

Access Services PO Box 5728 El Monte, CA 91734 213.270.6000 accessla.org

# Proposed Budget Plan Fiscal Year 2018/19

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# ACCESS SERVICES BUDGET BY COST CENTER FOR FISCAL YEAR ENDING JUNE 30, 2019

	2018-2019 BUDGET	% of TOTAL FUNDING	% of OPER COSTS
EXPENDITURES:			
PARATRANSIT OPERATIONS - DIRECT COST			
Purchased Transportation Services - Regular Trips	136,097,871	73.85%	78.99%
Free Fare	3,460,000	1.88%	2.01%
Fuel	263,728	0.14%	0.15%
Access to Work	1,115,741	0.61%	0.65%
Rancho Los Amigos Shuttle	110,400	0.06%	0.06%
Insurance - Commercial	7,093,070	3.85%	4.12%
Communications - Telephone & Data Transmission	892,010	0.48%	0.52%
Phone & Computer System Maintenance/License & Consulting	1,139,200	0.62%	0.66%
Salaries & Related Benefits - Customer Support Service	654,757	0.36%	0.38%
Contracted Call Center Service	2,189,892	1.19%	1.27%
Salaries & Related Benefits - Complaint Response	7,330	0.00%	0.00%
Vehicle Cost - Direct	226,920	0.12%	0.13%
Security Contract with Metro/LASD	200,000	0.11%	0.12%
Purchased Transportation Services - Adults w/ Children	0	0.00%	0.00%
		0.00%	0.00%
Office Rent	40,822	0.02%	0.02%
Other Professional Expense	184,960	0.10%	0.11%
Safety Incentive Program	20,000	0.01%	0.01%
Office Supplies	7,620	0.00%	0.00%
Travel and Conference	3,470	0.00%	0.00%
Subtotal - Paratransit Operations - Direct Cost	153,707,790	83.40%	89.21%
PARATRANSIT OPERATIONS - INDIRECT COST			
Salaries & Related Benefits - Operations	1,684,292	0.91%	0.98%
Office Rent	156,164	0.08%	0.09%
Publications/Printed Materials - Riders Communication	129,000	0.07%	0.07%
Community Events and Materials	81,200	0.04%	0.05%
Other Professional Expense	50,000	0.03%	0.03%
Design/Marketing Services	103,250	0.06%	0.06%
Postage/Mailing	101,500	0.06%	0.06%
Vehicle Costs - Indirect	112,000	0.06%	0.07%
Communications - Telephone & Data Transmission	64,880	0.04%	0.04%
Travel and Conference	27,000	0.01%	0.02%
Insurance - Commercial	26,030	0.01%	0.02%
Equipment/Other Rental	9,000	0.00%	0.01%
Office Supplies	7,930	0.00%	0.00%
Professional Memberships	2,080	0.00%	0.00%
Subtotal - Paratransit Operations - Indirect Cost	2,554,326	1.39%	1.48%
Total - Paratransit Operations	156,262,116	84.79%	90.69%

# ACCESS SERVICES BUDGET BY COST CENTER FOR FISCAL YEAR ENDING JUNE 30, 2019

	2018-2019 BUDGET	% of TOTAL FUNDING	% of OPER COSTS
OTHER ACTIVITIES	56562.	1 OIDING	
Eligibility and Appeal Contracts	4,253,579	2.31%	2.47%
Purchased Transportation Services - Certification Trips	1,497,154	0.81%	0.879
Travel Training	750,000	0.41%	0.449
Publications/Printed Materials	375,000	0.20%	0.229
Salaries & Related Benefits - Certification & Appeals	487,969	0.26%	0.28
Postage/Mailing/Courier	245,916	0.13%	0.149
Tether Strap Project and Marketing Program	230,300	0.12%	0.13
Communications - Telephone & Data Transmission	106,600	0.06%	0.06
Insurance - Commercial	74,175	0.04%	0.04
Office Rent	429,934	0.23%	0.25
Design/Marketing Services	43,750	0.02%	0.03
Transportation Cost - Tethering Trips	15,000	0.01%	0.01
Travel and Conference	2,500	0.00%	0.00
Office Supplies	5,950	0.00%	0.00
Other Professional Expense	2,000	0.00%	0.00
Professional Memberships	2,000	0.00%	0.00
Vehicle Costs - Mobile Certification	389		
		0.00%	0.00
Subtotal - Eligibility Determination	8,520,475	4.62%	4.95
CTSA FUNCTION			
	005 007	0.400/	
Salaries & Related Benefits - CTSA	225,267	0.12%	0.13
Education & Training Seminars	38,034	0.02%	0.02
Scholarship Programs	6,885	0.00%	0.00
Office Rent	16,438	0.01%	0.01
Postage/Mailing	7,500	0.00%	0.00
Design/Marketing Services	3,500	0.00%	0.00
Communications - Telephone	3,230	0.00%	0.00
Community Events and Materials	2,000	0.000	0.00
Publications/Printed Materials	2,000	0.00%	0.00
Travel and Conference	2,000	0.00%	0.00
Office Supplies	1,910	0.00%	0.00
Insurance - Commercial	521	0.00%	0.00
Professional Memberships	260	0.00%	0.00
Subtotal - Education and Training	309,545	0.17%	0.18
ACCESS RIDE-INFORMATION			
Salaries & Related Benefits - Ride-Information	298,568	0.16%	0.17
Office Rent	18,744	0.01%	0.01
Communications - Telephone	18,350	0.01%	0.01
Phone & Computer System Maintenance/License & Consulting	2,000	0.00%	0.00
Publications/Printed Materials	0	0.00%	0.00
Office Supplies	1,410	0.00%	0.00
Postage/Mailing	1,500	0.00%	0.00
Professional Memberships	260	0.00%	0.00
Subtotal - Ride-Information	340,832	0.18%	0.20
Subtotal - CTSA Function	650,376	0.35%	0.389
		4.000/	
Total - Other Activities	9,170,852	4.98%	5.32

# ACCESS SERVICES BUDGET BY COST CENTER FOR FISCAL YEAR ENDING JUNE 30, 2019

	2018-2019	% of TOTAL	% of OPER
	BUDGET	FUNDING	COSTS
ADMINISTRATIVE			
Salaries & Related Expenses	4,691,321	2.55%	2.72%
Other Professional Services	518,070	0.28%	0.30%
Legal Expenses	275,000	0.15%	0.16%
Office Rent	325,329	0.18%	0.19%
Network Support/Supplies	240,000	0.13%	0.14%
Insurance - Commercial	209,996	0.11%	0.12%
Accounting/Audit Expenses	181,500	0.10%	0.11%
Travel and Conference	70,000	0.04%	0.04%
Postage/Mailing/Messenger	80,400	0.04%	0.05%
Repairs & Maintenance	61,500	0.03%	0.04%
Communications - Telephone & Data Transmission	48,570	0.03%	0.03%
Office Supplies	42,180	0.02%	0.02%
Board and Advisory Committee Compensation	28,000	0.02%	0.02%
Publications/Printed Materials/Copying	16,000	0.01%	0.01%
Business Meetings and Meals	6,100	0.00%	0.00%
Design/Marketing Services	24,500	0.01%	0.01%
Annual Meeting	16,000	0.01%	0.01%
Public Notice Advertising Expenses	10,000	0.01%	0.01%
Other Expenses - bank fees, tax filing fees, etc.	4,500	0.00%	0.00%
Professional Memberships	4,290	0.00%	0.00%
Mileage & Parking	3,700	0.00%	0.00%
Equipment/Other Rental	3,000	0.00%	0.00%
Subscription/References	2,000	0.00%	0.00%
Total - Administrative Expense	6,861,955	3.72%	3.98%
TOTAL EXPENSES	172,294,922	93.49%	100.00%
CAPITAL EXPENDITURES			
Property & Equipment	12,000,000	6.51%	
Total - Capital Expenditures	12,000,000	6.51%	
TOTAL EXPENSES & CAPITAL EXPENDITURES	184,294,922	100.00%	

	204	18-2019	% of TOTAL	% of OPER
		JDGET	FUNDING	COSTS
REVENUES:				
SECTION 5310 - FTA STP FUNDING - (88.53% of Contracted Paratransit Operations)	66	6,000,000	35.81%	
Section 5310 - MAP21/Toll Lane Grant	12	2,000,000	6.51%	
SECTION 5316 JARC (Access to Work Grant #2)		674,680	0.37%	
Out Of Service Area Grant		150,000	0.08%	
Measure M	24	1,000,000	13.02%	
Prepaid Insurance/Carryover	6	6,893,379	3.74%	
PROPOSITION C - DISCRETIONARY FUNDS - (match portion for Out of Service Area Grant 50%)		116,810	0.06%	
PROPOSITION C - DISCRETIONARY FUNDS	55	5,915,318	30.34%	
PROPOSITION C - DISCRETIONARY FUNDS - (11.47% match for Sec 5310 Grant)	8	3,551,000	4.64%	
	174	1,301,187	94.58%	
PASSENGER FARES	g	9,573,737	5.19%	
INTEREST INCOME/MISCELLANEOUS		70,000	0.04%	
DISPOSAL OF RETIRED VEHICLES		350,000	0.19%	
	184	1,294,922	100.00%	
PASSENGER AND REVENUE STATISTICS:				
Projected # of Passengers	4	1,574,728		
Projected # of Contract Revenue Miles	32	2,370,650		
Projected # of Trips	3	3,499,413		
Total Purchased Transportation Cost per Passenger*	\$	30.40		
Total Purchased Transportation Cost per Trip*	\$	39.74		
Total Purchased Transportation Cost per Contract Revenue Mile*	\$	4.30		
Total Agency Cost per Passenger before Capital	\$	37.66		
* Purchased transportation cost calculations do not include the free fare program cost,				
* Purchased transportation cost calculations do not include the free fare program cost, token redemption fees, and vehicle lease fees.				

token redemption fees, and vehicle lease fees.

#### ACCESS SERVICES BUDGET COMPARISON BY COST CENTER - FY 2018/2019 TO FY 2017/2018 FOR FISCAL YEAR ENDING JUNE 30, 2019

	2018-19	% of	% of	2017-18	% of	% of		% of
	PROPOSED BUDGET	TOTAL FUNDING	OPER COSTS	APPROVED BUDGET	TOTAL FUNDING	OPER COSTS	INC -DEC	INC -DEC
EXPENDITURES:								
PARATRANSIT OPERATIONS - DIRECT COST								
Purchased Transportation Services - Regular Trips	136,097,871	73.85%	78.99%	124,654,887	69.56%	74.69%	11,442,984	9.2%
Free Fare	3,460,000	1.88%	2.01%	3,460,000	1.93%	2.07%	0	0.0%
Fuel	263,728	0.14%	0.15%	320,864	0.18%	0.19%	(57,137)	-17.8%
Access to Work	1,115,741	0.61%	0.65%	1,583,396	0.88%	0.95%	(467,655)	-29.5%
Rancho Los Amigos Shuttle	110,400	0.06%	0.06%	110,400	0.06%	0.07%	0	0.0%
Insurance - Commercial	7,093,070	3.85%	4.12%	7,093,070	3.96%	4.25%	0	0.0%
Communications - Telephone & Data Transmission	892,010	0.48%	0.52%	1,892,010	1.06%	1.13%	(1,000,000)	-52.9%
Phone & Computer System Maintenance/License & Consulting	1,139,200	0.62%	0.66%	1,542,941	0.86%	0.92%	(403,741)	-26.2%
Salaries & Related Benefits - Customer Support Service Contracted Call Center Service	654,757 2,189,892	0.36% 1.19%	0.38%	703,968 2,189,892	0.39% 1.22%	0.42% 1.31%	(49,211) 0	-7.0% 0.0%
	,,	0.00%	1.27% 0.00%	2,109,092	0.00%	0.00%		100.0%
Salaries & Related Benefits - Complaint Response Vehicle Cost - Direct	7,330 226,920	0.00%	0.00%	201,920	0.00%	0.00%	7,330 25,000	100.0%
Security Contract with Metro/LASD	200,000	0.12%	0.13%	200,000	0.11%	0.12%	23,000	0.0%
Office Rent	40,822	0.02%	0.02%	40,822	0.02%	0.02%	0	0.0%
Other Professional Expense	184,960	0.10%	0.11%	184,960	0.10%	0.11%	0	0.0%
Safety Incentive Program	20,000	0.01%	0.01%	20,000	0.01%	0.01%	0	0.0%
Office Supplies	7,620	0.00%	0.00%	7,620	0.00%	0.00%	0	0.0%
Travel and Conference	3,470	0.00%	0.00%	3,470	0.00%	0.00%	0	0.0%
Subtotal - Paratransit Operations - Direct Cost	153,707,790	83.40%	89.21%	144,210,219	80.48%	86.40%	9,497,571	6.6%
PARATRANSIT OPERATIONS - INDIRECT COST								
Salaries & Related Benefits - Operations	1,684,292	0.91%	0.98%	1,641,517	0.92%	0.98%	42,775	2.6%
Office Rent	156,164	0.08%	0.09%	156,164	0.09%	0.09%	0	0.0%
Publications/Printed Materials - Riders Communication	129,000	0.07%	0.07%	129,000	0.07%	0.08%	0	0.0%
Community Events and Materials	81,200	0.04%	0.05%	94,700	0.05%	0.06%	(13,500)	-14.3%
Other Professional Expense	50,000	0.03%	0.03%	50,000	0.03%	0.03%	0	0.0%
Design/Marketing Services	103,250	0.06%	0.06%	103,250	0.06%	0.06%	0	0.0%
Postage/Mailing Vehicle Costs - Indirect	101,500 112,000	0.06% 0.06%	0.06% 0.07%	101,500 112,000	0.06% 0.06%	0.06% 0.07%	0	0.0% 0.0%
Communications - Telephone & Data Transmission	64,880	0.08%	0.07%	64,880	0.06%	0.07%	0	0.0%
Travel and Conference	27,000	0.04%	0.02%	27,000	0.02%	0.02%	0	0.0%
Insurance - Commercial	26,030	0.01%	0.02%	26,030	0.01%	0.02%	0	0.0%
Equipment/Other Rental	9,000	0.00%	0.01%	9,000	0.01%	0.01%	0	0.0%
Office Supplies	7,930	0.00%	0.00%	7,930	0.00%	0.00%	0	0.0%
Professional Memberships	2,080	0.00%	0.00%	2,080	0.00%	0.00%	0	0.0%
Subtotal - Paratransit Operations - Indirect Cost	2,554,326	1.39%	1.48%	2,525,051	1.41%	1.51%	29,275	1.2%
Total - Paratransit Operations	156,262,116	84.79%	90.69%	146,735,271	81.89%	87.92%	9,526,846	6.5%
OTHER ACTIVITIES								
ELIGIBILITY DETERMINATION								
Eligibility and Appeal Contracts	4,253,579	2.31%	2.47%	8,184,071	4.57%	4.90%	(3,930,492)	-48.0%
Purchased Transportation Services - Certification Trips	1,497,154	0.81%	0.87%	1,865,168	1.04%	1.12%	(368,014)	-19.7%
Travel Training	750,000	0.41%	0.44%	680,000	0.38%	0.41%	70,000	10.3%
Publications/Printed Materials Salaries & Related Benefits - Certification & Appeals	375,000	0.20%	0.22%	375,000	0.21%	0.22%	0	0.0%
Postage/Mailing/Courier	487,969 245,916	0.26% 0.13%	0.28% 0.14%	448,827 245,916	0.25% 0.14%	0.27% 0.15%	39,143 0	8.7% 0.0%
Tether Strap Project and Marketing Program	230,300	0.13%	0.14%	230,300	0.14%	0.15%	0	0.0%
Communications - Telephone & Data Transmission	106,600	0.12%	0.06%	106,600	0.13%	0.06%	0	0.0%
Insurance - Commercial	74,175	0.04%	0.04%	74,175	0.04%	0.04%	0	0.0%
Office Rent	429,934	0.23%	0.25%	309,460	0.17%	0.19%	120,474	38.9%
Design/Marketing Services	43,750	0.02%	0.03%	43,750	0.02%	0.03%	0	0.0%
Transportation Cost - Tethering Trips	15,000	0.01%	0.01%	15,000	0.01%	0.01%	0	0.0%
Travel and Conference	2,500	0.00%	0.00%	2,500	0.00%	0.00%	0	0.0%
Office Supplies	5,950	0.00%	0.00%	5,950	0.00%	0.00%	0	0.0%
Other Professional Expense	2,000	0.00%	0.00%	2,000	0.00%	0.00%	0	0.0%
Professional Memberships	260	0.00%	0.00%	260	0.00%	0.00%	0	0.0%
Vehicle Costs - Mobile Certification	389	0.00%	0.00%	389	0.00%	0.00%	0	0.0%
Subtotal - Eligibility Determination	8,520,475	4.62%	4.95%	12,589,365	7.03%	7.54%	(4,068,889)	-32.3%

