope Valley	15,198	14,729	14,303	14,808	14,073	15,222	
Santa Clarita	2,691	2,608	2,533	2,622	2,492	2,696	
Backup	40	40	40	40	40	40	40
Total	345,322	334,671	324,995	336,485	319,760	345,890	
Contract Rev/Miles	3,009,902	2,917,059	2,832,733	2,932,871	2,787,105	3,014,843	
Contract Rev/Hrs	158,791	153,893	149,443	154,726	147,037	159,051	
Fare Revenue	\$ 982,169	\$ 951,869	\$ 924,348	\$ 957,029	\$ 909,457	\$ 983,782	
Variable Costs by Region		Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
Southern	\$ 5,097,895	\$ 4,948,291	\$ 4,964,362	\$ 5,131,052	\$ 4,888,393	\$ 5,267,501	
Eastern	\$ 4,646,641	\$ 4,503,294	\$ 4,373,100	\$ 4,527,714	\$ 4,302,645	\$ 4,654,275	
Northern	\$ 2,745,065	\$ 2,760,522	\$ 2,680,645	\$ 2,775,317	\$ 2,638,003	\$ 2,851,934	
West/ Central	\$ 2,654,138	\$ 2,573,086	\$ 2,498,571	\$ 2,586,865	\$ 2,570,108	\$ 2,778,946	
Antelope Valley	\$ 783,581	\$ 759,396	\$ 737,424	\$ 763,506	\$ 725,568	\$ 784,846	
Santa Clarita	\$ 149,669	\$ 145,052	\$ 140,881	\$ 145,831	\$ 138,600	\$ 149,947	
Backup	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	
Eastern - CERT	\$ 203,333	\$ 206,146	\$ 202,111	\$ 206,702	\$ 197,109	\$ 193,716	
Antelope Valley - CERT	\$ 3,395	\$ 3,395	\$ 3,395	\$ 3,395	\$ 3,395	\$ 3,395	
Total	\$ 16,286,717	\$ 15,902,182	\$ 15,603,489	\$ 16,143,382	\$ 15,466,822	\$ 16,687,560	
Fixed Costs by Region		Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
Southern	\$ 1,451,997	\$ 1,451,997	\$ 1,497,744	\$ 1,497,744	\$ 1,497,744	\$ 1,497,744	
Eastern	\$ 1,156,445	\$ 1,156,445	\$ 1,156,445	\$ 1,156,445	\$ 1,156,445	\$ 1,156,445	
Northern	\$ 984,019	\$ 1,021,259	\$ 1,021,259	\$ 1,021,259	\$ 1,021,259	\$ 1,021,259	
West/ Central	\$ 686,731	\$ 686,731	\$ 686,731	\$ 686,731	\$ 686,731	\$ 714,744	
Antelope Valley	\$ 570,021	\$ 570,021	\$ 570,021	\$ 570,021	\$ 570,021	\$ 570,021	
Santa Clarita	\$ 49,542	\$ 49,542	\$ 49,542	\$ 49,542	\$ 49,542	\$ 49,542	
Total	\$ 4,898,755	\$ 4,935,994	\$ 4,981,741	\$ 4,981,741	\$ 5,009,754	\$ 5,009,754	
Misc Expense/R&M > \$250K miles	\$ 235,170	\$ 235,170	\$ 235,170	\$ 235,170	\$ 235,170	\$ 235,170	
Fuel Surcharge	\$ 384,386	\$ 371,149	\$ 360,422	\$ 373,161	\$ 354,616	\$ 383,600	
Total Purchased Transportation	21,805,028	21,444,495	21,180,822	21,733,455	21,066,363	22,316,084	