## ACCESS SERVICES BUDGET COMPARISON BY COST CENTER - FY 2018/2019 TO FY 2017/2018 FOR FISCAL YEAR ENDING JUNE 30, 2019

	2018-19 PROPOSED	% of TOTAL	% of OPER	2017-18 APPROVED	% of TOTAL	% of OPER	INC	% of INC
	BUDGET	FUNDING	COSTS	BUDGET	FUNDING	COSTS	-DEC	-DEC
CTSA FUNCTION								
EDUCATION AND TRAINING								
Salaries & Related Benefits - CTSA	225,267	0.12%	0.13%	254,716	0.14%	0.15%	(29,449)	-11.69
Education & Training Seminars	38,034	0.02%	0.02%	38,034	0.02%	0.02%	()	0.0%
Scholarship Programs	6,885	0.00%	0.00%	6,885	0.00%	0.00%	0	0.0%
Office Rent	16,438	0.01%	0.01%	16,438	0.01%	0.01%	0	0.0
Postage/Mailing	7,500	0.00%	0.00%	7,500	0.00%	0.00%	0	0.0
Design/Marketing Services	3,500	0.00%	0.00%	3,500	0.00%	0.00%	0	0.0
Communications - Telephone	3,230	0.00%	0.00%	3,230	0.00%	0.00%	0	0.0
Community Events and Materials	2,000	0.00%	0.00%	2,000	0.00%	0.00%	0	0.0
Publications/Printed Materials	2,000			2,000			0	0.0
Travel and Conference	2,000	0.00%	0.00%		0.00%	0.00%	0	0.0
		0.00%	0.00%	2,000	0.00%	0.00%	-	
Office Supplies	1,910	0.00%	0.00%	1,910	0.00%	0.00%	0	0.0
Insurance - Commercial	521	0.00%	0.00%	521	0.00%	0.00%	0	0.0
Professional Memberships	260	0.00%	0.00%	260	0.00%	0.00%	0	0.0
Subtotal - Education and Training	309,545	0.17%	0.18%	338,994	0.19%	0.20%	(29,449)	-8.7
ACCESS RIDE-INFORMATION								
Salaries & Related Benefits - Ride-Information	298,568	0.16%	0.17%	170,099	0.09%	0.10%	128,470	75.5
Office Rent	18,744	0.01%	0.01%	18,744	0.01%	0.01%	0	0.0
Communications - Telephone	18,350	0.01%	0.01%	18,350	0.01%	0.01%	0	0.0
Phone & Computer System Maintenance/License & Consulting	2,000	0.00%	0.00%	2,000	0.00%	0.00%	0	0.0
Office Supplies	1,410	0.00%	0.00%	1,410	0.00%	0.00%	0	0.0
Postage/Mailing	1,500	0.00%	0.00%	1,500	0.00%	0.00%	0	0.0
Professional Memberships	260	0.00%	0.00%	260	0.00%	0.00%	0	0.0
Subtotal - Ride-Information	340,832	0.18%	0.20%	212,362	0.12%	0.13%	128,470	60.5
Subtotal - CTSA Function	650,376	0.35%	0.38%	551,356	0.31%	0.33%	99,020	18.0
Total - Other Activities	9,170,852	4.98%	5.32%	13,140,721	7.33%	7.87%	(3,969,869)	-30.29
DMINISTRATIVE								
Salaries & Related Expenses	4,691,321	2.55%	2.72%	4,875,535	2.72%	2.92%	(184,214)	-3.8
Other Professional Services	518,070	0.28%	0.30%	518,070	0.29%	0.31%	0	0.0
Legal Expenses	275,000	0.15%	0.16%	300,000	0.17%	0.18%	(25,000)	-8.3
Office Rent	325,329	0.18%	0.19%	325,329	0.18%	0.19%	0	0.0
Network Support/Supplies	240,000	0.13%	0.14%	240,000	0.13%	0.14%	0	0.0
Insurance - Commercial	209,996	0.11%	0.12%	209,996	0.12%	0.13%	0	0.0
Accounting/Audit Expenses	181,500	0.10%	0.11%	156,500	0.09%	0.09%	25,000	16.0
Travel and Conference	70,000	0.04%	0.04%	50,000	0.03%	0.03%	20,000	40.0
Postage/Mailing/Messenger	80,400	0.04%	0.05%	80,400	0.04%	0.05%	0	0.0
Repairs & Maintenance	61,500	0.03%	0.04%	61,500	0.03%	0.04%	0	0.0
Communications - Telephone & Data Transmission	48,570	0.03%	0.03%	48,570	0.03%	0.03%	0	0.0
Office Supplies	42,180	0.03%	0.03%	40,370	0.03%	0.03%	0	0.0
Board and Advisory Committee Compensation	42,180	0.02%		28,000	0.02%	0.03%	0	0.0
			0.02%				-	
Publications/Printed Materials/Copying	16,000	0.01%	0.01%	16,000	0.01%	0.01%	0	0.0
Business Meetings and Meals	6,100	0.00%	0.00%	6,100	0.00%	0.00%	0	0.0
Design/Marketing Services	24,500	0.01%	0.01%	24,500	0.01%	0.01%	0	0.0
Annual Meeting	16,000	0.01%	0.01%	16,000	0.01%	0.01%	0	0.0
Public Notice Advertising Expenses	10,000	0.01%	0.01%	10,000	0.01%	0.01%	0	0.0
Other Expenses - bank fees, tax filing fees, etc.	4,500	0.00%	0.00%	4,500	0.00%	0.00%	0	0.0
Professional Memberships	4,290	0.00%	0.00%	4,290	0.00%	0.00%	0	0.0
Mileage & Parking	3,700	0.00%	0.00%	3,700	0.00%	0.00%	0	0.0
Equipment/Other Rental	3,000	0.00%	0.00%	3,000	0.00%	0.00%		0.0
Subscription/References	2,000	0.00%	0.00%	2,000	0.00%	0.00%		0.0
	6,861,955	3.72%	3.98%	7,026,170	3.92%	4.21%	(164,214)	-2.3
Total - Administrative Expense								
Total - Administrative Expense	172,294,924	93.49%	100%	166,902,161	93.14%	100.00%	\$ 5,392,763	3.2
TOTAL EXPENSES	172,294,924	93.49%	100%	166,902,161	93.14%	100.00%	\$ 5,392,763	3.2
	172,294,924	<u>93.49%</u> 93.49%	100%	166,902,161	93.14%	100.00%	\$ 5,392,763 5,392,763	3.2

#### ACCESS SERVICES BUDGET COMPARISON BY COST CENTER - FY 2018/2019 TO FY 2017/2018 FOR FISCAL YEAR ENDING JUNE 30, 2019

	2018-19 PROPOSED BUDGET	% of TOTAL FUNDING	% of OPER COSTS	2017-18 APPROVED BUDGET	% of TOTAL FUNDING	% of OPER COSTS	INC -DEC	% of INC -DEC
CAPITAL EXPENDITURES								
Property & Equipment	12,000,000	6.51%		12,290,474	6.86%		(290,474)	-2.4%
Total - Capital Expenditures	12,000,000	6.51%		12,290,474	6.86%		(290,474)	-2.4%
TOTAL EXPENSES & CAPITAL EXPENDITURES	184,294,924	100%		179,192,635	100%		5,102,289	2.8%

# ACCESS SERVICES BUDGET COMBINED BY EXPENDITURE FOR FISCAL YEAR ENDING JUNE 30, 2019

	2018-19 BUDGET	% of TOTAL FUNDING	% of OPER COSTS
PENDITURES:			
Purchased Transportation Services - Reg. & Cert trips	141,429,152	76.74%	82.09%
Salaries & Related Expenses	8,049,504	4.37%	4.67%
Insurance	7,403,791	4.02%	4.30%
Eligibility and Appeal Contracts	4,253,579	2.31%	2.47%
Communications - Telephone & Data Transmission	1,133,640	0.62%	0.66%
Phone & Computer System Maintenance/License & Consulting	1,141,200	0.62%	0.66%
Other Professional Services	1,211,530	0.66%	0.70%
Publications/Printed Materials/Copying	522,000	0.28%	0.30%
Purchased Transportation Services - Access to Work trips	1,115,741	0.61%	0.65%
Office Rent	987,430	0.54%	0.57%
Travel Training	750,000	0.41%	0.44%
Contracted Call Center Service	2,189,892	1.19%	1.27%
Postage/Mailing/Courier	436,816	0.24%	0.25%
Tether Strap & Marking Program	230,300	0.12%	0.13%
Vehicle Costs	339,309	0.12%	0.20%
Security Contract with Metro/LASD	200,000	0.11%	0.12%
Safety Incentive Program	20,000	0.01%	0.01%
Network Support/Supplies	240,000	0.13%	0.01%
Metro Studio Design/Marketing Services	175,000	0.09%	0.14%
Travel and Conference	104,970	0.06%	0.06%
Community Events and Materials	83,200	0.05%	0.05%
Office Supplies	67,000	0.04%	0.03%
Repairs & Maintenance	61,500	0.04 %	0.04%
Education and Training Seminars	38,034	0.02%	0.04%
Board and Advisory Committee Compensation	28,000	0.02%	0.02%
Annual Meeting	16,000	0.02 %	0.02 %
Transportation Cost - Tethering Trips	15,000	0.01%	0.01%
Business Meetings and Meals	6,100	0.00%	0.00%
Public Notice Advertising Expenses	10,000	0.01%	0.00%
Professional Memberships	7,150	0.00%	0.00%
Scholarship Programs CTSA	6,885	0.00%	0.00%
Other Expenses - bank fees, tax filing fees, etc.	4,500	0.00%	0.00%
Equipment/Other Rental	12,000	0.00%	0.00%
Mileage & Parking	3,700	0.00%	0.00%
Subscription/References	2,000	0.00%	0.00%
TOTAL EXPENSES	172,294,922	93.49%	100.00%
CAPITAL EXPENDITURES			
Property & Equipment	12,000,000	6.51%	
Total - Capital Expenditures	12,000,000	6.51%	
TOTAL EXPENSES & CAPITAL EXPENDITURES	184,294,922	100.00%	

# ACCESS SERVICES BUDGET COMBINED BY EXPENDITURE FOR FISCAL YEAR ENDING JUNE 30, 2019

	2018-19 BUDGET	% of TOTAL FUNDING	% of OPER COSTS
REVENUES:			
SECTION 5310 - FTA STP FUNDING - (88.53% of Contracted Paratransit Operations) Section 5310 - MAP21/Toll Lane Grant SECTION 5316 JARC (Access to Work Grant #2) Out Of Service Area Grant Measure M Prepaid Insurance/Carryover PROPOSITION C - DISCRETIONARY FUNDS - (match portion for Out of Service Area Grant PROPOSITION C - DISCRETIONARY FUNDS PROPOSITION C - DISCRETIONARY FUNDS - (11.47% match for Sec 5310 Grant)	$\begin{array}{c} 66,000,000\\ 12,000,000\\ 674,680\\ 150,000\\ 24,000,000\\ 6,893,379\\ 116,810\\ 55,915,318\\ 8,551,000 \end{array}$	35.81% 6.51% 0.37% 0.08% 13.02% 3.74% 0.06% 30.34% 4.64%	
DISPOSAL OF RETIRED VEHICLES PASSENGER FARES INTEREST INCOME/MISCELLANEOUS	174,301,187 350,000 9,573,737 70,000	94.58% 0.19% 5.19% 0.04%	
TOTAL - REVENUE FUNDING	184,294,922 =	100.00%	
PASSENGER AND REVENUE STATISTICS: Projected # of Passengers Projected # of Contract Revenue Miles Projected # of Trips	4,574,728 32,370,650 3,499,413		
Total Purchased Transportation Cost per Passenger Total Purchased Transportation Cost per Trip Total Purchased Transportation Cost per Contract Revenue Mile Total Agency Cost per Passenger before Capital	\$ 30.40 \$ 39.74 \$ 4.30 \$ 37.66		
CAPITAL BUDGET:			
PROPERTY AND EQUIPMENT			
SUB-TOTAL REVENUE VEHICLES (149)	12,000,000		
TOTAL VEHICLES	12,000,000		
TOTAL CAPITAL EXPENDITURES	12,000,000		

	ERATIONS - DIRECT RANSPORTATION SERVICES - REGULAR SERVICE				
	UB-TOTAL - PROVIDER CONTRACTED SERVICE	5110-100-XXX		\$ 139,071,129	
OTHER F	REE FARE PROGRAM	5240-100		3,460,000	
	PG FARE EXCHANGE FEE @ 800/mo	5260-100		10,800	
	OKEN REDEMPTION FEE @\$1,000/mo	5200-100		12,000	
	-			(9,036)	
		4500-100			
	TOTAL - PROVIDER CONTRACTED SERVICE			142,544,893	
AC	CESS TO WORK PROGRAM			(1,115,741)	
	LESS ELIGIBILITY TRANSPORTATION (07/01/14 - 06/30/15)			 (1,497,154)	(37,75
Ţ	OTAL - PURCHASED TRANSPORTATION - REGULAR SERVICE			139,931,999	139,931,99
AC	CESS TO WORK PROGRAM			1,115,741	1,115,74
SEC	CURITY CONTRACT WITH METRO/LASD	5250-100		200,000	200,00
CONTRACTED	CALL CENTER SERVICE	5010-101	2,189,892		
SU	BTOTAL CONTRACTED CUSTOMER SERVICE 07/01/14 - 06/30/15	—	2,189,892		2,189,89
SALARIES AND	RELATED BENEFITS - CUSTOMER SERVICE				
	LARIES - BASE (22 EMPLOYEE + ALLOC)		421,517		
ES	TIMATED OVERTIME FOR NONEXEMPT EMPLOYEES		3,827		
PR	OJECTED PERFORMANCE REVIEWS		12,498		
PR	OJECTED UNUSED PTO ACCRUAL	_	19,366		
S	UBTOTAL	6005-101	457,208	457,208	
RINGE BENEF	ITS				
HE	ALTH/CHIRO/LT CARE INS ESTIM AVG \$1,281/EMPLOYEE/MONTH	6060-101	95,429		
DEI	NTAL INSURANCE - ESTIM AVG \$72.57/EMPLOYEE/MONTH	6040-101	4,163		
VIS	ION INSURANCE -ESTIM AVG \$11.83/EMPLOYEE/MONTH	6065-101	1,011		
	E/LTD INSURANCE - ESTIM AVG \$40.88/EMPLOYEE/MONTH	6055-101	3,485		
	RKER'S COMP ESTIM AVG \$93.67/EMPLOYEE/MONTH	6070-101	8,080		
	PERS RETIREMENT CONTRIBUTION - 10.385%	6025-101	44,562		
	PERS RETIREMENT PICKUP - 7.0%	6030-101	30,037		
	MPLOYEES - TRANSIT @ \$240/MO. MAX	6035-101	2,358	400 405	
	UBTOTAL BENEFITS		189,125	189,125	
	YROLL TAXES/RETIREMENT				
	DICARE 1.45%	6015-101	6,222		
	L. UNEMPLOYMENT - 5.0% on \$7,000 of wages/ each employee	6020-101	2,202		
	UBTOTAL PAYROLL TAXES IER SERVICE SALARIES AND RELATED EXPENSES		8,424	 <u> </u>	654,7
				·	
	RELATED BENEFITS - COMPLAINT RESPONSE		F 000		
	LARIES - BASE (5 EMPLOYEES + ALLOC)		5,200		
	TIMATED OVERTIME FOR NONEXEMPT EMPLOYEES		52		
	OJECTED PERFORMANCE REVIEWS		156		
	OJECTED UNUSED PTO ACCRUAL		100		
	UBTOTAL	6005-102	5,508	5,508	
RINGE BENEF					
	ALTH/CHIRO/LT CARE INS ESTIM AVG \$1,281/EMPLOYEE/MONTH	6060-102	606		
DEI	NTAL INSURANCE - ESTIM AVG \$72.57/EMPLOYEE/MONTH	6040-102	46		
VIS	ION INSURANCE -ESTIM AVG \$11.83/EMPLOYEE/MONTH	6065-102	0		
LIFI	E/LTD INSURANCE - ESTIM AVG \$40.88/EMPLOYEE/MONTH	6055-102	40		
WC	RKER'S COMP ESTIM AVG \$93.67/EMPLOYEE/MONTH	6070-102	101		
Cal	PERS RETIREMENT CONTRIBUTION - 10.385%	6025-102	556		
Cal	PERS RETIREMENT PICKUP - 7.0%	6030-102	375		
E	MPLOYEES - TRANSIT @ \$240/MO. MAX	6035-102	20		
S	UBTOTAL BENEFITS		1,744	1,744	
MPLOYER PA	YROLL TAXES/RETIREMENT				
ME	DICARE 1.45%	6015-102	78		
CAI	L. UNEMPLOYMENT - 5.0% on \$7,000 of wages/ each employee	6020-102	0		
	UBTOTAL PAYROLL TAXES	_	78	 78	
TOTAL COMPLA	AINT RESPONSE SALARIES AND RELATED EXPENSES			 7,330	7,3
ELEPHONE/DA	ATA - 800 RESERVATIONS AND OTHER				
DA	TA CIRCUITS SYSTEM/T1 LINE FOR DATA TRANSFER \$12,500/MONTH	5180-100	130,000		
ALI	OCATION OF DATA CIRCUITS TO OPS (35%)	5180-100-200	(45,500)		
	OCATION OF DATA CIRCUITS TO ELIG DETERM (15%)	5180-100-300	(19,500)		
ALL	.OCATION OF DATA CIRCUITS TO ELIG DETERM (15%) .OCATION OF DATA CIRCUITS TO G&A (15%)	5180-100-300 5180-100-800	(19,500) (19,500)		

RESERVATIONS/CUSTOMER SERVICE PHONE SYSTEM \$150,000/MONTH	5190-100	930,000		
ALLOCATION OF TELEPHONE SERVICE TO ELIG DETERM (25% of \$302,400-C/S L		(75,600)		
ALLOCATION OF TELEPHONE SERVICE TO RIDE-INFO (5% of \$302,400-C/S LINES	5) 5190-100-500 <u> </u>	(15,120)	000 000	
SUB-TOTAL TELEPHONE EXPENSES		839,280	839,280	
T1 PHONE LINE (MODEMS)	6750-100		4,000	
ALLOCATION OF OFFICE TELEPHONE/CELL PHONES TO PARATRANSIT DIRECT			3,230	
TOTAL TELEPHONE EXPENSES			892,010	892,010
PHONE & COMPUTER SYSTEM MAINTENANCE/LICENSE & CONSULTING				
PHONE SYSTEM		40.000		
RTP CONSULTING (Call Routing) - (\$8,500 avg per mo) RTP CONSULTING (New Provider Set-up/1 site)		10,000 10,000		
OTHER		10,000		
SUBTOTAL PHONE SYSTEM	6770-100	30,000	30,000	
SOFTWARE CONSULTING				
TSS CONSULTING		30,000		
OTHER CONSULTING SUB-TOTAL SOFTWARE CONSULTING	6160-100	<u> </u>	180,000	
SUB-TOTAL SOFTWARE CONSULTING	6160-100	100,000	100,000	
MOBILE RELAY SYSTEM				
RADIO FREQUENCY LEASE (\$9,100- 7/14) & Portable Radio Air time fee (\$850/mo)	5175-100	17,200	17,200	
MAINTENANCE/LICENSE THOMAS BROS MAINTENANCE/LICENSE & GEOCODING APPLICATION LICENSE		9,000		
ACCESS 511 INTEGRATION MAINTENANCE		20,000		
ACCURATE TEL. CALL RECORDING MAINTENANCE/LICENSE & OTHERS		5,000		
CENTRAL DATA WAREHOUSE & CO-LOCATION		170,000		
SMART DRIVE SAFETY SUBSCRIPTION(\$38.11per mon per unit; 750 units)		450,000		
OTHER PHONE RECORDING MAINTENANCE/LICENSE (INFO HOLD/OTHER)		10,000		
EPG TAP MAINTENANCE (DDS)		5,000		
RADIO REPEATER SVC/BATTERY REPLACEMENT MAINT		18,000		
Trapeze MAINTENANCE/LICENSE		225,000		
SUB-TOTAL MAINTENANCE/LICENSE	6175-100	912,000	912,000	
TOTAL PHONE & COMPUTER SYSTEM MAINTENANCE/LICENSE & CONSULTING	3	·	1,139,200	
				1,139,200
VEHICLE EXPENSES	0050 400	5 000		
REGISTRATION VEHICLES DECALING NEW VEHICLES APPROXIMATELY @ \$260 EACH	6850-100	5,000 49,920		
OTHER VEHICLES EXPENSES (smog checks, belts/q-straints,SA mats etc.)	6830-100 6840-100	52,000		
CONSULTING	6825-100	120,000		
TOTAL VEHICLE EXPENSES - NONSTAFF	0025-100	226,920		226,92
OFFICE RENT (INCLUDES STORAGE/UTILITIES)				
ALLOCATION OF OFFICE RENT TO PARATRANSIT DIRECT	6445-100	57,534		
ALLOCATION OF CUST SERV OFFICE RENT TO ELIG DETERM	6445-100-300	(14,408)		
ALLOCATION OF CUST SERV OFFICE RENT TO RIDE-INFO	6445-100-500	(2,305)		40.00
TOTAL OFFICE RENT		40,822		40,82
INSURANCE EXPENSE				
INSURANCE CLAIMS - TPA	6350-100	400,000		
BUSINESS AUTO LIABILITY (REVENUE FLEET & STAFF VEH)	6325-100	4,584,045		
SELF INSURANCE RETENTION	6340-100	2,069,600		
3rd PARTY EMPLOYEE PRACTICES LIABILITY	6310-100	39,425		
TOTAL INSURANCE EXPENSE		7,093,070		7,093,07
TRAVEL AND CONFERENCE EXPENSE	6775-100	3,470		3,47
OFFICE SUPPLIES				
ALLOCATION OF OFFICE SUPPLIES/PAPER TO PARATRANSIT DIRECT (12%)	6450-100	4,320		
ALLOCATION OF KITCHEN SUPPLIES TO PARATRANSIT DIRECT (34%)	6455-100	3,300		
TOTAL OFFICE SUPPLIES	-	7,620		7,62
SAFETY INCENTIVE PROGRAM (Driver)	6600-100	20,000		20,00
OTHER PROFESSIONAL EXPENSE OTHER CONSULTING (Refresher - Emergency training; Safety training )		39,960		
COMPREHENSIVE REVIEW, MEDI-CAL PROGRAM / SECRET SHOPPER	6560-100	145,000	184,960	184,960

		4 407 445		
SALARIES - BASE (22 EMPLOYEES + ALLOC)		1,137,445		
ESTIMATED OVERTIME FOR NONEXEMPT EMPLOYEES PROJECTED PERFORMANCE REVIEWS		7,313 31,894		
PROJECTED PERFORMANCE REVIEWS PROJECTED UNUSED PTO ACCRUAL		27,307		
SUBTOTAL	6005-201	1,203,959	1,203,959	
INGE BENEFITS	0003-201	1,200,000	1,200,000	
HEALTH/CHIRO/LT CARE INS ESTIM AVG \$1,281/EMPLOYEE/MONTH	6060-201	212,139		
DENTAL INSURANCE - ESTIM AVG \$72.57/EMPLOYEE/MONTH	6040-201	15,158		
VISION INSURANCE - ESTIM AVG \$11.83/EMPLOYEE/MONTH	6065-201	2,168		
LIFE/LTD INSURANCE - ESTIM AVG \$40.88/EMPLOYEE/MONTH	6055-201	5,481		
WORKER'S COMP ESTIM AVG \$93.67/EMPLOYEE/MONTH	6070-201	21,638		
CaIPERS RETIREMENT CONTRIBUTION - 10.385%	6025-201	117,217		
CaIPERS RETIREMENT PICKUP - 7.0%	6030-201	80,571		
EMPLOYEES - TRANSIT @ \$240/MO. MAX	6035-201	3,346		
SUBTOTAL BENEFITS		457,718	457,718	
IPLOYER PAYROLL TAXES/RETIREMENT				
MEDICARE 1.45%	6015-201	16,690		
CAL. UNEMPLOYMENT - 5.0% on \$7,000 of wages/ each employee	6020-201	5,925		
SUBTOTAL PAYROLL TAXES		22,614	22,614	
TAL INDIRECT PARATRANSIT OPERATIONS SALARIES AND RELATED EXPENSES			1,684,292	1,684,29
	5190 200	15 500		
ALLOCATION OF DATA CIRCUITS TO OPS (35%) ALLOCATION OF OFFICE TELE/CELL PHONES TO PARATRANSIT INDIRECT (30%)	5180-200	45,500 19,380		
TOTAL TELEPHONE/DATA TRANSMISSION EXPENSES	6765-200	64,880		64,88
		000,70		04,00
HICLE EXPENSES - STAFF				
VEHICLE REGISTRATION - 9 VEHICLES	6850-200	1,000		
GASOLINE/CAR WASH FOR 10 VEHICLES \$4,167/MONTH	6855-200	60,000		
MINOR REPAIRS/MAINTENANCE/OTHER MISCELANEOUS -	6840-200	51,000		
TOTAL VEHICLE EXPENSES - STAFF	_	112,000		112,00
STOMER SATISFACTION SURVEY	5220-200	0		
	6610-200-	700		
ESIGN/MARKETING SERVICES	6605-200	175,000		
ALLOCATION OF DESIGN/MARKETING TO ELIGIBILITY (25%)	6605-200-300	(43,750)		
ALLOCATION OF DESIGN/MARKETING TO CTSA (2%)	6605-200-400	(3,500)		
ALLOCATION OF DESIGN/MARKETING TO ADMINISTRATION (14%)	6605-200-800	(24,500)		
		103,250		103,25
			E 000	
	5210-200		5,000	
PROMOTIONAL ACTIVITIES/MATERIAL SAFETY PREVENTION CAMPAIGNS	6610-200		20,000	
COMMUNITY FORUMS	6615-200		10,000	
PUBLICATION ANNOUNCEMENT - ALL FORMATS		12,000		
FACILITY RENTAL		2,500		
TRANSLATIONS/INTERPRETOR/SIGNING		7,000		
TOTAL COMMUNITY FORUMS	6605-200	21,500	21,500	
	0000 200	21,000	21,000	
ABILITIES EXPO	6600-200		5,000	
AWARD PROGRAMS (including Jerry Walker Award)	6600-200		9,700	
MEALS -PUBLIC MEETINGS AND OTHER EVENTS (Provider Appreciation)	6360-200		10,000	
TOTAL PROMOTIONS/EVENTS		_	81,200	81,20
IBLICATIONS/PRINTING/COPYING				
RIDERS ALERT/NEWSLETTERS/Seat Drops/JW nomination forms	6640-200	14,000		
RIDERS GUIDE	6635-200	75,000		
RIDER COUPONS	6630-200	30,000		
OTHER	6645-200	10,000		
TOTAL PUBLICATIONS/PRINTING/COPYING		129,000		129,00
STAGE/MAILING		64.000		
BULK/MASS MAILING (Community mtgs/Rider Communications)	6495-200	64,000 27,500		
ALLOCATION OF POSTAGE TO PARATRANSIT INDIRECT (25%)	6500-200	37,500		104 50
TOTAL POSTAGE/MAILING		101,500		101,50
FICE RENT (INCLUDES STORAGE/UTILITIES)				
ALLOCATION OF OFFICE RENT TO PARATRANSIT INDIRECT	6445-200	156,164		156,16
	0440-200	100,104		100,10

INSURANCE EXPENSE			
BUSINESS AUTO LIABILITY (STAFF VEH)		26,030	
TOTAL INSURANCE EXPENSE	6325-200	26,030	26,030
TRAVEL AND CONFERENCE EXPENSE	6775-200	27,000	27,000
OFFICE SUPPLIES			
ALLOCATION OF OFFICE SUPPLIES/PAPER TO PARATRANSIT INDIRECT (15%)	6450-200	5,400	
ALLOCATION OF KITCHEN SUPPLIES TO PARATRANSIT INDIRECT (19%)	6455-200	2,530	
TOTAL OFFICE SUPPLIES		7,930	7,930
OTHER PROFESSIONAL EXPENSE			
OTHER CONSULTING	6560-200	50,000	
TOTAL OTHER PROFESSIONAL EXPENSE		50,000	50,000
EQUIPMENT/OTHER RENTAL			
OTHER - ADA DEVICES, TABLES, ETC.	6260-200	9,000	9,000
OTHER ACTIVITIES			
PROFESSIONAL MEMBERSHIPS			
ALLOCATION OF PROFESSIONAL MEMBERSHIPS TO INDIRECT (40%)	6535-200	2,080	2,080
TOTAL PARATRANSIT OPERATIONS - INDIRECT			2,554,326

ATION				
TED BENEFITS - ELIGIBILTY DETERMINATION				
S - BASE (5 EMPLOYEES + ALLOC)		315,052		
ED OVERTIME FOR NONEXEMPT EMPLOYEES		2,545		
TED PERFORMANCE REVIEWS		9,419		
FED UNUSED PTO ACCRUAL		6,038		
TAL	6005-301	333,054	333,054	
CHIRO/LT CARE INS ESTIM AVG \$1,281/EMPLOYEE/MONTH	6060-301	72,149		
INSURANCE - ESTIM AVG \$72.57/EMPLOYEE/MONTH	6040-301	3,857		
ISURANCE -ESTIM AVG \$11.83/EMPLOYEE/MONTH	6065-301	681		
INSURANCE - ESTIM AVG \$40.88/EMPLOYEE/MONTH	6055-301	1,774		
CS COMP ESTIM AVG \$93.67/EMPLOYEE/MONTH	6070-301	6,086		
RETIREMENT CONTRIBUTION - 10.385%	6025-301	33,584		
RETIREMENT PICKUP - 7.0%	6030-301	22,637		
YEES - TRANSIT @ \$240/MO. MAX	6035-301	7,848		
TAL BENEFITS		148,616	148,616	
_ TAXES/RETIREMENT				
RE 1.45%	6015-301	4,689		
MPLOYMENT - 5.0% on \$7,000 of wages/ each employee	6020-301	1,610		
TAL PAYROLL TAXES		6,299	6,299	
ETERMINATION SALARIES AND RELATED EXPENSES			487,969	487,96
JECT	5300-300	230,300		230,300
				,
INATION INTERVIEWS	5310-300			
RVIEW (54K in-person; 19K paper renewal) and O2D	5310-300	3,641,548		
PORTATION - TETHERING TRIPS	5360-300	15,000		
	5340-300	1,435,500		
PORTATION - CERTIFICATION TRIPS (54K X 75% @ \$55) +NC CERTIFICATIONS INCLUDING TRANSPORTATION	5340-300	5,092,047		E 002 04
CERTIFICATIONS INCLUDING TRANSPORTATION		5,092,047		5,092,04
3				
i (1,492 @ \$316)	5320-300	612,031		
PORTATION - APPEAL TRIPS (1,249X 90% @ \$55)	5340-300	61,654		
APPEALS INCLUDING TRANSPORTATION		673,685		673,68
ROUP TRAINING (@ #250/year)	5610-300	750,000		750,000
800 RESERVATIONS AND OTHER				
TION OF OFFICE TELEPHONE/CELL PHONES TO ELIG DETERM (10%)	6765-300	6,460		
CUITS \$400/mo & ALLOC.OF DATA CIRCUITS TO ELIG DETERM (15%)	5180-300	24,540		
TON OF TELEPHONE SERVICE TO ELIG DETERM (25% of C/S)	5190-300	75,600		
TELEPHONE/DATA TRANSMISSION - 800 RESERVATIONS AND OTHEI		106,600		106,60
		100,000		100,00
- MOBILE CERTIFICATION				
		120		
REGISTRATION - 2 VEHICLES	6850-300	139		
EPAIRS/MAINTENANCE -	6840-300	250		
VEHICLE EXPENSES - MOBILE CERTIFICATION		389		38
DES STORAGE/UTILITIES)				
ION OF OFFICE RENT TO ELIGIBILITY DETERMINATION		41,096		
TON OF CUST SERV OFFICE RENT TO ELIG DETERM		14,408		
OMMERCE & ANTELOPE VALLEY		374,430		
OFFICE RENT	6445-300	429,934		429,93
		.,		,00
E				
S AUTO LIABILITY	6325-300	22,996		
	6340-300	10,400		
Y EMPLOYEE PRACTICES LIABILITY	6310-300	6,957		
SIONAL LIABILITY	6320-300	33,821		
INSURANCE EXPENSE		74,175		74,17
	6775-300	2,500		2,50
RENCE EXPENSE				
RENCE EXPENSE				
RENCE EXPENSE				
	6450-300	5,400		
TON OF OFFICE SUPPLIES/PAPER TO ELIG DETERM (15%)				
TION OF OFFICE SUPPLIES/PAPER TO ELIG DETERM (15%) TION OF KITCHEN SUPPLIES TO ELIG DETERM (6%)	6450-300 6455-300	550		5.050
TON OF OFFICE SUPPLIES/PAPER TO ELIG DETERM (15%)				5,950
TION OF OFFICE SUPPLIES/PAPER TO ELIG DETERM (15%) TION OF KITCHEN SUPPLIES TO ELIG DETERM (6%) OFFICE SUPPLIES		550		5,950
TION OF OFFICE SUPPLIES/PAPER TO ELIG DETERM (15%) TION OF KITCHEN SUPPLIES TO ELIG DETERM (6%)		550		5,950

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OTHER PROFESSIONAL EXPENSE				
TRANSLATIONS/INTERPRETOR/SIGNING	6565-300	2,000		2,000
PUBLICATIONS/PRINTING/COPYING				
RIDER APPLICATIONS, BROCHURES, QUESTIONAIRES,				
INTERVIEW SUMMARIES, REMINDER POSTCARDS, ETC.	6645-300	15,000		
TAP CARDS; CARD HOLDERS; FAQ & MISC.	6650-300	350,000		
OTHER (incl Renewal forms)	6645-300	10,000		
TOTAL PUBLICATIONS/PRINTING/COPYING		375,000		375,000
POSTAGE/MAILING				
ALLOCATION OF POSTAGE TO ELIG DETERM (20%)		30,000		
PASS THRU POSTAGE (CARE @\$17,993 per mo)	6500-300	215,916	245,916	245,916
PROFESSIONAL MEMBERSHIPS				
ALLOCATION OF PROFESSIONAL MEMBERSHIPS TO ELIG DETERM (5%)	6535-300	260		260
TOTAL ELIGIBILITY DETERMINATION EXPENSES				8,520,475

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CTSA OPERATIONS				
EDUCATION AND TRAINING				
SALARIES AND RELATED BENEFITS - EDUCATION AND TRAINING				
SALARIES - BASE (2 EMPLOYEE + ALLOC)		157,323		
ESTIMATED OVERTIME FOR NONEXEMPT EMPLOYEES		712		
PROJECTED PERFORMANCE REVIEWS		4,720		
PROJECTED UNUSED PTO ACCRUAL		3,025	105 700	
SUBTOTAL	6005-401	165,780	165,780	
		00 707		
HEALTH/CHIRO/LT CARE INS ESTIM AVG \$1,281/EMPLOYEE/MONTH	6060-401	22,727 1,308		
DENTAL INSURANCE - ESTIM AVG \$72.57/EMPLOYEE/MONTH VISION INSURANCE -ESTIM AVG \$11.83/EMPLOYEE/MONTH	6040-401	1,308		
LIFE/LTD INSURANCE - ESTIM AVG \$11.83/EMPLOYEE/MONTH	6065-401 6055-401	512		
WORKER'S COMP ESTIM AVG \$93.67/EMPLOYEE/MONTH	6070-401	3,042		
CalPERS RETIREMENT CONTRIBUTION - 10.385%	6025-401	16,828		
CalPERS RETIREMENT PICKUP - 7.0%	6030-401	11,343		
EMPLOYEES - TRANSIT @ \$240/MO. MAX	6035-401	469		
SUBTOTAL BENEFITS		56,396	56,396	
EMPLOYER PAYROLL TAXES/RETIREMENT		,	,	
MEDICARE 1.45%	6015-401	2,350		
CAL. UNEMPLOYMENT - 5.0% on \$7,000 of wages/ each employee	6020-401	741		
SUBTOTAL PAYROLL TAXES		3,090	3,090	
TOTAL EDUCATION AND TRAINING SALARIES AND RELATED EXPENSES			225,267	225,267
SCHOLARSHIP PROGRAMS - PARATRANSIT CERTIFICATE & TRAINING SCHOL/	ARSHI 5420-400			6,885
EDUCATION AND TRAINING SEMINARS (13)	5410-400			38,034
TELEPHONE				
ALLOCATION OF OFFICE TELEPHONE/CELL PHONES TO EDUC & TRNG (5%)	6765-400	3,230		3,230
OFFICE RENT (INCLUDES STORAGE/UTILITIES)				
ALLOCATION OF OFFICE RENT TO EDUC & TRNG	6445-400	16,438		16,438
INSURANCE EXPENSE				
BUSINESS AUTO PREMIUM	6325-400	521		521
		0.000		0.000
TRAVEL AND CONFERENCE EXPENSE	6775-400	2,000		2,000
	0450 400	1 900		
ALLOCATION OF OFFICE SUPPLIES/PAPER TO EDUC & TRNG (5%)	6450-400	1,800 110		
ALLOCATION OF KITCHEN SUPPLIES TO EDUC & TRNG (1%) TOTAL OFFICE SUPPLIES	6455-400	1,910		1,910
		1,510		1,510
COMMUNITY EVENTS AND MATERIALS				
MEALS -PUBLIC MEETINGS AND OTHER EVENTS		2,000		
TOTAL PROMOTIONS/EVENTS	6360-400	2,000		2,000
	0000 100	2,000		2,000
DESIGN/MARKETING SERVICES				
ALLOCATION OF DESIGN/MARKETING TO CTSA (2%)	6605-400	3,500		3,500
		-,		-,
PUBLICATIONS/PRINTING/COPYING	6645-400	2,000		2,000
		,		,
POSTAGE/MAILING				
ALLOCATION OF POSTAGE TO EDUC & TRNG (5%)	6500-400	7,500		7,500
PROFESSIONAL MEMBERSHIPS				
ALLOCATION OF PROFESSIONAL MEMBERSHIPS TO EDUC & TRNG (5%)	6535-400	260		260
TOTAL EDUCATION AND TRAINING EXPENSES				309,545
ACCESS RIDE-INFORMATION				
SALARIES AND RELATED BENEFITS - RIDE-INFORMATION				
SALARIES - BASE ( 2 EMPLOYEES + ALLOCATION)		178,217		
ESTIMATED OVERTIME FOR NONEXEMPT EMPLOYEES		1,768		
PROJECTED PERFORMANCE REVIEWS		5,346		
PROJECTED UNUSED PTO ACCRUAL		7,080		
SUBTOTAL	6005-501	192,412	192,412	
FRINGE BENEFITS		00.055		
HEALTH/CHIRO/LT CARE INS ESTIM AVG \$1,281/EMPLOYEE/MONTH	6060-501	63,850		
DENTAL INSURANCE - ESTIM AVG \$72.57/EMPLOYEE/MONTH	6040-501	698		
VISION INSURANCE -ESTIM AVG \$11.83/EMPLOYEE/MONTH	6065-501	280		
LIFE/LTD INSURANCE - ESTIM AVG \$40.88/EMPLOYEE/MONTH	6055-501	719		
WORKER'S COMP ESTIM AVG \$93.67/EMPLOYEE/MONTH	6070-501	3,458		