**Purchased Transportation Detail
Fiscal Year Ending June 30, 2026**

PAX by Region		Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	TOTAL
Southern	144,277	130,236	142,545	139,818	144,128	143,809	1,682,908	
Eastern	124,427	112,386	122,941	120,603	124,299	124,028	1,451,601	
Northern	66,806	60,304	66,003	64,741	66,737	66,589	779,249	
West/ Central	70,620	63,748	69,772	68,438	70,547	70,391	823,744	
Antelope Valley	19,241	17,368	19,010	18,646	19,221	19,179	224,434	
Santa Clarita	3,670	3,313	3,626	3,557	3,666	3,658	42,811	
Backup	40	40	40	40	40	40	480	
Total	429,081	387,395	423,937	415,843	428,638	427,694	5,005,228	
Trips by Region		Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	TOTAL
Southern	115,645	104,390	114,256	112,071	115,525	115,270	1,348,929	
Eastern/Cert	101,625	91,735	100,405	98,484	101,520	101,296	1,185,398	
Northern	53,603	48,387	52,960	51,947	53,548	53,429	625,251	
West/ Central	56,711	51,192	56,030	54,958	56,652	56,526	661,496	
Antelope Valley	15,207	13,726	15,024	14,737	15,191	15,157	177,374	
Santa Clarita	2,693	2,431	2,660	2,610	2,690	2,684	31,410	
Backup	40	40	40	40	40	40	480	
Total	345,524	311,901	341,375	334,846	345,166	344,402	4,030,338	
Contract Rev/Miles	3,011,659	2,718,605	2,975,498	2,918,589	3,008,535	3,001,878	35,129,278	
Contract Rev/Hrs	158,883	143,423	156,978	153,975	158,719	158,367	1,853,287	
Fare Revenue	\$ 982,743	\$ 887,101	\$ 970,941	\$ 952,369	\$ 981,724	\$ 979,551	\$ 11,463,084	
Variable Costs by Region		Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	TOTAL
Southern	\$ 5,262,208	\$ 4,774,374	\$ 5,201,988	\$ 5,107,276	\$ 5,257,002	\$ 5,241,953	\$ 61,142,296	
Eastern	\$ 4,649,354	\$ 4,196,871	\$ 4,593,524	\$ 4,659,862	\$ 4,803,501	\$ 4,792,895	\$ 54,703,676	
Northern	\$ 2,848,922	\$ 2,571,881	\$ 2,815,158	\$ 2,760,908	\$ 2,846,016	\$ 2,838,741	\$ 33,133,113	
West/ Central	\$ 2,776,035	\$ 2,505,888	\$ 2,743,042	\$ 2,690,191	\$ 2,773,221	\$ 2,766,267	\$ 31,916,359	
Antelope Valley	\$ 784,055	\$ 707,706	\$ 774,623	\$ 759,817	\$ 812,066	\$ 810,263	\$ 9,202,851	
Santa Clarita	\$ 149,780	\$ 135,207	\$ 147,945	\$ 145,164	\$ 149,613	\$ 149,280	\$ 1,746,968	
Backup	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 36,000	
Eastern - CERT	\$ 201,287	\$ 207,094	\$ 210,039	\$ 211,979	\$ 219,083	\$ 207,746	\$ 2,466,346	
Antelope Valley - CERT	\$ 3,395	\$ 3,395	\$ 3,395	\$ 3,395	\$ 3,395	\$ 3,395	\$ 40,742	
Total	\$ 16,678,036	\$ 15,105,418	\$ 16,492,714	\$ 16,341,592	\$ 16,866,897	\$ 16,813,540	\$ 194,388,351	
Fixed Costs by Region		Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	TOTAL
Southern	\$ 1,497,744	\$ 1,497,744	\$ 1,497,744	\$ 1,497,744	\$ 1,497,744	\$ 1,498,196	\$ 17,881,890	
Eastern	\$ 1,156,445	\$ 1,156,445	\$ 1,156,445	\$ 1,156,445	\$ 1,210,811	\$ 1,210,811	\$ 14,040,434	
Northern	\$ 1,021,259	\$ 1,021,259	\$ 1,021,259	\$ 1,021,259	\$ 1,021,259	\$ 1,021,259	\$ 12,217,864	
West/ Central	\$ 714,744	\$ 714,744	\$ 714,744	\$ 714,744	\$ 714,744	\$ 714,744	\$ 8,464,876	
Antelope Valley	\$ 570,021	\$ 570,021	\$ 570,021	\$ 570,021	\$ 617,103	\$ 617,103	\$ 6,934,416	
Santa Clarita	\$ 49,542	\$ 49,542	\$ 49,542	\$ 49,542	\$ 49,542	\$ 49,542	\$ 594,500	
Total	\$ 5,009,754	\$ 5,009,754	\$ 5,009,754	\$ 5,009,754	\$ 5,111,202	\$ 5,111,202	\$ 60,133,980	
Misc Expense/R&M > \$250K miles	\$ 235,170	\$ 235,170	\$ 235,170	\$ 235,170	\$ 235,169	\$ 235,169	\$ 2,822,039	
Fuel Surcharge	\$ 383,189	\$ 345,903	\$ 378,589	\$ 371,354	\$ 382,797	\$ 368,118	\$ 4,457,284	
Total Purchased Transportation	22,306,149	20,696,246	22,116,228	22,012,237	22,596,067	22,528,482	261,801,654	

Projected Salaries by Cost Center
Fiscal Year Ending June 30, 2026

	ADMINISTRATION	CONTRACT MANAGEMENT	CONTRACT OPERATIONS	CTSA	ELIGIBILITY	BUDGET TOTAL
Salaries	\$5,634,713	\$2,552,004	\$902,956	\$212,371	\$372,987	\$9,675,031
Health	\$668,186	\$427,485	\$134,356	\$43,870	\$31,812	\$1,305,710
CalPERS Retirement Contribution-Employer	\$659,614	\$299,018	\$100,569	\$25,115	\$44,917	\$1,129,233
CalPERS Retirement Pickup	\$177,794	\$72,053	\$30,843	\$7,320	\$18,025	\$306,036
Medicare	\$77,162	\$35,035	\$12,365	\$2,906	\$5,111	\$132,579
Worker's Compensation	\$84,213	\$25,354	\$13,494	\$3,172	\$5,578	\$131,811
Dental	\$45,355	\$19,549	\$8,118	\$1,795	\$1,927	\$76,745
Life/LTD	\$34,164	\$15,512	\$5,475	\$1,287	\$2,263	\$58,700
CA Unemployment Tax	\$17,360	\$11,284	\$4,774	\$868	\$1,736	\$36,022
Educational Assistance		\$15,000	\$15,000			\$30,000
Qualified Transportation	\$7,566	\$5,044	\$1,940	\$388	\$776	\$15,714
Vision	\$5,971	\$3,914	\$1,159	\$331	\$361	\$11,636
Salaries & Related Expense Total	\$7,411,996	\$3,481,253	\$1,231,049	\$299,423	\$485,494	\$12,909,215