		17.000		
CalPERS RETIREMENT CONTRIBUTION - 10.388%	6025-501	17,286		
CalPERS RETIREMENT PICKUP - 7.0%	6030-501	12,849		
EMPLOYEES - TRANSIT @ \$240/MO. MAX	6035-501	3,337		
SUBTOTAL BENEFITS		102,477	102,477	
EMPLOYER PAYROLL TAXES/RETIREMENT				
MEDICARE 1.45%	6015-501	2,662		
CAL. UNEMPLOYMENT - 5.0% on \$7,000 of wages/ each employee	6020-501	1,018		
SUBTOTAL PAYROLL TAXES		3,679	3,679	
TOTAL RIDE-INFORMATION SALARIES AND RELATED EXPENSES			298,568	298,568
TELEPHONE - 800 RESERVATIONS AND OTHER				
ALLOCATION OF TELEPHONE SERVICE TO RIDE-INFO (5%)	5190-500	15,120		
ALLOCATION OF OFFICE TELEPHONE/CELL PHONES TO RIDE-INFO (5%)	6765-500	3,230		
TOTAL TELEPHONE	-	18,350		18,350
PHONE & COMPUTER SYSTEM MAINTENANCE/LICENSE & CONSULTING	6770-500	2,000		2,000
OFFICE RENT (INCLUDES STORAGE/UTILITIES)				
ALLOCATION OF OFFICE RENT TO RIDE-INFO		16,438		
ALLOCATION OF CUST SERV OFFICE RENT TO RIDE-INFO		2,305		
TOTAL OFFICE RENT	6445-500	18,744		18,744
OFFICE SUPPLIES				
ALLOCATION OF OFFICE SUPPLIES/PAPER TO RIDE-INFO (3%)	6450-500	1,080		
ALLOCATION OF KITCHEN SUPPLIES TO RIDE-INFO (2%)	6455-500	330		
TOTAL OFFICE SUPPLIES	-	1,410		1,410
POSTAGE/MAILING				
ALLOCATION OF POSTAGE TO RIDE-INFO (1%)	6500-500	1,500		1,500
PROFESSIONAL MEMBERSHIPS				
ALLOCATION OF PROFESSIONAL MEMBERSHIPS TO RIDE-INFO (5%)	6535-500	260		260
TOTAL ACCESS RIDE-INFORMATION EXPENSES				340,832
				650.276
TOTAL CTSA FUNCTION EXPENSES				650,376
TOTAL OTHER ACTIVITIES				9,170,852
IUTAL UTHER AUTVITIES				9,170,052

# ADMINISTRATIVE

SALARIES AND RELATED BENEFITS				
OPERATIONS ADMIN SALARIES - BASE (1 EMPLOYEES + ALLOCATION)	6005-801	176,930		
EXECUTIVE OFFICE SALARIES - BASE (2 EMPLOYEES)	6005-802	303,408		
GENERAL OFFICE SERVICES SALARIES - BASE (4 EMPLOYEES)	6005-803	102,064		
ADMINISTRATION SALARIES - BASE (21 EMPLOYEES)	6005-804	1,817,598		
PLANNING/GOVERNMENTAL AFFAIRS SALARIES - BASE (13 EMPLOYEES)	6005-806	758,956		
ESTIMATED OVERTIME FOR NONEXEMPT EMPLOYEES	6005-8XX	17,100		
PROJECTED PERFORMANCE REVIEWS	6005-8XX	93,506		
PROJECTED UNUSED PTO ACCRUAL	6005-8XX	108,578		
SUBTOTAL	-	3,378,139	3,378,139	
FRINGE BENEFITS				
HEALTH/CHIRO/LT CARE INS ESTIM AVG \$1,281/EMPLOYEE/MONTH	6060-8XX	450,475		
DENTAL INSURANCE - ESTIM AVG \$72.57/EMPLOYEE/MONTH	6040-8XX	40,363		
VISION INSURANCE - ESTIM AVG \$11.83/EMPLOYEE/MONTH	6065-8XX	4,655		
LIFE/LTD INSURANCE - ESTIM AVG \$40.88/EMPLOYEE/MONTH	6055-8XX	10,538		
WORKER'S COMP ESTIM AVG \$93.67/EMPLOYEE/MONTH	6070-8XX	60,543		
CaIPERS RETIREMENT CONTRIBUTION - 10.385%	6025-8XX	326,705		
CaIPERS RETIREMENT PICKUP - 7.0%	6030-8XX	224,726		
EMPLOYEES - TRANSIT @ \$240/MO. MAX	6035-8XX	10,954		
SUBTOTAL BENEFITS	-	1,128,958	1,128,958	
EMPLOYER PAYROLL TAXES/RETIREMENT				
		49.000		
	6015-8XX	48,863		
CAL. UNEMPLOYMENT - 5.0% on \$7,000 of wages/ each employee	6020-8XX	12,361	61 000	
		61,223	<u>61,223</u> 4.568.321	
SUB-TOTAL ADMINISTRATIVE SALARIES AND RELATED EXPENSES			4,508,321	
EMPLOYEE DEVELOPMENT/TRAINING/APPRECIATION	6080-800		40,000	
EDUCATIONAL ASSISTANCE/TRAINING PROGRAMS	6045-8XX		15,000	
TEMPORARY PERSONNEL	6095-800		30,000	
RECRUITMENT ADVERTISING & FEES	6090-800		3,000	
PAYROLL SERVICE	6085-800		35,000	
			123,000	
TOTAL ADMINISTRATIVE SALARIES AND RELATED EXPENSES			4,691,321	4,691,321
TELEPHONE AND DATA TRANSMISSION				
TELEPHONE AND DATA TRANSMISSION ALLOCATION OF DATA CIRCUITS TO G&A (15%)	5180-800		19.500	
ALLOCATION OF DATA CIRCUITS TO G&A (15%)	5180-800 6165-800	35,000	19,500	
	5180-800 6165-800 6755-800	35,000 24,600	19,500	
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo)	6165-800		19,500	
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES	6165-800 6755-800	24,600	19,500	
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS	6165-800 6755-800	24,600 5,000	19,500	
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL	6165-800 6755-800 6760-800	24,600 5,000 64,600	19,500	
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%)	6165-800 6755-800 6760-800 6765-800-100	24,600 5,000 64,600 (3,230)	19,500	
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%)	6165-800 6755-800 6760-800 6765-800-100 6765-800-200	24,600 5,000 64,600 (3,230) (19,380)	19,500	
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%)	6165-800 6755-800 6760-800 6765-800-100 6765-800-200 6765-800-300	24,600 5,000 64,600 (3,230) (19,380) (6,460)	19,500	
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%)	6165-800 6755-800 6760-800 6765-800-100 6765-800-200 6765-800-300 6765-800-300 6765-800-400	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230)	19,500 29,070	
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%)	6165-800 6755-800 6760-800 6765-800-100 6765-800-200 6765-800-300 6765-800-300 6765-800-400	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230)	19,500 	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL	6165-800 6755-800 6760-800 6765-800-100 6765-800-200 6765-800-300 6765-800-300 6765-800-400	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230)	29,070	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL TOTAL TELEPHONE	6165-800 6755-800 6760-800 6765-800-100 6765-800-200 6765-800-300 6765-800-400 6765-800-500	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230) 29,070	29,070	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL TOTAL TELEPHONE OFFICE RENT (INCLUDES STORAGE/UTILITIES) RENT - OFFICE SPACE - EL MONTE LOCATION \$50,000/MO	6165-800 6755-800 6760-800 6765-800-100 6765-800-200 6765-800-300 6765-800-400 6765-800-500	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230) 29,070 	<u>29,070</u> 48,570	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL TOTAL TELEPHONE OFFICE RENT (INCLUDES STORAGE/UTILITIES) RENT - OFFICE SPACE - EL MONTE LOCATION \$50,000/MO RENT - MEETING ROOMS	6165-800 6755-800 6760-800 6765-800-200 6765-800-300 6765-800-400 6765-800-500 6765-800-500 6430-800 6430-800	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230) 29,070	29,070 48,570 601,000	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL TOTAL TELEPHONE OFFICE RENT (INCLUDES STORAGE/UTILITIES) RENT - OFFICE SPACE - EL MONTE LOCATION \$50,000/MO RENT - MEETING ROOMS 4 STORAGE SPACE - EL MONTE - APPROX \$250 PER MO PER UNIT	6165-800 6755-800 6760-800 6765-800-100 6765-800-200 6765-800-300 6765-800-400 6765-800-500	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230) 29,070 	29,070 48,570 601,000 12,000	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL TOTAL TELEPHONE OFFICE RENT (INCLUDES STORAGE/UTILITIES) RENT - OFFICE SPACE - EL MONTE LOCATION \$50,000/MO RENT - MEETING ROOMS 4 STORAGE SPACE - EL MONTE - APPROX \$250 PER MO PER UNIT TOTAL OFFICE RENT	6165-800 6755-800 6760-800 6765-800-200 6765-800-200 6765-80-300 6765-80-400 6765-80-400 6765-80-400 6785-800-500 6430-800 6433-800	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230) 29,070 	29,070 48,570 601,000 12,000 613,000	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO ELIG DETERM (10%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL TOTAL TELEPHONE OFFICE RENT (INCLUDES STORAGE/UTILITIES) RENT - OFFICE SPACE - EL MONTE LOCATION \$50,000/MO RENT - MEETING ROOMS 4 STORAGE SPACE - EL MONTE - APPROX \$250 PER MO PER UNIT TOTAL OFFICE RENT ALLOCATION OF OFFICE RENT TO PARATRANSIT DIRECT	6165-800 6755-800 6760-800 6765-800-200 6765-800-200 6765-800-300 6765-800-300 6765-800-300 6765-800-300 6430-800 6435-800 6435-800	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230) 29,070 	29,070 48,570 601,000 12,000 613,000 (57,534)	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL TOTAL TELEPHONE OFFICE RENT (INCLUDES STORAGE/UTILITIES) RENT - OFFICE SPACE - EL MONTE LOCATION \$50,000/MO RENT - MEETING ROOMS 4 STORAGE SPACE - EL MONTE - APPROX \$250 PER MO PER UNIT TOTAL OFFICE RENT ALLOCATION OF OFFICE RENT TO PARATRANSIT DIRECT ALLOCATION OF OFFICE RENT TO PARATRANSIT INDIRECT	6165-800 6755-800 6760-800 6765-800-200 6765-800-200 6765-800-400 6765-800-400 6765-800-400 6430-800 6433-800 6435-800 6445-800-200	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230) 29,070 	29,070 48,570 601,000 12,000 613,000 (57,534) (156,164)	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL TOTAL TELEPHONE OFFICE RENT (INCLUDES STORAGE/UTILITIES) RENT - OFFICE SPACE - EL MONTE LOCATION \$50,000/MO RENT - MEETING ROOMS 4 STORAGE SPACE - EL MONTE - APPROX \$250 PER MO PER UNIT TOTAL OFFICE RENT ALLOCATION OF OFFICE RENT TO PARATRANSIT DIRECT ALLOCATION OF OFFICE RENT TO PARATRANSIT INDIRECT ALLOCATION OF OFFICE RENT TO PARATRANSIT INDIRECT	6165-800 6755-800 6765-800-100 6765-800-200 6765-800-300 6765-800-400 6765-800-500 6765-800-500 6430-800 6433-800 6435-800 6445-800-100 6445-800-200 6445-800-300	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230) 29,070 	29,070 48,570 601,000 12,000 613,000 (57,534) (156,164) (41,096)	48,570
ALLOCATION OF DATA CIRCUITS TO G&A (15%) INTERNET (\$2,500/mo) OFFICE PHONES CELLULAR/PAGERS SUBTOTAL ALLOCATION OF TELEPHONE TO PARATRANSIT DIRECT (5%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO PARATRANSIT INDIRECT (30%) ALLOCATION OF TELEPHONE TO EDUC & TRNG (5%) ALLOCATION OF TELEPHONE TO RIDE-INFO (5%) SUBTOTAL TOTAL TELEPHONE OFFICE RENT (INCLUDES STORAGE/UTILITIES) RENT - OFFICE SPACE - EL MONTE LOCATION \$50,000/MO RENT - MEETING ROOMS 4 STORAGE SPACE - EL MONTE - APPROX \$250 PER MO PER UNIT TOTAL OFFICE RENT ALLOCATION OF OFFICE RENT TO PARATRANSIT DIRECT ALLOCATION OF OFFICE RENT TO PARATRANSIT INDIRECT ALLOCATION OF OFFICE RENT TO PARATRANSIT INDIRECT ALLOCATION OF OFFICE RENT TO ELIG DETERM ALLOCATION OF OFFICE RENT TO EDUC & TRNG	6165-800 6755-800 6765-800-100 6765-800-200 6765-800-300 6765-800-400 6765-800-500 6765-800-500 6430-800 6433-800 6435-800 6445-800-200 6445-800-200 6445-800-300 6445-800-300	24,600 5,000 64,600 (3,230) (19,380) (6,460) (3,230) (3,230) 29,070 	29,070 48,570 601,000 12,000 613,000 (57,534) (156,164) (41,096) (16,438)	48,570
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TOTAL PRINTING/COPYING EXPENSES

OFFICE SUPPLIES				
MONTHLY OPERATING OFFICE SUPPLIES/PAPER - \$3,300 PER MO	6450-800	36,000		
ALLOCATION OF OFFICE SUPPLIES/PAPER TO PARATRANSIT DIRECT (12%)	6450-800-100	(4,320)		
ALLOCATION OF OFFICE SUPPLIES/PAPER TO PARATRANSIT INDIRECT (15%)	6450-800-200	(5,400)		
ALLOCATION OF OFFICE SUPPLIES/PAPER TO ELIG DETERM (15%)	6450-800-300	(5,400)		
ALLOCATION OF OFFICE SUPPLIES/PAPER TO EDUC & TRNG (5%)	6450-800-400	(1,800)		
ALLOCATION OF OFFICE SUPPLIES/PAPER TO RIDE-INFO (3%)	6450-800-500	(1,080)		
NET MONTHLY OPERATING OFFICE SUPPLIES/PAPER -	0450-800-500	(1,000)	18,000	
WATER/COFFEE SERVICE/KITCHEN SUPPLIES - \$900 PER MO	6455-800	11,000	10,000	
ALLOCATION OF KITCHEN SUPPLIES TO PARATRANSIT DIRECT (30%)	6455-800-100	(3,300)		
ALLOCATION OF KITCHEN SUPPLIES TO PARATRANSIT INDIRECT (23%)	6455-800-200	(2,530)		
ALLOCATION OF KITCHEN SUPPLIES TO FARATIVATIST INDIRECT (23%)	6455-800-200	(550)		
ALLOCATION OF KITCHEN SUPPLIES TO EDUC & TRNG (1%)	6455-800-400	(110)		
	6455-800-500	(330)		
ALLOCATION OF KITCHEN SUPPLIES TO RIDE-INFO (3%) NET WATER/COFFEE SERVICE/KITCHEN SUPPLIES-	6455-600-500	(330)	4,180	
FURNITURE AND EQUIPMENT UNDER \$1,000	6420-800		20,000	
	6420-800		42,180	42,18
TOTAL OFFICE SUPPLIES			42,100	42,10
OTHER PROFESSIONAL EXPENSE				
ACCOUNTING		0 500		
NTD AUDIT	6550-800	6,500		
ANNUAL AUDIT, TAX RETURNS, ORACLE, INTELENEX, ETC.	6545-800	175,000	101 500	
SUBTOTAL ACCOUNTING		181,500	181,500	
		075 000	075 000	
LEGAL - GENERAL	6570-800	275,000	275,000	
		0.000	0.000	
TRANSLATIONS/INTERPRETORS/SIGNING	6565-800	2,000	2,000	
MISCELLANEOUS -				
- TRANSPORTATION CONSULTANT (SRTP, Eligibility)	6560-800	30,000		
- DBE (PADILLA)	6560-800	50,000		
- EMERGENCY PREPAREDNESS ON-GOING TABLE TOP	6560-800	10,000		
- PAX PROJECTIONS UPDATE	6560-800	50,000		
- TRANSPORTATION REGULATIONS	6560-800	55,000		
- INTEGRATED DATA SYSTEM	6560-800	125,000		
- PUBLIC RELATIONS/LEGIS. ADVOCACY (STATE/FED./LOCAL)	6560-800	159,070		
- EMPLOYEE SURVEY	6560-800	7,000		
- OTHER -Survey, AWC	6560-800	30,000		
TOTAL 'MISCELLANEOUS - OTHER CONSULTING	6560-800	516,070	516,070	
TOTAL OTHER PROFESSIONAL SERVICES			974,570	974,57
ADVERTISING EXPENSES				
PUBLIC HEARINGS/PROCUREMENT/OTHER NOTIFICATIONS	6110-800	10,000		10,00
EQUIPMENT/OTHER RENTAL				
POSTAGE EQUIPMENT RENTAL	6265-800	2,000		
OTHER - FACILITY RENTAL, ADA DEVICES, TABLES, ETC.	6260-800	1,000		
TOTAL OTHER EQUIPMENT RENTAL COSTS		3,000		3,00
REPAIRS & MAINTENANCE				
OFFICE FACILITIES COSTS, REPAIRS AND MAINTENANCE	6670-800	15,000		
PHONE SYSTEM MAINTENANCE	6770-800	35,000		
OFFICE/COMPUTER EQUIPMENT REPAIRS AND MAINTENANCE	6665-800	11,500		
TOTAL REPAIRS & MAINTENANCE		61,500		61,50
POSTAGE/MAILINGS/MESSENGER	0500.000	150.000		
	6500-800	150,000		
ALLOCATION OF POSTAGE TO PARATRANSIT INDIRECT (25%)	6500-800-200	(37,500)		
ALLOCATION OF POSTAGE TO ELIG DETERM (20%)	6500-800-300	(30,000)		
ALLOCATION OF POSTAGE TO EDUC & TRNG (5%)	6500-800-400	(7,500)		
ALLOCATION OF POSTAGE TO RIDE-INFO (1%)	6500-800-500	(1,500)	72 500	
SUB-TOTAL POSTAGE		73,500	73,500	
PO BOX RENTAL	6500-800		300	
COURIER SERVICE - OTHER	6195-800		6,600	00.44
TOTAL POSTAGE/MAILINGS/MESSENGER			80,400	80,40
PUBLICATIONS/PRINTING/COPYING				
ALL STATIONERY - LETTERHEAD/ENVELOPES/LABELS/BUSINESS CARDS, ETC.,				
PARATRANSIT PLAN, ISSUE PAPERS, ASI PRESS KIT, PUBLIC HEARING				
PARATRANSIT PLAN, ISSUE PAPERS, ASI PRESS KIT, PUBLIC HEARING				
PARATRANSIT PLAN, ISSUE PAPERS, ASI PRESS KIT, PUBLIC HEARING ANNOUNCEMENTS, REPORTS/FORMS/QTLY SAFETY BRIEF/MISC TOTAL PRINTING/COPYING EXPENSES	6645-800	16.000		16.00

16,000

6645-800

16,000

#### Access Services Budget Line Item Detail For the year ended June 30, 2019

NETWORK SUPPORT				
COMPUTER SUPPLIES/MISC EXPENSE	6180-800	20,000		
CONSULTING	6160-800	100,000		
SOFTWARE LICENSES	6175-800	65,000		
WEBSITE MAINTENANCE/DEVELOPMENT	6190-800	40,000		
COMPUTER TRAINING/MATERIAL	6185-800	15,000		
TOTAL NETWORK SUPPORT		240,000		240,000
SUBSCRIPTIONS/BOOKS/PERIODICALS/REFERENCE MATERIALS	6695-800	2,000		2,000
PROFESSIONAL MEMBERSHIPS				
CA TRANSIT ASSOC , CTAA, CALACT, APA				
TOTAL PROFESSIONAL MEMBERSHIPS	6535-800	5,200		
ALLOCATION OF PROFESSIONAL MEMBERSHIPS TO INDIRECT (40%)	6535-800-200	(2,080)		
ALLOCATION OF PROFESSIONAL MEMBERSHIPS TO ELIG DETERM (5%)	6535-800-300	(260)		
ALLOCATION OF PROFESSIONAL MEMBERSHIPS TO EDUC & TRNG (5%)	6535-800-400	(260)		
ALLOCATION OF PROFESSIONAL MEMBERSHIPS TO RIDE-INFO (5%)	6535-800-500	(260)		
NET PROFESSIONAL MEMBERSHIPS		2,340	2,340	
OTHER (ER Group; WTS; NSC; Costco etc)	6540-800		1,950	
TOTAL PROFESSIONAL MEMBERSHIPS			4,290	4,290
BOARD AND ADVISORY COMMITTEE COMPENSATION				
BOARD MEMBERS MEETING REIMBURSEMENT	6370-800	6,000		
ADVISORY MEMBERS MEETING (CAC,QSS, SPECIAL MTGS.)REIMBURSEMENT	6365-800	7,000		
TRAVEL AND CONFERENCE	6780-800	15,000		
TOTAL BOARD AND ADVISORY COMMITTEE COMPENSATION		28,000		28,000
ANNUAL MEETING				
ANNUAL MEETING MATERIALS		10,500		
MEALS-ANNUAL MEETING		5,500		
TOTAL ANNUAL MEETING EXPENSE	6125-800	16,000		16,000
DESIGN/MARKETING SERVICES				
ALLOCATION OF DESIGN/MARKETING TO ADMINISTRATION (14%)	6605-800	24,500		24,500
BUSINESS MEETINGS AND MEALS				
PUBLIC HEARING MEETINGS		1,000		
MEALS - EMPLOYEE TRAVEL/BUSINESS MTGS		3,100		
MEALS -PUBLIC MEETINGS AND OTHER EVENTS		2,000		
TOTAL BUSINESS MEETINGS AND MEALS	6360-800	6,100		6,100
TRAVEL AND CONFERENCE EXPENSE				
LEGISLATIVE MEETINGS/CONFERENCES	6775-800	70,000		70,000
APTA ANNUAL; APTA PARATRANSIT; APTA/CTAA; CALACT SPRING CALACT AUTUMN; CTA; TRB; MISCELLANEOUS OTHERS.				
MILEAGE & PARKING EXPENSE				
MILEAGE EXPENSE				
TRAVEL WITH PERSONAL VEHICLES - @ \$ .485/MILE:				
GENERAL TRAVEL FOR STAFF -	6375-800	1,500	1,500	
PARKING EXPENSES				
OTHER PARKING REIMB (NO PARKING VALIDATIONS)	6490-800	2,200		
SUBTOTAL		2,200	2,200	
TOTAL MILEAGE AND PARKING			3,700	3,700
BANK CHARGES	6140-800	2,000		2,000
TAXES/FILINGS				
STATE FILINGS/OTHER TAXES/PROPERTY	6740-800	1,000		1,000
OTHER				
MISCELLANEOUS	6380-800	1,500		1,500
TOTAL ADMINISTRATIVE EXPENSES				6,861,955
				470.004.000
TOTAL EXPENSES				172,294,922

# CAPITAL EXPEDITURES

TOTAL CAPITAL EXPENDITURES

12,000,000

12,000,000

TOTAL EXPENSES AND CAPITAL EXPENDITURES

184,294,922

#### ACCESS SERVICES FY2017/18 Statement Of Activities

Expenses	FY 2017 ACTUALS	FY 2018 PROJECTION	FY 2019 BUDGET
Purchased Transportation	\$119,263,536	\$127,311,673	\$142,579,893
Salaries & Related Expense	\$8,673,723	\$7,874,576	\$8,049,504
Insurance	\$6,592,547	\$6,279,932	\$7,403,791
Eligibility and Appeals	\$6,477,223	\$4,779,863	\$4,253,579
Communications	\$2,260,083	\$2,264,973	\$1,133,640
Contracted Customer Service	\$2,127,938	\$2,252,322	\$2,189,892
NW & Telecom Maintenance	\$1,633,356	\$584,609	\$1,381,200
Professional Services	\$1,477,236	\$1,948,659	\$1,386,530
Office Rent	\$637,000	\$824,365	\$987,430
Travel Training	\$588,569	\$604,525	\$750,000
Printed Materials	\$531,818	\$576,123	\$522,000
Promotions/Events	\$335,155	\$343,898	\$99,200
Tether Pilot Program	\$268,374	\$80,631	\$230,300
Postage/Mailing	\$255,999	\$263,914	\$436,816
Security	\$200,000	\$200,000	\$200,000
Vehicle Costs	\$155,553	\$116,143	\$339,309
Travel and Conference	\$126,476	\$118,652	\$104,970
Other Expense	\$112,069	\$67,114	\$33,386
Other Related Employee Expense	\$98,242	\$116,394	\$47,184
Repair & Maintenance	\$52,353	\$27,534	\$61,500
Office Supplies	\$45,614	\$57,341	\$67,000
Temporary Personnel	\$25,356	\$40,564	
Board Compensation	\$19,766	\$18,230	\$28,000
Business Meetings & Meals	\$3,182	\$14,694	\$9,800
Expenses Total	\$151,961,168	\$156,766,730	\$172,294,924

# ACCESS SERVICES FY2017/18 Statement Of Activities Expenses by Department

OPERATIONS-DIRECT	FY 2017 ACTUALS	FY 2018 PROJECTION		FY 2019 BUDGET
Purchased Transportation	\$ 117,976,386	\$ 126,063,041	\$	141,067,739
Salaries & Related Expense	\$ 731,032	\$ 493,629	\$	662,087
Insurance	\$ 6,292,708	\$ 6,033,838	\$	7,093,070
Communications	\$ 1,817,773	\$ 1,184,338	\$	892,010
Contracted Customer Service	\$ 2,127,938	\$ 2,252,322	\$	2,189,892
NW & Telecom Maintenance	\$ 801,116	\$ 801,744	\$	1,139,200
Professional Services	\$ 13,551	\$ 7,103	\$	184,960
Office Rent	\$ 127,458	\$ 42,000	\$	40,822
Promotions/Events	\$ 188,481	\$ 127,701		
Security	\$ 200,000	\$ 200,000	\$	200,000
Vehicle Costs	\$ 73,803	\$ 45,881	\$	226,920
Travel and Conference	\$ 7,356		\$	3,470
Office Supplies	\$ 6,628	\$ 7,105	\$	7,620
Temporary Personnel	\$ 9,028	\$ 34,836	\$	-
Expenses Total	\$ 130,373,257	\$ 137,293,538	\$	153,707,790
OPERATIONS-INDIRECT	FY 2017 ACTUALS	FY 2018 PROJECTION		FY 2019 BUDGET
Salaries & Related Expense	\$ 2,358,388	\$ 1,545,963	\$	1,684,292
Insurance	\$ 35,330	\$ 25,865	\$	26,030
Communications	\$ 58,244	\$ 60,909	\$	64,880
Professional Services			\$	50,000
Office Rent	\$ 118,681	\$ 152,113	\$	156,164
Printed Materials	\$ 125,502	\$ 118,450	\$	129,000
Promotions/Events	\$ 86,262	\$ 126,419	\$	103,250
Postage/Mailing	\$ 26,996	\$ 21,125	\$	101,500
Vehicle Costs	\$ 80,703	\$ 65,997	\$	112,000
Travel and Conference	\$ 62,997	\$ 29,295	\$	27,000
Other Expense	\$ 2,061	\$ 2,077	\$	9,000
Other Related Employee Expense			\$	2,080
Office Supplies	\$ 7,039	\$ 7,799	\$	7,930
			\$	81,200
Business Meetings & Meals			Ψ	01,200

ADMINISTRATION	FY 2017 ACTUALS	FY 2018 PROJECTION	FY 2019 BUDGET
Salaries & Related Expense	\$ 4,630,046	\$ 5,296,345	\$ 4,691,321
Insurance	\$ 193,232	\$ 150,668	\$ 209,996
Communications	\$ 214,831	\$ 162,943	\$ 48,570
NW & Telecom Maintenance	\$ 832,240	\$ (217,535)	\$ 240,000
Professional Services	\$ 1,258,082	\$ 1,939,979	\$ 974,570
Office Rent	\$ 279,360	\$ 377,248	\$ 325,329
Printed Materials	\$ 37,889	\$ 13,311	\$ 16,000
Promotions/Events	\$ 35,256	\$ 53,158	\$ 24,500
Tether Pilot Program		\$ 562	
Postage/Mailing	\$ 63,395	\$ 59,383	\$ 80,400
Vehicle Costs	\$ 1,047	\$ 2,248	
Travel and Conference	\$ 55,397	\$ 88,797	\$ 70,000
Other Expense	\$ 77,309	\$ 55,451	\$ 33,500
Other Related Employee Expense	\$ 97,552	\$ 114,519	\$ 9,989
Repair & Maintenance	\$ 17,827	\$ 24,824	\$ 61,500
Office Supplies	\$ 24,681	\$ 33,655	\$ 42,180

# ACCESS SERVICES FY2017/18 Statement Of Activities Expenses by Department

Temporary Personnel	\$ 7,423	\$ 5,728	
Board Compensation	\$ 19,766	\$ 18,230	\$ 28,000
Business Meetings & Meals	\$ 3,182	\$ 14,694	\$ 6,100
Expenses Total	\$ 7,848,514	\$ 8,194,207	\$ 6,861,955

ELIGIBILITY	FY 2017 ACTUALS	FY 2018 PROJECTION	FY 2019 BUDGET
Purchased Transportation	\$ 1,287,150	\$ 1,248,633	\$ 1,512,153
Salaries & Related Expense	\$ 506,277	\$ 474,440	\$ 487,969
Insurance	\$ 70,570	\$ 69,106	\$ 74,175
Eligibility and Appeals	\$ 6,477,223	\$ 4,779,863	\$ 4,253,579
Communications	\$ 165,106	\$ 853,054	\$ 106,600
NW & Telecom Maintenance		\$ 400	
Professional Services	\$ 205,603	\$ 1,577	\$ 45,750
Office Rent	\$ 98,314	\$ 236,103	\$ 429,934
Travel Training	\$ 588,569	\$ 604,525	\$ 750,000
Printed Materials	\$ 366,087	\$ 444,293	\$ 375,000
Promotions/Events	\$ 22,963	\$ 33,510	
Tether Pilot Program	\$ 268,374	\$ 80,069	\$ 230,300
Postage/Mailing	\$ 160,209	\$ 179,144	\$ 245,916
Vehicle Costs	\$ -	\$ 2,017	\$ 389
Travel and Conference	\$ 726	\$ 560	\$ 2,500
Other Expense	\$ 2,657	\$ 696	
Other Related Employee Expense			\$ 260
Repair & Maintenance	\$ 34,526	\$ 2,710	
Office Supplies	\$ 5,493	\$ 6,421	\$ 5,950
Expenses Total	\$ 10,259,846	\$ 9,017,121	\$ 8,520,475

CTSA/RIDE INFO	FY 2017 ACTUALS	FY 2018 PROJECTION	FY 2019 BUDGET
Salaries & Related Expense	\$ 447,981	\$ 64,198	\$ 523,835
Insurance	\$ 707	\$ 456	\$ 521
Communications	\$ 4,130	\$ 3,730	\$ 21,580
NW & Telecom Maintenance			\$ 2,000
Professional Services			\$ 48,419
Office Rent	\$ 13,187	\$ 16,901	\$ 35,182
Printed Materials	\$ 2,341	\$ 69	\$ 2,000
Promotions/Events	\$ 2,192	\$ 3,109	\$ 2,000
Postage/Mailing	\$ 5,399	\$ 4,262	\$ 9,000
Travel and Conference			\$ 2,000
Other Expense	\$ 30,043	\$ 8,890	
Other Related Employee Expense	\$ 690	\$ 1,876	\$ 521
Repair & Maintenance			
Office Supplies	\$ 1,774	\$ 2,360	\$ 3,320
Temporary Personnel	\$ 8,904		
Expenses Total	\$ 517,348	\$ 105,852	\$ 650,378
Grand Total	\$ 151,961,168	\$ 156,766,731	\$ 172,294,924

# ACCESS SERVICES

FY2017/18 Statement Of Activities

	2017 - 2018 Budget	ī	2017 - 2018 Annualized	2018 - 2019 Proposed
Paratransit Operations	\$ 146,735,271	\$	139,449,550	\$ 156,262,116
Eligibility Determination	\$ 12,589,365	\$	9,017,121	\$ 8,520,475
CTSA Function	\$ 551,356	\$	105,852	\$ 650,376
Administrative Expense	\$ 7,026,170	\$	8,194,207	\$ 6,861,955
OPERATING EXPENSE	\$ 166,902,162	\$	156,766,730	\$ 172,294,922
Capital Expenditures	\$ 12,290,474	\$	290,474	\$ 12,000,000
TOTAL EXPENSES & CAPITAL EXPENDITURES	\$ 179,192,636	\$	157,057,204	\$ 184,294,922

#### Access Services For Fiscal Year Ending June 30, 2019 Summary of Projected Salaries for Budget Purposes

			OVER	3% SALARY	EST UNUSED	MEDICARE	SUI 5.0%	CALPERS	CALPERS	WORKERS	HEALTH	DENTAL	VISION	LIFE / LTD		LONG TERM	TRANSPORT	TOTAL PAYROLL PLUS
DEPT TITLE 101 Customer Service	FTEs 8	ANNUAL RATE 421,517	TIME 3,827	INCREASE 12,498	рто 19,366	1.45% TAX 6,222	TAX 2,202	10.338% 44,562	7% 30,037	сомр 8.080	INSURANCE 93,262	INSURANCE 4,163	INSURANCE	INSURANCE 3.485	CHIRO 303	CARE 1.864	REIMBURSEMENT 2,358	BENEFITS 654,757
102 Complaint Resp Rep	3	5.200	52	12,490	19,300	78	2,202	556	375	101	55,202 606	4,103	1,011	3,403 40	000	1,004	2,330	7.330
Total Paratransit Direct	11	426,717	3.879	12.654	19,466	6.300	2,202	45.118	30.412	8.181	93.868	4.209	1.011	3.525	303	1.864	2.379	662.087
	10		7.040			10.000			00 574		000.040	45.450	0,400	5,404		0,407	0.040	1 00 1 000
201 Operations - Paratransit Indirect	18	1,137,445	7,313	31,894	27,307	16,690	5,925	117,217	80,571	21,638	209,046	15,158	2,168	5,481	686	2,407	3,346	1,684,292
Total Paratransit Operations	29	1,564,162	11,192	44,548	46,773	22,989	8,127	162,335	110,982	29,819	302,914	19,367	3,179	9,006	989	4,271	5,724	2,331,379
301 Eligibilty Determination	5	315,052	2,545	9,419	6,038	4,689	1,610	33,584	22,637	6,086	71,832	3,857	681	1,774	238	79	7,848	487,969
401 CTSA	2	157,323	712	4,720	3,025	2,350	741	16,828	11,343	3,042	22,432	1,308	167	512	51	244	469	225,267
501 Ride Information	2	178,217	1,768	5,346	7,080	2,662	1,018	17,286	12,849	3,458	62,194	698	280	719	122	1,534	3,337	298,568
801 Admin - Operations Administration	2	176,930	1,052	5,204	3,336	2,590	419	18,553	12,506	3,358	31,068	2,837	232	691	84	185	286	259,329
802 Admin - Executive Office	2	303,408	0	9,065	5,811	4,513	644	32,323	21,787	5,826	35,218	3,817	358	1,314	129	468	408	425,089
803 Admin - Office Services	4	102,064	1,021	3,062	1,963	1,524	1,288	9,549	7,359	1,981	22,317	2,341	364	523	173	914	612	157,054
804 Admin - Administration	20	1,817,598	10,633	54,380	55,555	27,072	6,440	193,894	130,694	35,084	237,448	20,458	2,648	6,946	1,188	4,434	8,016	2,612,487
806 Admin - Planning/Governmental Affa	10	758,956	4,395	21,795	41,913	13,163	3,570	72,386	52,380	14,295	115,394	10,910	1,053	1,064	451	1,005	1,632	1,114,362
Total for Administration	76	3,158,956	17,100	93,506	108,578	48,863	12,361	326,705	224,726	60,543	441,444	40,363	4,655	10,538	2,025	7,005	10,954	4,568,321
Interns are not reflected in this count																		
EMPLOYEE DEVELOPMENT/TRAII		PRECIATION																30,000
EDUCATIONAL ASSISTANCE PRO	GRAM																	30,000
TEMPORARY PERSONNEL																		25,000
RECRUITMENT ADVERTISING & F	EES																	3,000
PAYROLL SERVICE																		35,000
TOTAL PAYROLL - FY 2018-2019		5,373,709	33,317	157,539	171,495	81,552	23,856	556,737	382,538	102,949	900,816	65,593	8,963	22,548	3,425	13,133	28,332	8,049,504

Passenger and Fare Revenue Projections For Fiscal Year Ending June 30, 2019

## (ALL)

## All Areas Total Service (Combined Reg./Cert/Access to Work)

	<u>Jul-18</u>	<u>Aug-18</u>	<u>Sep-18</u>	<u>Oct-18</u>	<u>Nov-18</u>	<u>Dec-18</u>	<u>Jan-19</u>	Feb-19	<u>Mar-19</u>	<u>Apr-19</u>	<u>May-19</u>	<u>Jun-19</u>	<u>Total</u>
PAX	367,219	389,747	376,788	399,351	374,512	362,757	372,016	368,056	399,930	380,186	398,793	385,373	4,574,728
Trips	280,797	298,051	288,184	305,411	286,485	277,522	284,657	281,570	305,954	290,878	305,022	294,882	3,499,413
Contract RevMiles	2,597,749	2,756,187	2,665,127	2,823,849	2,650,702	2,568,323	2,633,603	2,605,491	2,829,365	2,690,309	2,821,774	2,728,172	32,370,650
Contract RevHrs	139,631	148,111	143,269	151,742	142,495	138,080	141,582	140,075	152,064	144,608	151,600	146,604	1,739,862
Fare Revenue	\$ 768,310	\$ 815,597	\$ 788,465	\$ 835,506	\$ 783,691	\$ 759,291	\$ 778,755	\$ 769,971	\$ 837,324	\$ 795,607	\$ 834,411	\$ 806,810	\$ 9,573,737
Startup Cost	\$175,531	\$175,531	\$175,531	\$175,531	\$175,531	\$175,531	\$175,531	\$175,531	\$175,531	\$175,531	\$175,531	\$175,531	\$ 2,106,368
Fixed	2,608,993	2,711,357	2,721,358	2,721,358	2,748,715	2,748,715	2,748,715	2,748,715	2,748,715	2,748,715	2,752,789	2,752,789	32,760,937
Variable	8,295,874	8,778,506	8,521,122	8,990,127	8,506,120	8,233,835	8,453,322	8,362,623	9,087,558	8,670,840	9,094,550	8,794,061	103,788,537
Supplemental Gas	21,439	22,038	21,590	22,485	21,246	20,653	21,250	21,351	23,124	22,126	23,266	23,158	263,728
Rancho Services/ Oth adj.	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200	9,200	110,400
Care/Braille Coordinator	3,400	3,400	3,400	3,400	3,445	3,445	3,445	3,445	3,445	3,445	3,445	3,445	41,160
Sub-Total	11,114,436	11,700,032	11,452,201	11,922,102	11,464,258	11,191,379	11,411,464	11,320,865	12,047,573	11,629,857	12,058,781	11,758,184	139,071,129
Net Incentives(Penalties)	0	0	0	0	0	0	0	0	0	0	0	0	0
Incentives	0	0	0	0	0	0	0	0	0	0	0	0	0
Penalties	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	\$11,114,436	\$11,700,032	\$11,452,201	\$11,922,102	\$11,464,258	\$11,191,379	\$11,411,464	\$11,320,865	\$12,047,573	\$11,629,857	\$12,058,781	\$11,758,184	\$139,071,129

	All	Eastern	Southern	West/			Santa	Antelope
	Areas	Region	<u>Region</u>	<b>Central</b>	Northe	rn	<u>Clarita</u>	Valley
Cost/PAX	\$ 30.40 \$	27.60	\$ 27.53	\$ 35.36 \$	37.4	19 \$	42.42	\$ 23.00
Cost/Trip	\$ 39.74 \$	36.81	\$ 36.01	\$ 47.17 \$	46.3	39 \$	49.37	\$ 31.21
Cost/Mile	\$ 4.30 \$	3.88	\$ 3.81	\$ 5.16 \$	4.9	99 \$	6.52	\$ 4.52
Cost/Hour	\$ 79.93 \$	72.34	\$ 69.96	\$ 95.11 \$	95.5	52 \$	86.11	\$ 96.26

Eastern Region	<u>Jul-18</u>	<u>Aug-18</u>	<u>Sep-18</u>	<u>Oct-18</u>	<u>Nov-18</u>	<u>Dec-18</u>	<u>Jan-19</u>	<u>Feb-19</u>	<u>Mar-19</u>	<u>Apr-19</u>	<u>May-19</u>	<u>Jun-19</u>	<u>Total</u>	
PAX	109,708	115,028	111,223	117,857	111,092	106,887	109,399	109,972	116,216	111,738	118,342	113,108	1,350,57	70
Trips	82,242	86,222	83,386	88,347	83,299	80,163	82,045	82,479	87,150	83,810	88,749	84,845	1,012,73	38
Contract RevMiles	779,729	817,463	790,570	837,608	789,752	760,020	777,863	781,979	826,259	794,597	841,423	804,407	9,601,67	
Contract RevHrs	41,841	43,864	42,425	44,946	42,384	40,792	41,749	41,971	44,345	42,650	45,160	43,178	515,30	
Fare Revenue	\$207,847	\$217,914	\$210,728	\$223,279	\$210,497	\$202,553	\$207,310	\$208,403	\$220,218	\$211,759	\$224,253	\$214,365	2,559,12	25
Fixed	679,851	679,851	679,851	679,851	679,851	679,851	679,851	679,851	679,851	679,851	679,851	679,851	8,158,21	12
Variable	2,372,218	2,464,242	2,383,169	2,524,969	2,380,702	2,291,073	2,344,861	2,357,265	2,490,751	2,425,690	2,568,658	2,455,625	29,059,22	
Supplemental Gas	2,136	2,179	2,222	2,265	2,309	2,352	2,395	2,439	2,482	2,525	2,568	2,613	28,48	
Care Coordinator	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,00	
Sub-Total	\$3,056,705	\$3,148,772	\$3,067,742	\$3,209,585	\$3,065,362	\$2,975,776	\$3,029,607	\$3,042,055	\$3,175,584	\$3,110,566	\$3,253,577	\$3,140,589	\$37,275,91	19
TOTAL	\$3,056,705	\$3,148,772	\$3,067,742	\$3,209,585	\$3,065,362	\$2,975,776	\$3,029,607	\$3,042,055	\$3,175,584	\$3,110,566	\$3,253,577	\$3,140,589	\$37,275,91	19
Cost/PAX	\$ 27.86	\$ 27.37	\$ 27.58	\$ 27.23	\$ 27.59	\$ 27.84	\$ 27.69	\$ 27.66	\$ 27.32	\$ 27.84	\$ 27.49	\$ 27.77	\$ 27.6	60
Cost/Trip	\$ 37.17	\$ 36.52	\$ 36.79	\$ 36.33	\$ 36.80	\$ 37.12	\$ 36.93	\$ 36.88	\$ 36.44	\$ 37.11	\$ 36.66	\$ 37.02	\$ 36.8	
Cost/Mile	\$ 3.92	\$ 3.85	\$ 3.88	\$ 3.83	\$ 3.88	\$ 3.92	\$ 3.89	\$ 3.89	\$ 3.84	\$ 3.91	\$ 3.87	\$ 3.90	\$ 3.8	
Cost/Hour	\$ 73.05	\$ 71.78	\$ 72.31	\$ 71.41	\$ 72.32	\$ 72.95	\$ 72.57	\$ 72.48	\$ 71.61	\$ 72.93	\$ 72.05	\$ 72.74	\$ 72.3	34
Southern Region	<u>Jul-18</u>	<u>Aug-18</u>	<u>Sep-18</u>	<u>Oct-18</u>	<u>Nov-18</u>	<u>Dec-18</u>	<u>Jan-19</u>	Feb-19	<u>Mar-19</u>	<u>Apr-19</u>	<u>May-19</u>	<u>Jun-19</u> ;	<u> Total</u>	
<u>Southern Region</u> PAX	<u>Jul-18</u> 117,002	125,428	<u>Sep-18</u> 121,079	<u>Oct-18</u> 128,962	<u>Nov-18</u> 121,627	<u>Dec-18</u> 119,500	<u>Jan-19</u> 121,096	<b>Feb-19</b> 118,295	<u>Mar-19</u> 130,362	<u>Apr-19</u> 123,110	<u>May-19</u> 128,151	<u>Jun-19</u> <u>i</u> 124,627	<u># Total</u> 1,479,23	39
	117,002 89,448	125,428 95,878							130,362 99,673		128,151 97,996		1,479,23 1,131,03	36
PAX Trips Contract RevMiles	117,002 89,448 845,628	125,428 95,878 906,294	121,079 92,566 875,118	128,962 98,582 931,884	121,627 92,994 879,245	119,500 91,376 864,040	121,096 92,598 875,611	118,295 90,466 855,563	130,362 99,673 942,402	123,110 94,147 890,360	128,151 97,996 926,693	124,627 95,313 901,447	1,479,23 1,131,03 10,694,28	36 85
PAX Trips Contract RevMiles Contract RevHrs	117,002 89,448 845,628 46,070	125,428 95,878 906,294 49,319	121,079 92,566 875,118 47,649	128,962 98,582 931,884 50,689	121,627 92,994 879,245 47,870	119,500 91,376 864,040 47,055	121,096 92,598 875,611 47,675	118,295 90,466 855,563 46,601	130,362 99,673 942,402 51,252	123,110 94,147 890,360 48,464	128,151 97,996 926,693 50,410	124,627 95,313 901,447 49,058	1,479,23 1,131,03 10,694,28 582,11	36 85 12
PAX Trips Contract RevMiles	117,002 89,448 845,628	125,428 95,878 906,294	121,079 92,566 875,118	128,962 98,582 931,884	121,627 92,994 879,245	119,500 91,376 864,040	121,096 92,598 875,611	118,295 90,466 855,563	130,362 99,673 942,402	123,110 94,147 890,360	128,151 97,996 926,693	124,627 95,313 901,447	1,479,23 1,131,03 10,694,28	36 85 12
PAX Trips Contract RevMiles Contract RevHrs	117,002 89,448 845,628 46,070	125,428 95,878 906,294 49,319	121,079 92,566 875,118 47,649	128,962 98,582 931,884 50,689	121,627 92,994 879,245 47,870	119,500 91,376 864,040 47,055	121,096 92,598 875,611 47,675	118,295 90,466 855,563 46,601	130,362 99,673 942,402 51,252	123,110 94,147 890,360 48,464	128,151 97,996 926,693 50,410	124,627 95,313 901,447 49,058	1,479,23 1,131,03 10,694,28 582,11	36 85 12 01
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573	125,428 95,878 906,294 49,319 \$272,701	121,079 92,566 875,118 47,649 \$263,249	128,962 98,582 931,884 50,689 \$280,386	121,627 92,994 879,245 47,870 \$264,444	119,500 91,376 864,040 47,055 \$259,821	121,096 92,598 875,611 47,675 \$263,293	118,295 90,466 855,563 46,601 \$257,205	130,362 99,673 942,402 51,252 \$283,435	123,110 94,147 890,360 48,464 \$267,674	128,151 97,996 926,693 50,410 \$278,633	124,627 95,313 901,447 49,058 \$270,974	1,479,23 1,131,03 10,694,28 582,11 \$3,216,20	36 85 12 01
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost	117,002 89,448 845,628 46,070 \$254,385 \$34,000	125,428 95,878 906,294 49,319 \$272,701 \$34,000	121,079 92,566 875,118 47,649 \$263,249 \$34,000	128,962 98,582 931,884 50,689 \$280,386 \$34,000	121,627 92,994 879,245 47,870 \$264,444 \$34,000	119,500 91,376 864,040 47,055 \$259,821 \$34,000	121,096 92,598 875,611 47,675 \$263,293 \$34,000	118,295 90,466 855,563 46,601 \$257,205 \$34,000	130,362 99,673 942,402 51,252 \$283,435 \$34,000	123,110 94,147 890,360 48,464 \$267,674 \$34,000	128,151 97,996 926,693 50,410 \$278,633 \$34,000	124,627 95,313 901,447 49,058 \$270,974 \$34,000	1,479,23 1,131,03 10,694,28 582,11 \$ 3,216,20 \$ 408,000.0	36 85 12 01 00 86
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573 2,443,723 1,207	125,428 95,878 906,294 49,319 \$272,701 \$34,000 764,573 2,619,392 1,231	121,079 92,566 875,118 47,649 \$263,249 \$34,000 774,574 2,559,874 1,256	128,962 98,582 931,884 50,689 \$280,386 \$34,000 774,574 2,691,944 1,280	121,627 92,994 879,245 47,870 \$264,444 \$34,000 774,574 2,539,232 1,305	119,500 91,376 864,040 47,055 \$259,821 \$34,000 774,574 2,495,002 1,329	121,096 92,598 875,611 47,675 \$263,293 \$34,000 774,574 2,528,369 1,354	118,295 90,466 855,563 46,601 \$257,205 \$34,000 774,574 2,470,106 1,378	130,362 99,673 942,402 51,252 \$283,435 \$34,000 774,574 2,721,600 1,403	123,110 94,147 890,360 48,464 \$267,674 \$34,000 774,574 2,570,618 1,427	128,151 97,996 926,693 50,410 \$278,633 \$34,000 774,574 2,675,744 1,451	124,627 95,313 901,447 49,058 \$270,974 \$34,000 774,574 2,602,416 1,476	1,479,23 1,131,03 10,694,28 582,11 \$ 3,216,20 \$ 408,000.0 9,274,88 30,918,01 16,09	36 85 12 01 00 86 19 97
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573 2,443,723 1,207 9,200	125,428 95,878 906,294 49,319 \$272,701 \$34,000 764,573 2,619,392 1,231 9,200	121,079 92,566 875,118 47,649 \$263,249 \$34,000 774,574 2,559,874 1,256 9,200	128,962 98,582 931,884 50,689 \$280,386 \$34,000 774,574 2,691,944 1,280 9,200	121,627 92,994 879,245 47,870 \$264,444 \$34,000 774,574 2,539,232 1,305 9,200	119,500 91,376 864,040 47,055 \$259,821 \$34,000 774,574 2,495,002 1,329 9,200	121,096 92,598 875,611 47,675 \$263,293 \$34,000 774,574 2,528,369 1,354 9,200	118,295 90,466 855,563 46,601 \$257,205 \$34,000 774,574 2,470,106 1,378 9,200	130,362 99,673 942,402 51,252 \$283,435 \$34,000 774,574 2,721,600 1,403 9,200	123,110 94,147 890,360 48,464 \$267,674 \$34,000 774,574 2,570,618 1,427 9,200	128,151 97,996 926,693 50,410 \$278,633 \$34,000 774,574 2,675,744 1,451 9,200	124,627 95,313 901,447 49,058 \$270,974 \$34,000 774,574 2,602,416 1,476 9,200	1,479,23 1,131,03 10,694,28 582,11 \$ 3,216,20 \$ 408,000.0 9,274,88 30,918,01	36 85 12 01 00 86 19 97
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas Rancho Service Taxi Rate/Flag Drop Adjust	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573 2,443,723 1,207 9,200 0	125,428 95,878 906,294 49,319 \$272,701 \$34,000 764,573 2,619,392 1,231 9,200 0	121,079 92,566 875,118 47,649 \$263,249 \$34,000 774,574 2,559,874 1,256 9,200 0	128,962 98,582 931,884 50,689 \$280,386 \$34,000 774,574 2,691,944 1,280 9,200 0	121,627 92,994 879,245 47,870 \$264,444 \$34,000 774,574 2,539,232 1,305 9,200 0	119,500 91,376 864,040 47,055 \$259,821 \$34,000 774,574 2,495,002 1,329 9,200 0	121,096 92,598 875,611 47,675 \$263,293 \$34,000 774,574 2,528,369 1,354 9,200 0	118,295 90,466 855,563 46,601 \$257,205 \$34,000 774,574 2,470,106 1,378 9,200 0	130,362 99,673 942,402 51,252 \$283,435 \$34,000 774,574 2,721,600 1,403 9,200 0	123,110 94,147 890,360 48,464 \$267,674 \$34,000 774,574 2,570,618 1,427 9,200 0	128,151 97,996 926,693 50,410 \$278,633 \$34,000 774,574 2,675,744 1,451 9,200 0	124,627 95,313 901,447 49,058 \$270,974 \$34,000 774,574 2,602,416 1,476 9,200 0	1,479,23 1,131,03 10,694,28 582,11 \$ 3,216,20 \$ 408,000.0 9,274,88 30,918,07 16,09 110,40	36 85 12 01 00 86 19 97 00 0
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas Rancho Service	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573 2,443,723 1,207 9,200	125,428 95,878 906,294 49,319 \$272,701 \$34,000 764,573 2,619,392 1,231 9,200	121,079 92,566 875,118 47,649 \$263,249 \$34,000 774,574 2,559,874 1,256 9,200	128,962 98,582 931,884 50,689 \$280,386 \$34,000 774,574 2,691,944 1,280 9,200	121,627 92,994 879,245 47,870 \$264,444 \$34,000 774,574 2,539,232 1,305 9,200	119,500 91,376 864,040 47,055 \$259,821 \$34,000 774,574 2,495,002 1,329 9,200	121,096 92,598 875,611 47,675 \$263,293 \$34,000 774,574 2,528,369 1,354 9,200	118,295 90,466 855,563 46,601 \$257,205 \$34,000 774,574 2,470,106 1,378 9,200	130,362 99,673 942,402 51,252 \$283,435 \$34,000 774,574 2,721,600 1,403 9,200	123,110 94,147 890,360 48,464 \$267,674 \$34,000 774,574 2,570,618 1,427 9,200	128,151 97,996 926,693 50,410 \$278,633 \$34,000 774,574 2,675,744 1,451 9,200	124,627 95,313 901,447 49,058 \$270,974 \$34,000 774,574 2,602,416 1,476 9,200	1,479,23 1,131,03 10,694,28 582,11 \$ 3,216,20 \$ 408,000.0 9,274,88 30,918,01 16,09	36 85 12 01 00 86 19 97 00 0
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas Rancho Service Taxi Rate/Flag Drop Adjust	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573 2,443,723 1,207 9,200 0	125,428 95,878 906,294 49,319 \$272,701 \$34,000 764,573 2,619,392 1,231 9,200 0	121,079 92,566 875,118 47,649 \$263,249 \$34,000 774,574 2,559,874 1,256 9,200 0	128,962 98,582 931,884 50,689 \$280,386 \$34,000 774,574 2,691,944 1,280 9,200 0	121,627 92,994 879,245 47,870 \$264,444 \$34,000 774,574 2,539,232 1,305 9,200 0	119,500 91,376 864,040 47,055 \$259,821 \$34,000 774,574 2,495,002 1,329 9,200 0	121,096 92,598 875,611 47,675 \$263,293 \$34,000 774,574 2,528,369 1,354 9,200 0	118,295 90,466 855,563 46,601 \$257,205 \$34,000 774,574 2,470,106 1,378 9,200 0	130,362 99,673 942,402 51,252 \$283,435 \$34,000 774,574 2,721,600 1,403 9,200 0	123,110 94,147 890,360 48,464 \$267,674 \$34,000 774,574 2,570,618 1,427 9,200 0	128,151 97,996 926,693 50,410 \$278,633 \$34,000 774,574 2,675,744 1,451 9,200 0	124,627 95,313 901,447 49,058 \$270,974 \$34,000 774,574 2,602,416 1,476 9,200 0	1,479,23 1,131,03 10,694,28 582,11 \$ 3,216,20 \$ 408,000.0 9,274,88 30,918,07 16,09 110,40	36 85 12 01 00 86 19 97 00 <u>0</u> 02
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas Rancho Service Taxi Rate/Flag Drop Adjust <b>Sub-Total</b>	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573 2,443,723 1,207 9,200 0 \$3,252,703	125,428 95,878 906,294 49,319 \$272,701 \$34,000 764,573 2,619,392 1,231 9,200 0 \$3,428,397	121,079 92,566 875,118 47,649 \$263,249 \$34,000 774,574 2,559,874 1,256 9,200 0 \$3,378,903	128,962 98,582 931,884 50,689 \$280,386 \$34,000 774,574 2,691,944 1,280 9,200 0 \$3,510,998	121,627 92,994 879,245 47,870 \$264,444 \$34,000 774,574 2,539,232 1,305 9,200 0 \$3,358,311	119,500 91,376 864,040 47,055 \$259,821 \$34,000 774,574 2,495,002 1,329 9,200 0 \$3,314,105	121,096 92,598 875,611 47,675 \$263,293 \$34,000 774,574 2,528,369 1,354 9,200 0 \$3,347,497	118,295 90,466 855,563 46,601 \$257,205 \$34,000 774,574 2,470,106 1,378 9,200 0 \$3,289,258	130,362 99,673 942,402 51,252 \$283,435 \$34,000 774,574 2,721,600 1,403 9,200 0 \$3,540,777	123,110 94,147 890,360 48,464 \$267,674 \$34,000 774,574 2,570,618 1,427 9,200 0 \$3,389,819	128,151 97,996 926,693 50,410 \$278,633 \$34,000 774,574 2,675,744 1,451 9,200 0 \$3,494,970	124,627 95,313 901,447 49,058 \$270,974 \$34,000 774,574 2,602,416 1,476 9,200 0 \$3,421,666	1,479,23 1,131,03 10,694,28 582,11 \$ 3,216,20 \$ 408,000.0 9,274,86 30,918,01 16,09 110,40 \$40,727,40	36 85 12 01 00 86 19 97 00 02 02
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas Rancho Service Taxi Rate/Flag Drop Adjust <b>Sub-Total</b> TOTAL	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573 2,443,723 1,207 9,200 0 \$3,252,703 \$3,252,703	125,428 95,878 906,294 49,319 \$272,701 \$34,000 764,573 2,619,392 1,231 9,200 0 \$3,428,397 \$3,428,397	121,079 92,566 875,118 47,649 \$263,249 \$34,000 774,574 2,559,874 1,256 9,200 0 \$3,378,903 \$3,378,903	128,962 98,582 931,884 50,689 \$280,386 \$34,000 774,574 2,691,944 1,280 9,200 0 \$3,510,998 \$3,510,998	121,627 92,994 879,245 47,870 \$264,444 \$34,000 774,574 2,539,232 1,305 9,200 0 \$3,358,311 \$3,358,311	119,500 91,376 864,040 47,055 \$259,821 \$34,000 774,574 2,495,002 1,329 9,200 0 \$3,314,105 \$3,314,105 \$27.73	121,096 92,598 875,611 47,675 \$263,293 \$34,000 774,574 2,528,369 1,354 9,200 0 \$3,347,497 \$3,347,497 \$27.64	118,295 90,466 855,563 46,601 \$257,205 \$34,000 774,574 2,470,106 1,378 9,200 0 \$3,289,258 \$3,289,258	130,362 99,673 942,402 51,252 \$283,435 \$34,000 774,574 2,721,600 1,403 9,200 0 \$3,540,777 \$3,540,777	123,110 94,147 890,360 48,464 \$267,674 \$34,000 774,574 2,570,618 1,427 9,200 0 \$3,389,819 \$3,389,819 \$27.53	128,151 97,996 926,693 50,410 \$278,633 \$34,000 774,574 2,675,744 1,451 9,200 0 \$3,494,970 \$3,494,970	124,627 95,313 901,447 49,058 \$270,974 \$34,000 774,574 2,602,416 1,476 9,200 0 \$3,421,666 \$3,421,666	1,479,23 1,131,03 10,694,26 582,11 \$ 3,216,20 \$ 408,000.0 9,274,86 30,918,01 16,05 110,40 \$40,727,40 \$ 40,727,40	36 85 12 01 00 86 19 97 00 02 02 53
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas Rancho Service Taxi Rate/Flag Drop Adjust <b>Sub-Total</b> TOTAL Cost/PAX	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573 2,443,723 1,207 9,200 0 \$3,252,703 \$3,252,703 \$27.80	125,428 95,878 906,294 49,319 \$272,701 \$34,000 764,573 2,619,392 1,231 9,200 0 \$3,428,397 \$3,428,397 \$3,428,397 \$2,7.33	121,079 92,566 875,118 47,649 \$263,249 \$34,000 774,574 2,559,874 1,256 9,200 0 \$3,378,903 \$3,378,903 \$27,91	128,962 98,582 931,884 50,689 \$280,386 \$34,000 774,574 2,691,944 1,280 9,200 0 \$3,510,998 \$3,510,998 \$27.22	121,627 92,994 879,245 47,870 \$264,444 \$34,000 774,574 2,539,232 1,305 9,200 0 \$3,358,311 \$3,358,311 \$27.61 \$36.11	119,500 91,376 864,040 47,055 \$259,821 \$34,000 774,574 2,495,002 1,329 9,200 0 \$3,314,105 \$3,314,105 \$27.73	121,096 92,598 875,611 47,675 \$263,293 \$34,000 774,574 2,528,369 1,354 9,200 0 \$3,347,497 \$3,347,497 \$27.64	118,295 90,466 855,563 46,601 \$257,205 \$34,000 774,574 2,470,106 1,378 9,200 0 \$3,289,258 \$3,289,258 \$27.81	130,362 99,673 942,402 51,252 \$283,435 \$34,000 774,574 2,721,600 1,403 9,200 0 \$3,540,777 \$3,540,777 \$27.16	123,110 94,147 890,360 48,464 \$267,674 \$34,000 774,574 2,570,618 1,427 9,200 0 \$3,389,819 \$3,389,819 \$3,389,819 \$3,389,819	128,151 97,996 926,693 50,410 \$278,633 \$34,000 774,574 2,675,744 1,451 9,200 0 \$3,494,970 \$3,494,970 \$27.27	124,627 95,313 901,447 49,058 \$270,974 \$34,000 774,574 2,602,416 1,476 9,200 0 \$3,421,666 \$3,421,666 \$27.46	1,479,23 1,131,03 10,694,26 582,11 \$ 3,216,20 \$ 408,000.0 9,274,86 30,918,01 16,05 110,40 \$ 40,727,40 \$ 40,727,40 \$ 27.5	36 85 12 01 86 19 97 00 02 02 53 01
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas Rancho Service Taxi Rate/Flag Drop Adjust Sub-Total TOTAL Cost/PAX Cost/Trip	117,002 89,448 845,628 46,070 \$254,385 \$34,000 764,573 2,443,723 1,207 9,200 0 \$3,252,703 \$3,252,703 \$3,252,703	125,428 95,878 906,294 49,319 \$272,701 \$34,000 764,573 2,619,392 1,231 9,200 0 \$3,428,397 \$3,576	121,079 92,566 875,118 47,649 \$263,249 \$34,000 774,574 2,559,874 1,256 9,200 0 \$3,378,903 \$3,378,903 \$3,378,903 \$3,378,903	128,962 98,582 931,884 50,689 \$280,386 \$34,000 774,574 2,691,944 1,280 9,200 0 \$3,510,998 \$3,510,998 \$3,510,998 \$3,510,998 \$3,510,998	121,627 92,994 879,245 47,870 \$264,444 \$34,000 774,574 2,539,232 1,305 9,200 0 \$3,358,311 \$3,358,311 \$3,358,311 \$3,358,311 \$3,611 \$36,11 \$3,82	119,500 91,376 864,040 47,055 \$259,821 \$34,000 774,574 2,495,002 1,329 9,200 0 \$3,314,105 \$3,314,105 \$3,314,105 \$3,314,105 \$3,314,105 \$3,314,105	121,096 92,598 875,611 47,675 \$263,293 \$34,000 774,574 2,528,369 1,354 9,200 0 \$3,347,497 \$3,347,497 \$3,347,497 \$3,347,497 \$3,347,497	118,295 90,466 855,563 46,601 \$257,205 \$34,000 774,574 2,470,106 1,378 9,200 0 \$3,289,258 \$3,289,258 \$3,289,258 \$3,289,258 \$3,289,258 \$3,289,258 \$3,289,258	130,362 99,673 942,402 51,252 \$283,435 \$34,000 774,574 2,721,600 1,403 9,200 0 \$3,540,777 \$3,540,777 \$27.16 \$27.16 \$35.52	123,110 94,147 890,360 48,464 \$267,674 \$34,000 7774,574 2,570,618 1,427 9,200 0 \$3,389,819 \$3,389,819 \$3,389,819 \$3,389,819 \$3,389,819	128,151 97,996 926,693 50,410 \$278,633 \$34,000 774,574 2,675,744 1,451 9,200 0 \$3,494,970 \$3,494,970 \$27.27 \$35.66	124,627 95,313 901,447 49,058 \$270,974 \$34,000 774,574 2,602,416 1,476 9,200 0 \$3,421,666 \$3,421,666 \$27.46 \$35.90	1,479,23 1,131,03 10,694,28 582,11 \$ 3,216,20 \$ 408,000.0 9,274,88 30,918,01 16,09 110,40 \$ 40,727,40 \$ 40,727,40 \$ 40,727,40 \$ 27.5 \$ 36.0	36 85 12 01 86 19 97 00 02 02 53 01 81

West/Central Region	<u>Jul-16</u>	<u>A</u>	Aug-16	<u>Sep-16</u>	<u>6</u>	<u>Oct-16</u>	<u>N</u>	<u>ov-16</u>	<u> </u>	Dec-16	<u>Jan-17</u>	<u>Feb</u>	<u>17</u>	<u>Mar-17</u>	Apr-	<u>17</u>	<u>May-17</u>		<u>Jun-17</u>		Total
PAX	58,507	. 6	51,353	59,556		62,333	57	7,841	5	55,549	57,311	57,3	33	63,148	59,47	7	63,086		60,384		715,928
Trips	43,846	4	5,976	44,633		46,712	43	3,354	4	41,641	42,961	43,0	17	47,330	44,58	37	47,288		45,268		536,612
Contract RevMiles	400,815		20,215	408,077		427,006		5,564		31,065	393,102	393,6	61	432,888	408,02		432,608		414,321		4,908,345
Contract RevHrs	21,740		2,795	22,132		23,161		1,502		20,657	21,311	21,3		23,473	22,11		23,455		22,458		266,143
Fare Revenue	\$127,720	\$13	33,935	\$130,009		\$136,071	\$126	5,260	\$12	21,253	\$125,100	\$125,2	56	\$137,845	\$129,82	28	\$137,709	:	\$131,805		1,562,790
Startup Cost	\$123,481	\$12	23,481	\$123,481		\$123,481	\$123	3,481	\$12	23,481	\$123,481	\$123,4	81	\$123,481	\$123,48		\$123,481	:	\$123,481		1,481,768
Fixed	431,317		31,317	431,317		431,317		3,674		58,674	458,674	458,6		458,674	458,67		458,674		458,674		5,394,660
Variable	1,439,887	,	9,849	1,465,761		1,534,018	1,494	'	,	35,876	1,481,380	1,483,2		1,632,039	1,537,43		1,630,572	1	1,560,932		18,205,975
Supplemental Gas	17,768	1	8,616	18,100		18,927	17	7,620	1	16,959	17,488	17,5		19,226	18,16		19,232		19,056		218,675
Braille Coordinator	900		900	900		900		945		945	945		45	945	94		945		945		11,160
Sub-Total	\$2,013,353	\$2,08	34,163	\$2,039,559	\$2	2,108,643	\$2,095	5,649	\$2,03	35,935	\$2,081,968	\$2,083,9	19	\$2,234,365	\$2,138,69	92 \$	\$2,232,904	\$2	2,163,088	\$	25,312,237
TOTAL	 \$2,013,353	\$2,08	34,163	\$2,039,559	\$2	2,108,643	\$2,095	5,649	\$2,03	35,935	\$2,081,968	\$2,083,9	19	\$2,234,365	\$2,138,69	92 \$	\$2,232,904	\$2	2,163,088		\$25,312,237
Cost/PAX	\$ 34.41	\$	33.97	\$ 34.25	\$	33.83	\$ 3	36.23	\$	36.65	\$ 36.33	\$ 36.	32 5	\$ 35.38	\$ 35.9	96 \$	35.39	\$	35.82	\$	35.36
Cost/Trip	\$ 45.92			\$ 45.70					•		\$ 48.46	•	44 5	•	•	)7 \$			47.78	\$	47.17
Cost/Mile	\$ 5.02	\$		\$ 5.00		4.94		5.28	\$		\$ 5.30		29 5	•	\$ 5.2			\$	5.22	\$	5.16
Cost/Hour	\$ 92.61	•		\$ 92.15			•	97.46	•		\$ 97.69	\$ 97.		•	\$ 96.6				96.32	\$	95.11
Northern Region	<u>Jul-16</u>	<u>A</u>	Aug-16	<u>Sep-16</u>	<u>6</u>	<u>Oct-16</u>	<u>N</u>	<u>ov-16</u>	<u>[</u>	<u>Dec-16</u>	<u>Jan-17</u>	<u>Feb</u>	. <u>17</u>	<u>Mar-17</u>	<u>Apr</u> -	<u>17</u>	<u>May-17</u>		<u>Jun-17</u>		<u>Total</u>
<u>Northern Region</u> PAX	<u>Jul-16</u> 61,609	. –	Aug-16 65,666	<u>Sep-16</u> 63,363	-	<u>Oct-16</u> 67,013		<u>ov-16</u> 2,882	_		<u>Jan-17</u> 63,076	<u>Feb</u> 61,6		<u>Mar-17</u> 67,109	<u>Apr-</u> 63,80		<u>May-17</u> 66,642				<u>Total</u> 768,735
<u>.</u>		. 6			-		62		6	<b>Dec-16</b> 60,508 48,901			95			)5			<mark>Jun-17</mark> 65,368 52,831		
PAX	61,609	6 5	5,666	63,363	_	67,013	62 50	2,882	6 4	60,508	63,076	61,6	95 62	67,109	63,80	)5 67	66,642		65,368		768,735
PAX Trips	61,609 49,784	6 5 49	5,666 3,060	63,363 51,202	_	67,013 54,149	62 50 472	2,882 ),816	6 4 45	60,508 48,901	63,076 50,975	61,6 49,8	95 62 82	67,109 54,233	63,80 51,50	)5 )7 22	66,642 53,858		65,368 52,831		768,735 621,239
PAX Trips Contract RevMiles	\$ 61,609 49,784 462,493	5 49 2	5,666 3,060 2,935 25,772	63,363 51,202 475,666	-	67,013 54,149 503,054	62 50 472 24	2,882 ),816 2,068	6 4 45 2	60,508 48,901 54,266 23,750	63,076 50,975 473,538	61,6 49,8 463,1 24,2	95 62 82 17	67,109 54,233 503,806 26,340	63,80 51,50 479,02	)5 )7 22	66,642 53,858 500,313 26,158		65,368 52,831 490,762	\$	768,735 621,239 5,771,106
PAX Trips Contract RevMiles Contract RevHrs	\$ 61,609 49,784 462,493 24,180	5 49 2 \$ 15	65,666 63,060 92,935 25,772	63,363 51,202 475,666 24,869	\$	67,013 54,149 503,054 26,301	62 50 472 24 \$ 145	2,882 ),816 2,068 4,681	6 4 45 2 \$ 14	60,508 48,901 54,266 23,750	63,076 50,975 473,538 24,758	61,6 49,8 463,1 24,2	95 62 82 17 43	67,109 54,233 503,806 26,340	63,80 51,56 479,02 25,04	)5 )7 !2 !5 !8 \$	66,642 53,858 500,313 26,158		65,368 52,831 490,762 25,659	\$	768,735 621,239 5,771,106 301,730
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue	\$ 61,609 49,784 462,493 24,180 142,657	6 5 49 2 \$ 15 \$15	65,666 63,060 92,935 25,772 62,055	63,363 51,202 475,666 24,869 \$ 146,718	\$	67,013 54,149 503,054 26,301 155,173	62 50 472 24 \$ 145 \$ 145	2,882 ),816 2,068 4,681 5,599	6 4 45 2 \$ 14 \$1	60,508 48,901 54,266 23,750 40,097	63,076 50,975 473,538 24,758 \$ 146,046	61,6 49,8 463,1 24,2 \$ 142,8	95 62 82 17 43 \$	67,109 54,233 503,806 26,340 \$ 155,386	63,80 51,50 479,02 25,04 \$ 147,72	05 67 22 95 28 \$	66,642 53,858 500,313 26,158 5 154,300		65,368 52,831 490,762 25,659 151,347	\$	768,735 621,239 5,771,106 301,730 1,779,948
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost	\$ 61,609 49,784 462,493 24,180 142,657 \$18,050	6 5 49 2 \$ 15 \$ 15 \$1	5,666 3,060 92,935 25,772 52,055 8,050	63,363 51,202 475,666 24,869 \$ 146,718 \$18,050	\$	67,013 54,149 503,054 26,301 155,173 \$18,050	62 50 472 24 \$ 145 \$ 145	2,882 0,816 2,068 4,681 5,599 3,050 5,650	6 4 45 2 \$ 14 \$1 62	60,508 48,901 54,266 23,750 40,097 18,050	63,076 50,975 473,538 24,758 \$ 146,046 \$18,050	61,6 49,8 463,1 24,2 \$ 142,8 \$18,0	95 62 82 17 43 50 50	67,109 54,233 503,806 26,340 \$ 155,386 \$18,050	63,80 51,50 479,02 25,04 \$ 147,72 \$ 18,09	95 97 92 95 98 \$ 90	66,642 53,858 500,313 26,158 5 154,300 \$18,050	\$	65,368 52,831 490,762 25,659 151,347 \$18,050	\$	768,735 621,239 5,771,106 301,730 1,779,948 \$216,600
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed	\$ 61,609 49,784 462,493 24,180 142,657 \$18,050 523,286	6 5 49 2 \$ 15 \$ 15 \$1	5,666 53,060 92,935 25,772 52,055 8,050 25,650	63,363 51,202 475,666 24,869 \$ 146,718 \$18,050 625,650	\$	67,013 54,149 503,054 26,301 155,173 \$18,050 625,650	62 50 472 24 \$ 145 \$18 625	2,882 0,816 2,068 4,681 5,599 3,050 5,650	6 4 45 2 \$ 14 \$1 62	60,508 48,901 54,266 23,750 40,097 18,050 25,650	63,076 50,975 473,538 24,758 \$ 146,046 \$18,050 625,650	61,6 49,8 463,1 24,2 \$ 142,8 \$ 142,8 \$18,0 625,6	95 62 82 17 43 50 50	67,109 54,233 503,806 26,340 \$ 155,386 \$18,050 625,650	63,80 51,50 479,02 25,04 \$ 147,72 \$18,05 625,65	95 97 92 95 98 \$ 90	66,642 53,858 500,313 26,158 5154,300 \$18,050 625,650	\$	65,368 52,831 490,762 25,659 151,347 \$18,050 625,650	\$	768,735 621,239 5,771,106 301,730 1,779,948 \$216,600 7,405,436
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable	\$ 61,609 49,784 462,493 24,180 142,657 \$18,050 523,286 1,699,128	6 5 49 2 \$ 15 \$1 62 1,81	5,666 53,060 52,935 25,772 52,055 8,050 25,650 10,541	63,363 51,202 475,666 24,869 \$ 146,718 \$ 18,050 625,650 1,747,139	\$	67,013 54,149 503,054 26,301 155,173 \$18,050 625,650 1,847,717	62 50 472 24 \$ 145 \$18 625	2,882 0,816 2,068 4,681 5,599 3,050 5,650 3,946 0	6 4 45 2 \$ 14 \$1 62 1,66	60,508 48,901 54,266 23,750 40,097 18,050 25,650 68,588	63,076 50,975 473,538 24,758 \$ 146,046 \$18,050 625,650 1,739,364	61,6 49,8 463,1 24,2 \$ 142,8 \$ 142,8 \$18,0 625,6	95 62 82 17 43 50 50 44 0	67,109 54,233 503,806 26,340 \$ 155,386 \$18,050 625,650 1,850,525	63,80 51,50 479,02 25,04 \$ 147,72 \$18,05 625,65	05 57 22 55 28 \$ 50 50 29 0	66,642 53,858 500,313 26,158 5 154,300 \$18,050 625,650 1,837,719	\$	65,368 52,831 490,762 25,659 151,347 \$18,050 625,650 1,802,659	\$	768,735 621,239 5,771,106 301,730 1,779,948 \$216,600 7,405,436 21,198,200
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas	\$ 61,609 49,784 462,493 24,180 142,657 \$18,050 523,286 1,699,128 316	6 5 49 2 \$ 15 \$1 62 1,81	35,666 33,060 92,935 25,772 52,055 8,050 25,650 10,541 0 54,241	63,363 51,202 475,666 24,869 \$ 146,718 \$18,050 625,650 1,747,139 0	\$	67,013 54,149 503,054 26,301 155,173 \$18,050 625,650 1,847,717 0	62 50 472 24 \$ 145 \$18 625 1,733	2,882 2,068 4,681 5,599 3,050 5,650 3,946 0 7,646	6 4 45 2 \$ 14 \$1 62 1,66 \$2,31	60,508 48,901 54,266 23,750 40,097 18,050 25,650 68,588 0	63,076 50,975 473,538 24,758 \$ 146,046 \$18,050 625,650 1,739,364 0	61,6 49,8 463,1 24,2 \$ 142,8 \$18,0 625,6 1,701,3	95 62 82 17 43 50 50 44 0 44	67,109 54,233 503,806 26,340 \$ 155,386 \$18,050 625,650 1,850,525 0	63,8( 51,5( 479,0) 25,04 \$ 147,72 \$ 147,72 \$ 18,00 625,63 1,759,52	05 57 22 45 28 \$ 50 50 29 0 29 29 29 29 29	66,642 53,858 500,313 26,158 5 154,300 \$18,050 625,650 1,837,719 0	\$ 1 \$2	65,368 52,831 490,762 25,659 151,347 \$18,050 625,650 1,802,659 0	·	768,735 621,239 5,771,106 301,730 1,779,948 \$216,600 7,405,436 21,198,200 316
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas <b>Sub-Total</b>	\$ 61,609 49,784 462,493 24,180 142,657 \$18,050 523,286 1,699,128 316 \$2,240,780	65 49 2 \$ 15 \$1 62 1,81 \$2,45 \$2,45	65,666 63,060 92,935 25,772 62,055 8,050 25,650 10,541 0 54,241 54,241	63,363 51,202 475,666 24,869 \$ 146,718 \$18,050 625,650 1,747,139 0 \$2,390,839	\$	67,013 54,149 503,054 26,301 155,173 \$18,050 625,650 1,847,717 0 2,491,417 2,491,417	62 50 472 24 \$ 145 625 1,733 \$2,377 \$2,377	2,882 2,068 4,681 5,599 3,050 5,650 3,946 0 7,646	6 4 45 2 \$ 14 \$1 62 1,66 \$2,31 \$2,31	60,508 48,901 54,266 23,750 40,097 18,050 25,650 58,588 0 12,288 12,288	63,076 50,975 473,538 24,758 \$ 146,046 \$18,050 625,650 1,739,364 0 \$2,383,064	61,6 49,8 463,1 24,2 \$ 142,8 \$18,0 625,6 1,701,3 \$2,345,0	95 62 82 17 43 50 50 44 0 44 44	67,109 54,233 503,806 26,340 \$ 155,386 \$18,050 625,650 1,850,525 0 \$2,494,225 \$2,494,225	63,8( 51,5( 479,0) 25,02 \$ 147,72 \$ 147,72 \$ 18,0( 625,6) 1,759,52 \$ 2,403,22	05 57 22 55 28 \$ 50 29 0 29 \$ 29 \$ 29 \$ 29 \$	66,642 53,858 500,313 26,158 5 154,300 \$18,050 625,650 1,837,719 0 \$2,481,419 \$2,481,419	\$ 1 \$2	65,368 52,831 490,762 25,659 151,347 \$18,050 625,650 1,802,659 0 2,446,359	·	768,735 621,239 5,771,106 301,730 1,779,948 \$216,600 7,405,436 21,198,200 316 28,820,552
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas <b>Sub-Total</b> TOTAL	 61,609 49,784 462,493 24,180 142,657 \$18,050 523,286 1,699,128 316 \$2,240,780 \$2,240,780	6 5 49 2 \$ 15 \$1 62 1,81 \$2,45 \$2,45	55,666 33,060 92,935 25,772 22,055 18,050 10,541 0 54,241 37.37	63,363 51,202 475,666 24,869 \$ 146,718 \$18,050 625,650 1,747,139 0 \$2,390,839 \$2,390,839	\$ \$2 <u>\$2</u> \$	67,013 54,149 503,054 26,301 155,173 \$18,050 625,650 1,847,717 0 2,491,417 2,491,417 37.18	62 50 472 24 \$ 145 625 1,733 \$2,377 \$2,377 \$2,377 \$	2,882 ),816 2,068 4,681 5,599 3,050 5,650 3,946 0 7,646	6 4 45 2 \$ 14 \$1 62 1,66 \$2,31 \$2,31	60,508 48,901 54,266 23,750 40,097 18,050 25,650 68,588 0 12,288 12,288 38.21	63,076 50,975 473,538 24,758 \$ 146,046 \$18,050 625,650 1,739,364 0 \$2,383,064 \$2,383,064	61,6 49,8 463,1 24,2 \$ 142,8 \$18,0 625,6 1,701,3 \$2,345,0 \$2,345,0 \$ 38.	95 62 82 17 43 50 50 44 0 44 44	67,109 54,233 503,806 26,340 \$ 155,386 \$18,050 625,650 1,850,525 0 \$2,494,225 \$2,494,225 \$ 37.17	63,8( 51,5( 479,0) 25,04 \$ 147,72 \$ 147,72 \$ 147,72 \$ 147,72 \$ 147,72 \$ 2,403,22 \$ 2,403,22 \$ 2,403,22	25 57 22 55 50 50 50 50 29 50 29 52 57 \$	66,642 53,858 500,313 26,158 5 154,300 \$18,050 625,650 1,837,719 0 \$2,481,419 \$2,481,419 \$37,24	\$ 1 \$2 <u>\$2</u> \$	65,368 52,831 490,762 25,659 151,347 \$18,050 625,650 1,802,659 0 2,446,359 2,446,359	\$	768,735 621,239 5,771,106 301,730 1,779,948 \$216,600 7,405,436 21,198,200 316 28,820,552 \$28,820,552
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas <b>Sub-Total</b> TOTAL Cost/PAX	\$ 61,609 49,784 462,493 24,180 142,657 \$18,050 523,286 1,699,128 316 \$2,240,780 \$2,240,780 \$2,240,780	6 5 49 2 \$ 15 \$1 62 1,81 \$2,45 \$2,45 \$ \$	55,666 3,060 2,935 25,772 2,055 8,050 25,650 10,541 54,241 37.37 46.25	63,363 51,202 475,666 24,869 \$ 146,718 \$18,050 625,650 1,747,139 0 \$2,390,839 \$2,390,839 \$37.73	\$ \$2 \$2 \$2 \$ \$	67,013 54,149 503,054 26,301 155,173 \$18,050 625,650 1,847,717 0 2,491,417 2,491,417 37.18 46.01	62 50 472 24 \$ 145 \$18 625 1,733 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377	2,882 0,816 2,068 4,681 5,599 3,050 5,650 3,946 0 7,646 37,646	6 4 45 2 \$ 14 \$1 62 1,66 \$2,31 \$2,31	60,508 48,901 54,266 23,750 40,097 18,050 25,650 68,588 0 12,288 12,288 38.21 47.28	63,076 50,975 473,538 24,758 \$ 146,046 \$18,050 625,650 1,739,364 0 \$2,383,064 \$2,383,064 \$2,383,064 \$37,78	61,6 49,8 463,1 24,2 \$ 142,8 \$18,0 625,6 1,701,3 \$2,345,0 \$2,345,0 \$2,345,0 \$38. \$47.	95 52 82 17 43 50 50 50 44 0 44 44 201	67,109 54,233 503,806 26,340 \$ 155,386 \$18,050 625,650 1,850,525 0 \$2,494,225 \$2,494,225 \$37.17 \$ 45.99	63,8( 51,5( 479,0) 25,04 \$ 147,72 \$ 147,72 \$ 147,72 \$ 147,72 \$ 147,72 \$ 2,403,22 \$ 2,403,22 \$ 37.0	22 57 52 55 58 50 50 50 50 50 57 50 50 50 50 50 50 50 50 50 50 50 50 50	66,642 53,858 500,313 26,158 5 154,300 \$18,050 625,650 1,837,719 0 \$2,481,419 \$2,481,419 \$37,24 5 37,24 5 46.07	\$ 1 \$2 <u>\$2</u> \$	65,368 52,831 490,762 25,659 151,347 \$18,050 625,650 1,802,659 0 2,446,359 2,446,359 37.42	\$	768,735 621,239 5,771,106 301,730 1,779,948 \$216,600 7,405,436 21,198,200 316 28,820,552 \$28,820,552 \$28,820,552
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue Startup Cost Fixed Variable Supplemental Gas <b>Sub-Total</b> <b>TOTAL</b> Cost/PAX Cost/Trip	\$ 61,609 49,784 462,493 24,180 142,657 \$18,050 523,286 1,699,128 316 \$2,240,780 \$2,240,780 \$2,240,780 36.37 45.01	6 5 49 2 \$ 15 \$1 62 1,81 \$2,45 \$2,45 \$ \$ \$	55,666 33,060 92,935 25,772 52,055 18,050 10,541 0 54,241 37.37 46.25 4.98	63,363 51,202 475,666 24,869 \$ 146,718 \$18,050 625,650 1,747,139 0 \$2,390,839 \$2,390,839 \$2,390,839 \$37.73 \$ 46.69	\$ \$2 \$2 \$ \$ \$ \$ \$	67,013 54,149 503,054 26,301 155,173 \$18,050 625,650 1,847,717 0 2,491,417 2,491,417 37.18 46.01 4.95	62 50 472 24 \$ 145 \$18 625 1,733 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377 \$2,377	2,882 0,816 2,068 4,681 5,599 3,050 5,650 3,946 0 7,646 7,646 37.81 46.79 5.04	6 4 45 2 \$ 14 \$1 62 1,66 \$2,31 \$2,31 \$2,31 \$2,31	60,508 48,901 54,266 23,750 40,097 18,050 25,650 68,588 0 12,288 12,288 38,21 47.28 5.09	63,076 50,975 473,538 24,758 \$ 146,046 \$18,050 625,650 1,739,364 0 \$2,383,064 \$2,383,064 \$2,383,064 \$2,383,064 \$2,383,064	61,6 49,8 463,1 24,2 \$ 142,8 \$18,0 625,6 1,701,3 \$2,345,0 \$2,345,0 \$2,345,0 \$38. \$47. \$5.	95 52 32 17 43 50 50 44 0 44 44 201 \$ 50 50 50 44 50 50 50 50 50 50 50 50 50 50 50 50 50	67,109 54,233 503,806 26,340 \$ 155,386 \$18,050 625,650 1,850,525 0 \$2,494,225 \$2,494,225 \$2,494,225 \$37.17 \$ 45.99 \$ 4.95	63,8( 51,5( 479,0) 25,04 \$ 147,72 \$ 147,72 \$ 147,72 \$ 147,72 \$ 2,403,22 \$ 2,403,22 \$ 2,403,22 \$ 37.6 \$ 46.6	55       57       22       55       560       500       29       60       29       60       29       50       50       50       50       52       53	66,642 53,858 500,313 26,158 5 154,300 \$18,050 625,650 1,837,719 0 \$2,481,419 \$2,481,419 \$37,24 5 37,24 5 46.07 5 4.96	\$ 1 \$2 \$2 \$ \$ \$ \$	65,368 52,831 490,762 25,659 151,347 \$18,050 625,650 1,802,659 0 2,446,359 2,446,359 37.42 46.31	\$	768,735 621,239 5,771,106 301,730 1,779,948 \$216,600 7,405,436 21,198,200 316 28,820,552 \$28,820,552 \$28,820,552 37.49 46.39

Santa Clarita	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Mar-18</u>	<u>Apr-18</u>	<u>May-18</u>	<u>Jun-18</u>	<u>Total</u>
PAX Trips Contract RevMiles Contract RevHrs Fare Revenue	3,624 3,114 23,584 1,785 \$ 6,427	4,071 3,498 26,491 2,006 \$ 7,219	4,074 3,500 26,511 2,007 \$ 7,225	4,323 3,714 28,130 2,130 \$ 7,666	4,008 3,444 26,082 1,975 \$ 7,108	3,801 3,266 24,736 1,872 \$ 6,741	4,069 3,496 26,482 2,005 \$ 7,217	3,906 3,357 25,423 1,924 \$ 6,928	4,446 3,820 28,930 2,190 \$ 7,884	4,154 3,569 27,034 2,046 \$ 7,367	4,008 3,444 26,087 1,974 \$ 7,109	4,000 3,437 26,036 1,970 \$ 7,095	48,484 41,659 315,526 23,886 \$ 85,984
Fixed Variable <b>Sub-Total</b>	\$ 40,101 \$ 117,732 \$157,833	\$ 40,101 \$ 132,276 \$172,377	\$ 40,101 \$ 132,379 \$172,480	\$ 40,101 \$ 140,460 \$180,561	\$ 40,101 \$ 130,234 \$170,335	\$ 40,101 \$ 123,516 \$163,617	\$ 40,101 \$ 132,236 \$172,337	\$ 40,101 \$ 126,946 \$167,047	\$ 40,101 \$ 144,459 \$184,560	\$ 40,101 \$ 134,987 \$175,089	\$ 40,101 \$ 130,263 \$170,365	\$ 40,101 \$ 130,009 \$170,110	481,215 1,575,496 \$2,056,711
TOTAL	\$157,833	\$172,377	\$172,480	\$180,561	\$170,335	\$163,617	\$172,337	\$167,047	\$184,560	\$175,089	\$170,365	\$170,110	\$2,056,711
Cost/PAX Cost/Trip Cost/Mile Cost/Hour	\$ 43.55 \$ 50.69 \$ 6.69 \$ 88.40	\$ 42.34 \$ 49.28 \$ 6.51 \$ 85.94	\$ 42.33 \$ 49.28 \$ 6.51 \$ 85.93	\$ 41.76 \$ 48.62 \$ 6.42 \$ 84.77	\$ 42.50 \$ 49.47 \$ 6.53 \$ 86.27	\$ 43.05 \$ 50.10 \$ 6.61 \$ 87.39	\$ 42.35 \$ 49.29 \$ 6.51 \$ 85.96	\$ 42.77 \$ 49.77 \$ 6.57 \$ 86.81	\$ 41.51 \$ 48.32 \$ 6.38 \$ 84.26	<ul> <li>\$ 42.15</li> <li>\$ 49.06</li> <li>\$ 6.48</li> <li>\$ 85.56</li> </ul>	<ul> <li>\$ 42.51</li> <li>\$ 49.46</li> <li>\$ 6.53</li> <li>\$ 86.29</li> </ul>	<ul> <li>\$ 42.53</li> <li>\$ 49.49</li> <li>\$ 6.53</li> <li>\$ 86.33</li> </ul>	\$ 42.42 \$ 49.37 \$ 6.52 \$ 86.11
Antelope Valley	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Mar-18</u>	<u>Apr-18</u>	<u>May-18</u>	<u>Jun-18</u>	<u> </u>
Antelope Valley PAX Trips Contract RevMiles Contract RevHrs Fare Revenue	<u>Jul-17</u> 16,751 12,345 85,242 4,003 \$ 29,274	Aug-17 18,181 13,398 92,515 4,344 \$ 31,772	17,474 12,878 88,921 4,176	Oct-17 18,843 13,887 95,887 4,503 \$ 32,930	17,043 12,560 86,728 4,073	16,495 12,156 83,941 3,942	Jan-18 17,046 12,562 86,745 4,073 \$ 29,789	Feb-18 16,787 12,371 85,426 4,012 \$ 29,336	18,629 13,729 94,799 4,452	17,883 13,179 91,004 4,274	May-18 18,544 13,667 94,370 4,432 \$ 32,408	17,868 13,168 90,927 4,270	<u>Total</u> 211,544           155,900           1,076,505           50,552           \$ 369,688
PAX Trips Contract RevMiles Contract RevHrs	16,751 12,345 85,242 4,003	18,181 13,398 92,515 4,344	17,474 12,878 88,921 4,176	18,843 13,887 95,887 4,503	17,043 12,560 86,728 4,073	16,495 12,156 83,941 3,942	17,046 12,562 86,745 4,073	16,787 12,371 85,426 4,012	18,629 13,729 94,799 4,452	17,883 13,179 91,004 4,274	18,544 13,667 94,370 4,432	17,868 13,168 90,927 4,270	211,544 155,900 1,076,505 50,552

Backup Service	<u>Jul-17</u>	<u>Aug-17</u>	<u>Sep-17</u>	<u>Oct-17</u>	<u>Nov-17</u>	<u>Dec-17</u>	<u>Jan-18</u>	<u>Feb-18</u>	<u>Mar-18</u>	<u>Apr-18</u>	<u>May-18</u>	<u>Jun-18</u>	<u>Total</u>
PAX	18	19	19	20	19	18	19	18	20	19	20	19	229
Trips	18	19	19	20	19	18	19	18	20	19	20	19	229
Contract RevMiles	258	274	265	281	263	255	261	259	281	267	280	271	3,214
Contract RevHrs	11	11	11	11	11	10	11	11	11	11	11	11	131
Fare Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Variable	973	1,033	999	1,058	993	961	986	975	1,060	1,008	1,057	1,021	\$12,125
Sub-Total	 \$973	\$1,033	\$999	\$1,058	\$993	\$961	\$986	\$975	\$1,060	\$1,008	\$1,057	\$1,021	\$12,125
TOTAL	 \$973	\$1,033	\$999	\$1,058	\$993	\$961	\$986	\$975	\$1,060	\$1,008	\$1,057	\$1,021	 \$12,125
Cost/PAX	\$ 53.01	\$ 53.01											
Cost/Trip	\$ 53.01	\$ 53.01											
Cost/Mile	\$ 3.77	\$ 3.77											
Cost/Hour	\$ 92.28	\$ 92.28											